



**Fiscal Year 2011 & 2012
Proposed Budget
Cobb County**



BOARD OF COMMISSIONERS

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Tim Lee
Chairman

September 28, 2010

Fellow Commissioners:

The Fiscal Year 2011 Proposed Budget for the period of October 1, 2010 through September 30, 2011 is submitted herewith. Georgia law (O.C.G.A. 36-81-5) requires that the proposed budget shall be submitted to the governing authority for that body’s review prior to enactment of the budget resolution. Georgia law also requires that, on the day the proposed budget is submitted to the governing authority, a copy of the budget shall be placed in a public location convenient to the citizens. A copy of the budget is also required to be made available, upon request, to the news media.

FY 11 Budget Goals

The preparation of the FY 11 Budget was filled with many challenges. With the current state of the economy, Cobb County has seen a sharp decline in revenues that has required us to address our overall operations throughout the County.

In FY 10, the budget was amended by eliminating various vacant positions, deferring the hiring of open positions and offering an early retirement window to employees who had reached or would reach the “Rule of 80” Provision by 12/31/10. The budgetary savings provided by this retirement package and the other amendments will result in an overall estimated savings of \$9.2 million in FY 11.

In addition to the reduction of operating accounts, departments were also asked to look at projects and capital acquisitions that could be deferred, scaled back or even eliminated. Included in this list are technology, transportation and facility maintenance projects as well as public safety needs for equipment that is becoming unserviceable.

Millage History Over the past 17 years, the Board of Commissioners has maintained the lowest millage rate in the Atlanta metropolitan area. In an effort to continue to provide the best county services at the lowest cost, the Board of Commissioners recently approved, on July 27, 2010, the FY 10 millage rate of 9.60 mills.

<i>Millage Rate History</i>														
1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
10.77	10.62	10.12	9.97	9.84	9.72	9.72	9.72	9.72	9.72	9.60	9.60	9.60	9.60	9.60

Continue funding capital replacements for the Operating Funds The Capital Plan is the primary means for funding the county’s capital needs. In the past, all capital replacements and improvements were addressed jointly. Today the merits of each are considered separately. As a result, approximately \$7.1 million is proposed in the FY 11 budget for capital replacements. Included in this amount is funding for the 800 MHz core replacement, Community Development Business Application System lease, Voice-over Internet Protocol lease, PC and printer replacements, Phase 2 of the Enterprise GIS plan, Powder Springs Station lease, Police and Sheriff Records Management System (RMS) lease, Judicial Information System lease and various DOT projects.

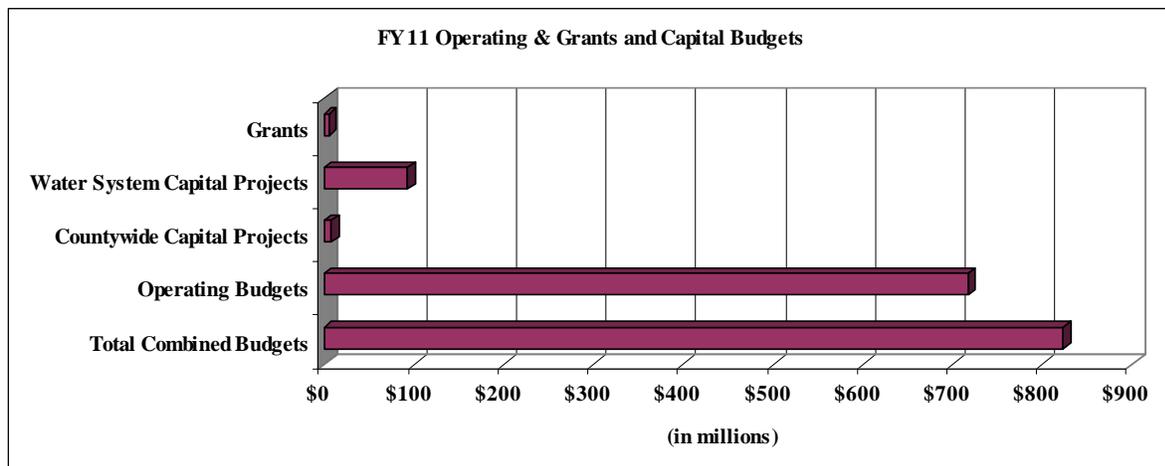
Maintain a strong Capital Plan The Capital Plan is often cited as one of the primary reasons Cobb County remains a leader in the Atlanta metropolitan area. The FY 11 Budget continues to maintain an emphasis on capital improvements and replacements with more than \$100.9 million budgeted for the capital program.

BUDGET AT-A-GLANCE

Moving forward with preparation of the FY 11 Proposed budget, the primary goal is to provide the best county services and to find innovative ways to do more for less.

The Proposed FY 11 combined operating and capital budgets total approximately \$827.5 million. Approximately \$8.2 million has been budgeted for countywide projects, while \$92.8 million is budgeted for major Water System capital projects.

The FY 11 Operating budgets account for 87.1% of the total \$827.5 million budget and reflect a decrease of \$1.6 million (0.22%) when compared to the FY 10 Adopted Operating budgets.



Operating Funds

Governmental Fund Types:

General Fund The General Fund budget is the largest component of the operating budgets with a FY 11 Proposed budget of \$328.0 million. This represents a 2.96% decrease when compared to FY 10's Adopted budget and 3.20% decrease when compared to the FY 09 Actual.

FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed	FY 11 Proposed to:	
				FY 09 Actual	FY 10 Adopted
				% Inc/Dec	% Inc/Dec
\$ 338,840,820	\$ 337,998,371	\$ 328,009,136	\$ 333,680,453	-3.20%	-2.96%

Expenditures within the General Fund are allocated by the following activities:

	FY 11 Proposed to:					
	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed	FY 09 Actual % Inc/Dec	FY 10 Adopted % Inc/Dec
Personnel Services	\$ 231,468,373	\$ 233,807,626	\$ 231,277,028	\$ 233,699,902	-0.08%	-1.08%
Operating	\$ 72,660,791	\$ 77,140,413	\$ 73,134,548	\$ 74,063,021	0.65%	-5.19%
Capital	\$ 3,678,905	\$ 1,186,189	\$ 1,147,202	\$ 1,139,120	-68.82%	-3.29%
Debt Service	\$ 692,693	\$ 1,208,956	\$ 1,000,194	\$ 992,381	44.39%	-17.27%
Transfers Out	\$ 30,340,058	\$ 21,958,805	\$ 19,825,803	\$ 22,126,669	-34.65%	-9.71%
Contingency	\$ -	\$ 2,696,382	\$ 1,624,361	\$ 1,659,361	0.00%	-39.76%
Total	\$ 338,840,820	\$ 337,998,371	\$ 328,009,136	\$ 333,680,453	-3.20%	-2.96%

Personnel Services account for 70.05% of the General Fund budget. The decrease of 2.96% from the FY 10 Adopted budget is due primarily to the reduction of all operating and capital budgets for each department throughout the General Fund. There are no new positions or merit increases included in the FY 11 Adopted budget.

This fund is expected to see an increase in operational expenditures over the next several years related to the construction of a new court house and a new detention facility, both being built with 2005 SPLOST dollars. A new senior center at Powder Springs Station and the expansion of Parks operations for recently purchased park land will also have an added operational impact. With all of the additional operational demands on General Fund dollars along with normal inflationary cost of current operations, further stress will be placed on an already limited source of funds.

Approximately \$7.7 million of FY 11 General Fund dollars are budgeted for capital. Of this amount, \$6.6 million is for transfers to capital projects, with the remaining \$1.1 million for operating capital. DOT related projects amount to \$565k for the Regional Transportation Plan's Transit Infrastructure. Other projects include \$650k for the 800 MHz radio core replacement, capital lease payments in the combined amount of \$5.1 million for the judicial information system, community development application system, voice-over internet protocol, the Sheriff and Police Department's records management system and for the renovation of the Powder Springs Station facility. This facility will house three relocated County departments. Additional capital projects include PC and printer replacements and a Tivoli Storage Manager electronic data back-up system.

Total revenues for FY 11 are projected to be \$328.0 million. Property tax revenues account for 54.3% of this funds total revenue. The State of Georgia, with the recent passage of HB 233, has placed a moratorium on all increases in the assessed value of all classes of all subjects of property which are subject to ad valorem taxation. This moratorium is for three years and will impact Cobb's General Fund, Debt Service Fund and Fire District Fund for fiscal years 2010 through 2012. The impact of this legislation to the General Fund is softened somewhat because of the floating homestead exemption but does have a direct impact on revenues generated from non-homesteaded property. The Fire District Fund and the Debt Service Fund, not having the floating homestead exemption, will be directly impacted on 100% of their digest, which is further discussed in each fund's summary.

General Fund Revenues

	FY 11 Proposed to:					
	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed	FY 09 Actual FY 10 Adopted % Inc/Dec	FY 10 Adopted % Inc/Dec
Property Taxes	\$ 184,302,162	\$ 186,673,374	\$ 176,924,898	\$ 180,478,462	-4.00%	-5.22%
Penalties & Interest	\$ 4,799,633	\$ 4,731,000	\$ 5,209,825	\$ 5,411,419	8.55%	10.12%
Other Taxes	\$ 34,738,375	\$ 36,092,502	\$ 34,930,510	\$ 35,253,551	0.55%	-3.22%
Licenses and Permits	\$ 16,885,697	\$ 17,504,838	\$ 20,431,343	\$ 20,369,295	21.00%	16.72%
Intergovernmental	\$ 4,923,755	\$ 4,317,268	\$ 3,494,013	\$ 3,494,013	-29.04%	-19.07%
Charges for Services	\$ 47,287,720	\$ 44,735,196	\$ 44,604,119	\$ 44,745,439	-5.68%	-0.29%
Fines and Forfeitures	\$ 15,800,633	\$ 15,640,000	\$ 16,431,688	\$ 16,431,688	3.99%	5.06%
Miscellaneous Revenue	\$ 6,922,231	\$ 3,741,432	\$ 4,744,920	\$ 4,749,028	-31.45%	26.82%
Other Financing Sources	\$ 879,983	\$ 472,894	\$ 435,433	\$ 435,433	-50.52%	-7.92%
Transfers	\$ 24,538,985	\$ 24,089,867	\$ 20,802,387	\$ 22,312,125	-15.23%	-13.65%
Total	\$ 341,079,174	\$ 337,998,371	\$ 328,009,136	\$ 333,680,453	-3.83%	-2.96%

Other Governmental Fund Types:

	FY 11 Proposed to:					
	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed	FY 09 Actual FY 10 Adopted % Inc/Dec	FY 10 Adopted % Inc/Dec
Claims	\$ 69,770,980	\$ 78,629,766	\$ 83,854,754	\$ 89,306,195	20.19%	6.65%
CSBG	\$ 575,592	\$ 442,259	\$ 661,337	\$ 661,337	14.90%	49.54%
Debt Service	\$ 7,226,192	\$ 9,324,152	\$ 8,644,312	\$ 8,660,962	19.62%	-7.29%
E911	\$ 10,181,247	\$ 9,838,533	\$ 9,924,384	\$ 10,162,982	-2.52%	0.87%
Fire	\$ 69,733,183	\$ 70,859,312	\$ 65,611,370	\$ 66,084,843	-5.91%	-7.41%
Hotel/Motel Tax	\$ 9,419,190	\$ 9,400,000	\$ 9,100,000	\$ 9,100,000	-3.39%	-3.19%
Law Library	\$ 827,677	\$ 707,800	\$ 707,743	\$ 738,160	-14.49%	-0.01%
Parking Deck	\$ 442,180	\$ 459,919	\$ 584,600	\$ 584,600	32.21%	27.11%
Total	\$ 168,176,240	\$ 179,661,741	\$ 179,088,500	\$ 185,299,079	6.49%	-0.32%

Claims Funds The Claims Funds include Casualty/Liability, Medical, Dental and Workers' Compensation. Each is funded by payments received from operating funds. The FY 11 Proposed budget increased 6.65% compared to FY 10 adopted. The majority of this increase is attributed to the OPEB contribution for \$14 million in the health fund.

CSBG The Community Services Block Grant Fund accounts for monies received from the Georgia Department of Human Resources. This funding, set by the State, has increased by 49.54% in FY 11.

Debt Service Fund A majority of this fund's revenue is determined by the tax digest and millage rate. Expenditures are determined by the level of debt incurred by the County for general obligation bonds. Current general obligation bonds outstanding include the 2005 Refunding of the 1996 Park Bonds (\$13,480,000 outstanding), and the 2007 and 2008 Park Bonds (\$25,000,000 and \$15,000,000 outstanding respectively).

E-911 E-911 is supported almost entirely by a \$1.25 fee paid by all residential and non-exempt commercial telephone customers in unincorporated Cobb County, the City of Powder Springs, and the City of Marietta, and a \$1.25 monthly fee paid by wireless telephone customers within the county's service area. Any revenues collected in excess of expenditures in this fund are, by law (O.C.G.A. 46-5-134), reinvested in the E-911 system.

Fire District Fund Property taxes are the primary source of revenues for this fund, comprising 97.7% of the total revenues collected. This fund's Proposed budget is 7.41% less than FY 10's Adopted budget due primarily to the decrease in the tax digest. With the current state of the economy, this fund will also require close monitoring.

Hotel/Motel Tax Fund Cobb County has levied an 8% lodging tax. The receipts from Cobb County, less 37.5%, are pledged as a revenue source for debt service requirements of the coliseum and exhibit hall, as required by OCGA 48-13-51. The remaining 37.5% of these funds are first dedicated to the annual debt service requirements of the Cobb Energy Performing Arts Center. For FY 11, the debt service requirements amount to \$3,524,050. Any remaining monies will be spent at the direction of the Board of Commissioners per requirements set forth in O.C.G.A 48-13-51.

Law Library Fund The Law Library fund is funded through legal fees charged to each action or case in a court of record, whether civil or criminal, filed with the County at a sum not to exceed \$5.00 per case or action.

Parking Deck Fund The parking deck provides parking facilities for Cobb County employees and the general public. Cobb County Property Management provides the maintenance and operational support for this facility. Revenues are derived from Cobb County employees as well as a \$5.00 per vehicle fee for public parking as of August 2010. Public parking revenues account for 64.1% of budgeted revenues while County employees account for 35.1% of budgeted revenues. These funds are used to provide for the operation and maintenance of the Cobb County Parking Facility located at 115 Waddell Street.

Business-Type Funds:

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed	FY 11 Proposed to:	
					FY 09 Actual	FY 10 Adopted
Golf Course	\$ 1,716,690	\$ 2,186,184	\$ 2,039,396	\$ 2,139,480	18.80%	-6.71%
Solid Waste	\$ 13,508,053	\$ 3,270,932	\$ 3,767,369	\$ 3,517,832	-72.11%	15.18%
Transit	\$ 18,254,190	\$ 19,381,105	\$ 18,488,555	\$ 19,608,347	1.28%	-4.61%
Water	\$ 174,630,419	\$ 179,467,313	\$ 189,269,858	\$ 193,812,807	8.38%	5.46%
Total	\$ 208,109,353	\$ 204,305,534	\$ 213,565,178	\$ 219,078,466	2.62%	4.53%

Solid Waste Funds The Transfer Station was privatized and officially turned over to Advanced Disposal Services prior to the FY 10 budget year. The Vegetative Waste Facility was privatized early in FY 10. The current recommended budget for FY 11 is to fund Keep Cobb Beautiful, and a limited staff that provides oversight of Solid Waste operations as well as the closure/post closure responsibilities for the county's two landfills. The current budget also includes a transfer from the General Fund for the debt service requirements on the outstanding Solid Waste Revenue bonds. Total debt service costs (principal & interest) amounts to \$2.5 million. These bonds will be retired in January 2015 and have a current outstanding balance of \$10 million. A small General Fund subsidy in the amount of \$714k is required to fund personnel and operating costs above the projected revenues that are expected to be received from privatization. Prior to privatization, General Fund subsidies were in excess of \$7.0 million annually. With privatization, an immediate savings in excess of \$4.0 million is expected to be recognized annually in the General fund.

Golf Course Fund Cobblestone Golf Course is under the management of a private firm offering quality championship golf services to the local community. Cobblestone is currently averaging 40,000 plus rounds per year which is supported by a proposed \$2.0 million Annual budget. This budget includes interest on its 1997 Refunding Recreation Authority Bonds. For FY 11, the interest on this bond amounts to \$87,753. Additionally, a January 1, 2011 principal payment of \$490,000 is also payable which is not included in the \$2.2 million budget for this fund. Final payment on these bonds is January 2014.

Transit Fund Transit fares are the single operating revenue source generated by Cobb Community Transit (CCT). Federal and state grants are available to supplement the costs of operating expenditures and capital improvements as well as a General Fund subsidy. For FY 11 this subsidy is budgeted at \$9.0 million. This fund is expected to receive the final portion of \$1.1 million in stimulus funding in FY

11 for paratransit services. These services will impact the General Fund subsidy in budget years beginning in FY 11.

Water Fund The Cobb County Water System purchases its water from the Cobb Marietta Water Authority. Currently revenue projections for FY 11 remain in excess of expense projections. The proposed FY 11 budget includes an 8.0% rate increase for water sales as well as a 4.0% annual increase for sewer fees. These two revenue sources are estimated to generate a combined \$184.9 million annually. Revenues in excess of expenses support the ongoing expansion and replacement of county water and sewer lines, as well as water reclamation facility expansion.

GRANTS & CAPITAL FUNDS

The proposed FY 11 Grant and Capital budgets total in excess of \$107 million. The FY 11 Proposed grant and capital budgets are \$16.0 million more than the FY 10 Adopted budget. Funding for CDBG, HOME, and the Justice Assistance Grant (JAG) are determined by the Department of Housing and Urban Development (HUD) and the Department of Justice and have increased by a combined 6.17% as compared to FY 10 funding. The primary source for this increase is with CDBG and JAG funding. The capital funds proposed for the FY 11 budget is an increase of 18.72% when compared to FY 10 adopted numbers primarily due to the continued construction of the 6 mile South Cobb Tunnel for wastewater conveyance.

Grant Funds	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed	FY 11 Proposed to:	
					FY 09 Actual	FY 10 Adopted
					% Inc/Dec	% Inc/Dec
CDBG	\$ 3,639,591	\$ 3,695,678	\$ 3,986,852	\$ 3,986,852	9.54%	7.88%
HOME	\$ 1,704,461	\$ 1,893,294	\$ 1,955,086	\$ 1,955,086	14.70%	3.26%
JAG	\$ 55,139	\$ 169,229	\$ 171,323	\$ 171,323	210.71%	1.24%
<i>Subtotal</i>	\$ 5,399,191	\$ 5,758,201	\$ 6,113,261	\$ 6,113,261	13.23%	6.17%
Capital Funds						
800 MHz Radio System	\$ 1,087,694	\$ 1,087,694	\$ 1,111,968	\$ 1,111,968	2.23%	2.23%
Capital Projects	\$ 8,756,460	\$ 6,271,915	\$ 7,342,000	\$ 7,481,041	-16.15%	17.06%
Water RE&I	\$ 30,404,438	\$ 37,676,924	\$ 38,766,369	\$ 29,180,709	27.50%	2.89%
Water System Dev Fee	\$ 56,028,928	\$ 40,236,514	\$ 54,019,200	\$ 37,519,200	-3.59%	34.25%
<i>Subtotal</i>	\$ 96,277,520	\$ 85,273,047	\$ 101,239,537	\$ 75,292,918	5.15%	18.72%
Total Grant & Capital Funds	\$ 101,676,711	\$ 91,031,248	\$ 107,352,798	\$ 81,406,179	5.58%	17.93%

Grant Programs The active funds are on-going federal and state grant programs. The U.S. Department of Housing & Urban Development (HUD) is the primary funding source for county grants. Currently the CDBG and HOME programs are administered through a competitive bid contract with W. Frank Newton, Inc., a private planning, management and development consultant. Most HUD funding passes through Cobb County to various Cobb non-profit agencies, cities, other counties (as members of a local consortium applying for grants), and to individuals and families with housing needs. Some funding is designated for projects related to serving the needs of Cobb's senior citizens and persons identified by the Americans with Disabilities Act (ADA). The JAG grant funding is used by county departments, other cities and organizations for crime prevention and public safety activities.

800 MHz Radio System Replacement Fund This fund was established during FY 06 by action of the Board of Commissioners (BOC) for the purpose of setting aside core replacement dollars for the county's 800 MHz radio system. Cobb County currently collects annual core contributions from all Cobb County operating funds that utilize the 800 MHz system, the City of Austell and other outside agencies that have radios connected to this system. Based on the **Second 800 MHz Users License Agreement**, the cities of Acworth, Kennesaw, Marietta, Powder Springs and Smyrna have elected to maintain their own 800 MHz radio system replacement fund. All monies received in this fund will be reserved for future 800 MHz core replacement and/or upgrades.

Capital Projects Fund This fund contains projects from various sources, usually in the form of interfund transfers from operating funds. Most projects found here are funded from annual county operating revenues, as opposed to federal/state grants, sales tax dollars or general obligation or revenue bond proceeds. Projects selected for funding during the formal biennial budget process, Capital Improvement Program (CIP), and Capital Replacement Schedule (CRS), are usually budgeted for in this fund as discussed below. Additional project funding appropriations, as necessary for FY 11 will be taken to the BOC for approval during the year-long agenda process. Our capital plan includes both CIP and CRS items (refer to the detail for a complete listing of items included in the Proposed FY 11 Budget).

Water Capital Funds The Water System has four active capital funds: Water & Sewerage Construction Bond, Stormwater Capital, Water RE&I, and Water SDF. The first fund was created when the Water System issued a \$100 million revenue bond in late 2003 and in FY 09 issued an additional \$135 million in revenue bonds. The Stormwater Capital fund contains projects funded by developer contributions (in-lieu of detention infrastructure). The first two funds are not included for funding in the biennial budget. The next two fund's projects are included in the biennial budget and primarily funded by annual Water System operating fund profits. These capital funds account for on-going water and sewer infrastructure recapitalization and expansion needs, as outlined in the Water System's long-term Capital Plan.

SPLOST The current SPLOST budget is in excess of \$874 million and currently funding four major county capital project categories: transportation, public safety communications, jail expansion, and a new judicial facility. The FY 11 Proposed budget does not add further funding to the 2005 SPLOST program.

CONCLUSION

The FY 11 Proposed Budget is the first of two years included in the FY 11/12 Biennial Budget. The two-year budget process is yet another planning tool implemented to clearly define immediate and future budget needs. The merit of the biennial budget was highlighted by Moody's Investors Service in 1995 when the Cobb County General Obligation Bonds were upgraded from Aa1 to Aaa, referencing strong financial controls, performance and long-term strategic and capital planning. For similar reasons, Fitch IBCA was the second rating agency to rate Cobb's credit Triple AAA in 1996.

In 1997, Standard and Poors became the third of the nation's top three bond rating agencies to rate Cobb's credit Triple AAA - the highest grade possible. In March and September 2010, Cobb County's Triple - Triple "A" credit rating for the General Obligation and Revenue Bonds was reconfirmed by all three rating agencies. The county has maintained its Triple - Triple "A" credit rating for the fourteenth consecutive year. The Triple A rating is the most highly acclaimed indicator of the overall financial strength of a community. These independent ratings produce significant interest savings and verify that Cobb's sound fiscal policies and conservative management philosophy will continue to guide Cobb through these economically challenging times as well as into the future.

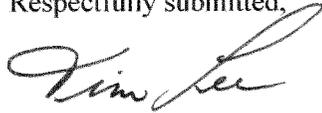
In March 2010, the county received the same excellent credit rating for the Tax Anticipation Notes (TANs), which are issued annually. This outstanding credit rating allows Cobb County to incur short-term and long-term debt at the lowest possible interest rate. As a result, Cobb County remains in the top 1% of financially secure counties across the nation.

Additionally, the County's Water and Sewer System was reaffirmed its Triple - Triple "A" credit rating upon the issuance of \$135 million in revenue bonds in July 2009. Cobb's Water and Sewer System was the first independent Water and Sewer System (funded 100% from fees) in the country to receive this coveted rating.

The three rating agencies cited several factors that attributed to the county's renewed ratings. Those factors included the county's low property tax rates, low debt levels, financial management fund balance reserve policy, diverse economy, a significant use of current resources for capital needs, and the practice of biennial budgeting.

It is with great pride that I present to you, my fellow Commissioners, the FY 11 Proposed Budget that communicates the leadership and vision of the Board of Commissioners to define our present opportunities and anticipate our future challenges.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Tim Lee". The signature is written in a cursive, flowing style with a large initial "T" and "L".

Tim Lee, Chairman
Cobb County Board of Commissioners



**FY11 Fee and
Fee Schedule Changes**



Fee and Fee Schedule Changes Effective on the Following Dates:

Community Development	
Building Permits	10/1/2010
Occupational Tax	10/1/2010
Regulatory Fees	10/1/2010
Alcoholic Beverage Fees	10/1/2010
Zoning Fees	10/1/2010
Public Safety	
Animal Control	10/1/2010
Police	
Parade Permits	10/1/2010
Special Events	10/1/2010
Incident/Accident Report Fees	11/1/2010
Alcohol Work Permit Fee	10/1/2010
Training Center	1/1/2011
Fire Department	12/1/2010
Library	10/1/2010
Parks, Recreation and Cultural Affairs	12/1/2010

Building Permits Current

Table 1. Square Foot Construction Costs^{a, b, c}

Group	(2003 International Building Code)	Type of Construction								
		IA	IB	IIA	IIB	IIIA	IIIB	IV	VA	VB
A-1	Assembly, theaters, with stage	160.69	153.29	149.76	143.55	133.59	132.90	138.98	123.75	119.25
	Assembly, theaters, without stage	148.41	141.02	137.48	131.28	121.31	120.63	126.71	111.47	106.98
A-2	Assembly, nightclubs	118.34	115.03	112.14	107.94	100.98	99.75	104.00	91.98	88.94
A-2	Assembly, restaurants, bars, banquet halls	117.34	114.03	110.14	106.94	98.98	98.75	103.00	89.98	87.94
A-3	Assembly, churches	149.66	142.27	138.73	132.52	122.51	121.82	127.96	112.67	108.17
A-3	Assembly, general, community halls, libraries, museums	119.71	111.78	107.24	102.03	91.08	91.39	97.46	81.24	77.74
A-4	Assembly, arenas	117.34	114.03	110.14	106.94	98.98	98.75	103.00	89.98	87.94
B	Business	119.85	115.54	111.79	106.56	95.15	94.65	102.31	84.79	81.61
E	Educational	128.37	124.05	120.50	115.17	106.24	103.73	111.36	94.92	91.38
F-1	Factory and industrial, moderate hazard	74.13	70.68	66.42	64.36	55.62	56.61	61.75	47.42	45.06
F-2	Factory and industrial, low hazard	73.13	69.68	66.42	63.36	55.62	55.61	60.75	47.42	44.06
H-1	High Hazard, explosives	69.75	66.29	63.04	59.97	52.43	52.42	57.36	44.23	N.P.
H234	High Hazard	69.75	66.29	63.04	59.97	52.43	52.42	57.36	44.23	40.88
H-5	HPM	119.85	115.54	111.79	106.56	95.15	94.65	102.31	84.79	81.61
I-1	Institutional, supervised environment	119.19	115.10	112.01	107.47	98.61	98.56	104.22	90.64	87.06
I-2	Institutional, incapacitated	200.36	196.04	192.30	187.07	175.32	N.P.	182.81	164.96	N.P.
I-3	Institutional, restrained	137.99	133.67	129.93	124.70	114.47	112.98	120.44	104.12	98.94
I-4	Institutional, day care facilities	119.19	115.10	112.01	107.47	98.61	98.56	104.22	90.64	87.06
M	Mercantile	88.15	84.83	80.95	77.74	70.26	70.02	73.81	61.26	59.22
R-1	Residential, hotels	120.33	116.24	113.15	108.61	99.80	99.75	105.41	91.83	88.25
R-2	Residential, multiple family	100.33	96.24	93.15	88.61	79.95	79.90	85.56	71.98	68.40
R-3	Residential, one- and two-family	96.19	93.52	91.22	88.71	84.51	84.30	87.22	80.46	74.68
R-4	Residential, care/assisted living facilities	119.19	115.10	112.01	107.47	98.61	98.56	104.22	90.64	87.06
S-1	Storage, moderate hazard	68.75	65.29	61.04	58.97	50.43	51.42	56.36	42.23	39.88
S-2	Storage, low hazard	67.75	64.29	61.04	57.97	50.43	50.42	55.36	42.23	38.88
U	Utility, miscellaneous	52.28	49.43	46.49	44.17	38.31	38.31	41.69	31.50	29.99

- a. Private Garages use Utility, miscellaneous
b. Unfinished basements (all use group) = \$15.00 per sq. ft.
c. N.P. = not permitted

Table 2. Regional Cost Modifiers

State	Cost Modifier	State	Cost Modifier	State	Cost Modifier	State	Cost Modifier	State	Cost Modifier
Alabama	0.86	Hawaii	1.41	Massachusetts	1.11	New Mexico	0.90	South Dakota	0.94
Alaska	1.39	Idaho	0.97	Michigan	1.01	New York	1.03	Tennessee	0.88
Arizona	0.97	Illinois	1.05	Minnesota	1.06	North Carolina	0.87	Texas	0.85
Arkansas	0.84	Indiana	0.99	Mississippi	0.84	North Dakota	0.97	Utah	0.93
California	1.12	Iowa	1.01	Missouri	0.95	Ohio	0.99	Vermont	1.01
Colorado	0.99	Kansas	0.92	Montana	0.94	Oklahoma	0.86	Virginia	0.89
Connecticut	1.10	Kentucky	0.95	Nebraska	0.94	Oregon	1.06	Washington	1.09
Delaware	1.07	Louisiana	0.87	Nevada	1.05	Pennsylvania	1.01	West Virginia	1.02
Dist. of Columbia	1.06	Maine	0.98	New Hampshire	0.98	Rhode Island	1.10	Wisconsin	1.05
Florida	0.91	Maryland	0.97	New Jersey	1.13	South Carolina	0.85	Wyoming	0.96

Building Permits Proposed

Square Foot Construction Costs ^{a, b, c, d}

Group (2009 International Building Code)	IA	IB	IIA	IIB	IIIA	IIIB	IV	VA	VB
A-1 Assembly, theaters, with stage	204.81	197.86	192.77	184.35	172.91	168.11	177.81	158.10	151.39
A-1 Assembly, theaters, without stage	187.37	180.42	175.33	166.91	155.51	150.71	160.37	140.70	133.99
A-2 Assembly, nightclubs	155.74	151.36	147.50	141.90	133.46	129.73	136.94	121.02	116.96
A-2 Assembly, restaurants, bars, banquet halls	154.74	150.36	145.50	140.90	131.46	128.73	135.94	119.02	115.96
A-3 Assembly, churches	189.22	182.27	177.18	168.76	157.33	152.53	162.22	142.51	135.80
A-3 Assembly, general, community halls, libraries, museums	158.87	151.92	145.83	138.41	125.97	122.17	131.88	111.16	105.45
A-4 Assembly, arenas	186.37	179.42	173.33	165.91	153.51	149.71	159.37	138.70	132.99
B Business	158.40	152.65	147.57	140.34	127.30	122.71	134.52	111.91	106.66
E Educational	171.53	165.59	160.55	153.20	141.88	134.72	147.92	123.99	119.32
F-1 Factory and industrial, moderate hazard	93.92	89.61	84.47	81.69	73.14	69.92	78.41	60.23	56.97
F-2 Factory and industrial, low hazard	92.92	88.61	84.47	80.69	73.14	68.92	77.41	60.23	55.97
H-1 High Hazard, explosives	88.02	83.71	79.57	75.79	68.42	64.20	72.51	55.51	0.00
H234 High Hazard	88.02	83.71	79.57	75.79	68.42	64.20	72.51	55.51	51.25
H-5 HPM	158.40	152.65	147.57	140.34	127.30	122.71	134.52	111.91	106.66
I-1 Institutional, supervised environment	159.09	153.50	148.95	142.51	130.74	127.30	138.80	117.44	112.84
I-2 Institutional, hospitals	266.39	260.64	255.56	248.33	234.50	0.00	242.51	219.11	0.00
I-2 Institutional, nursing homes	185.59	179.83	174.76	167.53	154.81	0.00	161.71	139.41	0.00
I-3 Institutional, restrained	180.47	174.72	169.64	162.41	150.60	145.01	156.59	135.20	127.96
I-4 Institutional, day care facilities	159.09	153.50	148.95	142.51	130.74	127.30	138.80	117.44	112.84
M Mercantile	115.80	111.42	106.56	101.96	93.15	90.42	97.00	80.71	77.65
R-1 Residential, hotels	160.44	154.84	150.29	143.85	132.24	128.80	140.31	118.95	114.35
R-2 Residential, multiple family	134.26	128.66	124.11	117.67	106.72	103.28	114.78	93.42	88.82
R-3 Residential, one- and two-family	124.88	121.41	118.43	115.31	111.07	108.19	113.40	104.09	97.95
R-4 Residential, care/assisted living facilities	159.09	153.50	148.95	142.51	130.74	127.30	138.80	117.44	112.84
S-1 Storage, moderate hazard	87.02	82.71	77.57	74.79	66.42	63.20	71.51	53.51	50.25
S-2 Storage, low hazard	86.02	81.71	77.57	73.79	66.42	62.20	70.51	53.51	49.25
U Utility, miscellaneous	68.13	64.29	60.15	56.88	50.70	47.41	54.03	39.33	37.47

- a. Private Garages use Utility, miscellaneous
- b. Unfinished basements (all use group) = \$15.00 per sq. ft.
- c. For shell only buildings deduct 20 percent
- d. N.P. = not permitted

To calculate a permit fee for a new residential single family structure constructed using standard wood products use the square foot construction cost valuation listed as R-3, Type VB which is \$97.95 per square foot as listed on the February 2010 ICC (International Code Council) Valuation Table.

By using the regional multiplier of .88 that has been in use since 2003 the valuation will be reduced by 12%.

After multiplying the construction cost valuation as listed in the February 2010 table and the .88 regional multiplier the new valuation is then multiplied by the fee calculator that has been in place since 2002, which is \$4.50 per one thousand dollars of construction costs.

A single family home with 3000 sq. ft. of heated space would be calculated as follows.

$$3000 \text{ sq. ft.} \times \$97.95 = \$293,850.00 \times .88 = \$258,588.00 \times .0045 = \$1,163.65 \text{ fee}$$

(2010 valuation) X (regional multiplier) X (\$4.50 per 1K) = (permit fee)

Renovation permits are calculated using estimated construction costs provided by the applicant when the estimates are reasonable in relation to the scope of work being conducted and would be calculated as follows:

$$\$50,000 \times .0045 = \$225.00 \text{ fee}$$

(est. construction costs X \$4.50 per 1K = permit fee)

The calculator for commercial permits is \$6.00 per one thousand dollars of estimated construction costs instead of the \$4.50 used for residential permits and is determined the same as examples above. The additional \$1.50 is due to required plan review and/or complexity of the scope of work to be inspected.

The permit costs in the examples provided are inclusive of all sub-contractor permits directly associated with the overall scope of the work. This would typically include electrical, plumbing, HVAC and low voltage permits.

The minimum permit fee would go from \$30.00 to \$50.00 for both commercial and residential permits.



COBB COUNTY
OCCUPATIONAL TAX FEE SCHEDULE A

GROSS REVENUE RANGE	CURRENT TAX	PROPOSED INCREASE
\$0 - \$99,999	\$85.00	\$102.00
\$100,000 - \$249,999	\$160.00	\$192.00
\$250,000 - \$499,999	\$280.00	\$336.00
\$500,000 - \$749,999	\$430.00	\$516.00
\$750,000 - \$999,999	\$580.00	\$696.00
\$1,000,000 - \$2,999,999	\$1,255.00	\$1,506.00
\$3,000,000 - \$4,999,999	\$2,455.00	\$2,946.00
\$5,000,000 - \$9,999,999	\$4,455.00	\$5,346.00
\$10,000,000 - \$19,999,999	\$6,455.00	\$7,746.00
\$20,000,000 - \$39,999,999	\$8,455.00	\$10,146.00
\$40,000,000 - \$79,999,999	\$10,455.00	\$12,546.00
\$80,000,000 - ABOVE	\$12,455.00 Plus	\$14,946.00 Plus
	\$100 Per Million or Portion Thereof Over \$100,000,000	\$120 Per Million or Portion Thereof Over \$100,000,000

ABOVE FEE INCLUDES A \$55.00 ADMINISTRATIVE FEE



COBB COUNTY
OCCUPATIONAL TAX FEE SCHEDULE A

GROSS REVENUE RANGE	CURRENT TAX	PROPOSED INCREASE
\$0 - \$99,999	\$90.00	\$108.00
\$100,000 - \$249,999	\$178.00	\$213.60
\$250,000 - \$499,999	\$318.00	\$381.60
\$500,000 - \$749,999	\$493.00	\$591.60
\$750,000 - \$999,999	\$668.00	\$801.60
\$1,000,000 - \$2,999,999	\$1,455.00	\$1,746.00
\$3,000,000 - \$4,999,999	\$2,855.00	\$3,426.00
\$5,000,000 - \$9,999,999	\$4,855.00	\$5,826.00
\$10,000,000 - \$19,999,999	\$6,855.00	\$8,226.00
\$20,000,000 - \$39,999,999	\$8,855.00	\$10,626.00
\$40,000,000 - \$79,999,999	\$10,855.00	\$13,026.00
\$80,000,000 - ABOVE	\$12,855.00 Plus	\$15,426.00 Plus
	\$200 Per Million or Portion Thereof Over \$100,000,000	\$240 Per Million or Portion Thereof Over \$100,000,000

ABOVE FEE INCLUDES A \$55.00 ADMINISTRATIVE FEE

COBB COUNTY
REGULATORY FEES ASSOCIATED WITH BUSINESSES OCCUPATIONAL TAX FEES
SCHEDULE R

All regulatory fees are in addition to occupation tax

Type of Business	Current	Proposed
Adult Entertainment	\$1,000.00	N/A
Amusement Rides	\$250 per week or \$55 per day	N/A
Astrologist	\$1,500	N/A
Auctioneer	No regulatory fee	N/A
Detective Agency	No regulatory fee	N/A
Door-to-Door Sales	\$55 New \$55 Renewal every 30 days	N/A
Escort Service or Agency	\$1,500	N/A
Flea Market	\$1,500 vendor exempt	N/A
Fortune Teller	\$1,500	N/A
Garbage Collector –must have approval from Solid Waste Division before we can issue license	\$75 regulatory fee, \$15 permit fee and \$3 per truck sticker fee	N/A
Handwriting Analyst	\$1,500	N/A
Health Spa	\$55	N/A
Hypnotist	\$55.00	N/A
Modeling Service or Agency	\$200 per practitioner	N/A
Palm Reader	No regulatory fee	N/A
Pawn Shop	\$500.00	N/A
Peddler	\$55.00 New \$55.00 Renewal every 30 days All fees to be paid only after approval	N/A
Poolroom with Alcohol only	\$110.00	N/A
Poolroom with no Alcohol –no charge-no additional application	No regulatory fee	N/A
Psychic Reader	\$1,500.00	N/A
Precious Metals	No regulatory fee	N/A
Security Guard Agency	No regulatory fee	N/A
Wreckers	No regulatory fee	N/A
Taxi Cabs / Vehicle for Hire	\$100 application fee for new appl., \$50 per new car \$50 application fee renewal appl, \$25 per car renewal	\$200 application fee for new application \$100 per new car \$100 application fee renewal application \$75 per car renewal
Change of Ownership regular business	\$50.00	N/A
Change of address regular business	\$10.00	N/A

*** PROPOSED INCREASES**
ALCOHOLIC BEVERAGE FEE SCHEDULE
SCHEDULE F

REGULATORY FEES ARE PER EACH
 ALL FEES ARE REGULATORY THAT DO NOT INCLUDE OCCUPATION TAXES

		CURRENT	PROPOSED
Plu	◆ SPIRITOUS LIQUORS – RETAIL PACKAGE	FLAT FEE \$1,100 s 5% liquor pkg tax	\$5000 eliminate 5% pkg tax
	◆ BOTTLE HOUSE LIQUOR FLA	T FEE \$5000	\$5000
	◆ SPIRITOUS LIQUORS - POURING	FLAT FEE \$5,000	\$5000
	◆ BEER - POURING	FLAT FEE \$ 550	\$600
	◆ BOTTLE HOUSE BEER	FLAT FEE \$550.00	\$600
	◆ BEER – PACKAGE	FLAT FEE \$ 550	\$600
	◆ WINE – PACKAGE	FLAT FEE \$ 550	\$600
	◆ WINE – POURING	FLAT FEE \$ 550	\$600
	◆ BOTTLE HOUSE WINE	FLAT FEE \$550	\$600
	◆ SUNDAY SALES – POURING ONLY	FLAT FEE \$ 550	\$1000
	◆ FARM WINERY	FLAT FEE \$ 550	\$600
	◆ BEER PUB	FLAT FEE \$3,300.00	N/A
	◆ CORKAGE LICENSE IN ADDITION TO A RESTAURANT WITH ALCOHOL POURING LICENSE	FLAT FEE \$100.00	N/A
	◆ MANUFACTURER - BEER	FLAT FEE \$3,300.00	N/A
	◆ MANUFACTURER - WINE	FLAT FEE \$ 550.00	N/A
	◆ MANUFACTURER - LIQUOR	FLAT FEE \$3,300.00	N/A
	◆ WHOLESALER – BEER	FLAT FEE \$ 100.00	N/A
	◆ WHOLESALER - SPIRITOUS LIQUORS	FLAT FEE \$ 1,650.00	N/A
	◆ WHOLESALER – WINE	FLAT FEE \$ 100.00	N/A
	◆ WHOLESALER – LIQUOR (LOCATED OUTSIDE OF COUNTY)	\$10,000.00 (BOND)	
	◆ Advertising fee for new businesses with alcoholic beverages	\$ 250	\$600
	◆ Advertising fee for change of ownership or licensee for alcoholic beverages	\$ 100	\$300
	◆ Temporary special event alcoholic beverage license is \$25 per day for each beverage (non-profit only).		

Zoning Proposed Fees		
	<u>Cobb County - CURRENT</u>	<u>Cobb County Proposed Fee</u>
Rezoning fee for single-family residential		
Up to 5 acres	\$250.00	\$500.00
5-10 acres	\$700.00	\$1,000.00
10-20 acres	\$1,000.00	\$1,500.00
20-100 acres	\$1,500.00	\$2,000.00
100+ acres	\$1,500 + \$30/acre	\$2,500.00 + \$25/acre
Rezoning fee for med. & High density residential		
Up to 5 acres	\$700.00	\$750.00
5-10 acres	\$1,200.00	\$1,500.00
10-20 acres	\$1,500.00	\$2,000.00
20-100 acres	\$2,000.00	\$2,500.00
100+ acres	\$2,000.00 + \$40/ acre	\$3,000.00 + \$25/acre
Rezoning fee for commercial & industrial		
Up to 5 acres	\$900.00	\$1,000.00
5-10 acres	\$1,500.00	\$2,000.00
10-20 acres	\$1,800.00	\$2,500.00
20-100 acres	\$2,200.00	\$3,000.00
100+ acres	\$2,200.00 + \$50/acre	\$3,500.00 + \$25/acre
Maximum fee for any rezoning	\$5,000.00	\$10,000.00
Zoning certification fee	\$25.00	\$40.00
Variance fee (residential)	\$100.00	\$150.00
Variance fee (commercial)	\$450.00	\$500.00
Administrative variance fee	No fee	\$100.00 + \$50/item
Land Use Permit (residential)	\$100.00	\$150.00
Special Land Use Permit fee	\$150.00	\$1,000.00
Other Business fee (Zoning modification fee)	No fee	\$300.00 + \$50/item
Sign fee (beyond refundable portion)	No fee	\$9.00 per sign + deposit

**Animal Control
Proposed Fee Increases**

	<u>Current</u>	<u>Proposed</u>
Boarding Fee	\$5/day	\$10/day
Bite Quarantine Fee	\$6/day	\$15/day
Microchip Fee	No Charge	\$20

**Police
Proposed Fee Increases**

	<u>Current</u>	<u>Proposed</u>
Parade Permits	\$0	\$100
Special Events	\$0	\$2,000
Incident/Accident Report Fee	\$0	\$0.25/page
Alcohol Work Permit Fee	\$20	\$30

**Public Safety Training Center
Proposed Fee Increases**

	<u>Current</u>	<u>Proposed</u>
Firearms Range User Fees	No Charge	\$50 per training cycle
EVOC Range User Fees	No Charge	\$100 per day
Police Training Course User Fee	No Charge	\$75-\$150 based on course
Defensive Tactics Room User Fee	No Charge	\$100 per day

Plan Review Type ¹		Fee Amount ³
Site Plan Review—per structure		\$100
New Building or Addition ⁴	Up to 12,000 sq. ft.	\$250
	Greater than 12,000 sq. ft.	\$350
New Tenant or Addition ⁴ (includes remodel)	Less than 3,000 sq. ft.	\$100
	3,000 to 12,000 sq. ft.	\$200
	Greater than 12,000 sq. ft.	\$300
New Sprinkler/Standpipe System ⁴	Up to 12,000 sq. ft.	\$200
	Greater than 12,000 sq. ft.	\$300
Modifications to Existing Fire Sprinkler System for Tenant Work ⁴	0-8 heads (Limited Work Permit)	N/C
	9-30 sprinkler heads	\$100
	31-100 sprinkler heads	\$175
	More than 100 sprinkler heads	\$250
Commodity/Rack Assessment	For storage > 12 ft. in height	\$200
Special Extinguishing Systems (Clean agent, dry chemical, etc.)		\$200
New Fire Alarm System ⁴	Up to 12,000 sq. ft.	\$200
	Greater than 12,000 sq. ft.	\$300
Modifications to Existing Fire Alarm System for Tenant Work ⁴	0-8 devices (Limited Work Permit)	N/C
	9-30 devices	\$100
	31-100 devices	\$175
	More than 100 devices	\$250
NFPA 96 Hood Plan		\$100
NFPA 33 Spray Booth		\$100
Mechanical (HVAC)		\$100
Tent		\$50
Special Event / Exposition		\$100
Revisions and Re-Reviews ² —all types		\$50
Plan Review—Other		\$100
Multi-Story Plans (Any type)—additional Per Floor		\$100
Fireworks (per event)		\$250

1. Electronic Copy (CD) required on all tenant plans, sprinkler plans, and fire alarm plans at time of plan review. Plans subject to not being stamped without electronic copy.

2. Fees are charged at first plan review. One re-review is free to check addressed comments. Any further required re-review is charged \$50 per re-review. Exception: Site plans fees must be paid at the time plans are stamped.

3. Fees payable by cash, check, or money order.

4. Additional fees apply for multi-story structures.

**COBB COUNTY PUBLIC LIBRARY SYSTEM
LIBRARY FINES and FEES
Effective October 1, 2010**

Fines and Fees	Current Charge	New Charge
Overdue Book Fine (per day)	\$0.10	\$0.15
Overdue Audio Book Fine (per day)	\$0.10	\$0.15
Overdue Music CD Fine (per day)	\$0.10	\$0.15
Overdue VHS Videos Fine (per day)	\$0.10	\$0.15
Overdue DVD Fine (per day)	\$0.10	\$1.00
Overdue Playaways Fine (per day)	\$0.10	\$0.15
Overdue InterLibrary Loan Fine (per day)	No Charge	\$2.00
Microform Copy Fee	\$0.10	\$0.15
PC Printing Fee (b/w)	\$0.10	\$0.15

08/16/2010
Updated



Cobb County
Parks, Recreation
& Cultural Affairs

PROPOSED REVISIONS TO CURRENT FEE
SCHEDULE FOR PROGRAMS & FACILITIES



Cobb County...Expect the Best!

PROPOSED FEE STRUCTURE FOR PROGRAMS & FACILITIES

Vision Statement

The Cobb County Parks, Recreation & Cultural Affairs Department has long operated under the philosophy, handed down by the county's elected and managing officials, that fees and charges for recreational services should be designed to provide our residents with high-quality programs and activities at minimal cost. That philosophy is the guiding principle behind this proposal: Cost-effective quality programming.

Goal and Objective

- This proposal is intended to make a comparative analysis of the department's current fee structure versus the related programming costs and the prevailing fees of comparable recreation departments.
- The objective is to create a framework for restructuring that will enable us to impose fees that are equitable to the citizens both as the taxpayers who support the program as well as the residents who make use of the programs and facilities.

How Did We Get Here?

- Our current fee schedule was approved by the Board of Commissioner in 1992. The fees have remained virtually unchanged since then, with a few exceptions. (Fees adjustments for Jim Miller Park, Anderson Theater and Hudgins Hall were approved in 2006.)
- Since 1992, operational costs for programs and facilities have increased by an average of 47-50%.
- Operational costs (staff, utilities) were not factored in when approved fees were determined.

Today's Situation

- A review of the current fee structure revealed that Cobb County Parks, Recreation and Cultural Affairs has, in almost all cases, the lowest fees of the major metro Atlanta area recreation departments. In some cases, fees are as much as 70% lower than the average fee.
- The current fees are often not cost-effective. For example, the fee for a two-hour rental of a recreation center gymnasium is \$20.00; the cost to staff the facility for that two-hour period is \$36.00.

SUMMARY

- Most fees have not been raised since 1992, while operational costs have risen by at least 50%.
- Cobb provides comparable facilities for drastically lower rates than most metro area departments.
- While some fee increases are proposed, the greater majority of our current fees remain unchanged.
- The proposed fee structure meets our goal of equitable yet reasonable fees, structured to temper operational costs and allowing for proportional growth in the future.
- The non-resident fee will increase to 50% of the cost of the resident fee across the board for all programs.

RECREATION PROGRAMS

Community Centers: The proposed changes to the community center fees serve two purposes. 1) they create a uniform fee structure for all community centers. The current structure provides for different fees at each of the centers. 2) They provide cost-effective fees which cover our operational costs (staff & utilities) and generate modest revenue. It should be noted that even with these adjustments, our fees remain competitive with neighboring agencies. As such, they provide for an additional adjustment in the future.

COMMUNITY CENTERS						
Facility	Cobb Current	Cobb Proposed	DeKalb	Fulton	Gwinnett	Smyrna
Resident	Thompson: \$25/hr (4 hr min)	(2 Minimum) 2-4 hrs - \$25/hr 5-8 hrs - \$200.00 8 -15 hrs - \$300.00	\$50/hr	\$40/hr	\$100/hr	\$200/4 hrs \$25 add hrs
Non-Profit	Ron Anderson \$ 25/hr (2 hr min)	(2 Minimum) 2-4 hrs - \$25/hr 5-8 hrs - \$200.00 8 -15 hrs - \$300.00	\$50/hr	\$40/hr	\$75/hr	\$200/4 hrs \$25 add hrs
Business	South Cobb: \$50/day \$100/day NR	(2 Minimum) 2-4 hrs - \$35/hr 5-8 hrs - \$200.00 8 -15 hrs - \$400.00	\$50/hr	\$40/hr	\$150/hr	\$250/4 hrs \$55 add hrs
Deposit	\$100	\$150	\$150-250	\$100	\$200	\$150

Recreation Centers: Recreation center fees are among the most disparate, compared to similar agencies, in our entire system. Currently, we operate at a loss every time we rent the facility. For example, it costs \$30.00 to rent the gym for 3 hours. Our cost for those three hours for staff and utilities is \$49.00. The proposed fees will adequately cover our operating cost. Generate revenue and put us on par with metro-area rates.

RECREATION CENTERS						
AREA	Cobb (Current)	Cobb (Proposed)	DeKalb	Fulton	Gwinnett	Smyrna
Gym Resident	\$10.00 weekday \$15.00 weekend	(Hourly Rates) \$25.00 weekday \$30.00 weekend 2 hr min \$400.00 maximum	\$40.00	\$75.00 \$100-NP 2 hr min	\$22.00	\$100/ hr 4 hr min \$35 add hrs
Gym Business	\$15.00 weekday \$20 weekend	\$35.00 weekday \$50 weekend 2 hr min. \$600.00 maximum		\$125.00 2 hr min	\$50.00	\$125/hr 4 hr min \$50 add hrs
Activity Room Resident	\$7.00 weekday \$8.00 weekend	\$20.00 weekday \$20.00 weekend 2 hr min		\$24.00 \$34.00-NP 4 hr min	\$44.00 \$55.00 3 hr min	\$15/hr 4 hr min \$10 add hrs
Activity Room Business	\$10.00 weekday \$12.00 weekend	\$25.00 weekday \$25.00 weekend 2 hr min		\$37.00 4 hr min	\$58.00 \$67.00 3 hr min	\$20/hr 4 hr min \$15 add hrs
Deposit		\$150.00	\$150-250			\$150.00

THERAPEUTIC RECREATION					
Facility	Cobb (Current)	Cobb County (Proposed)	DeKalb	Fulton	Gwinnett
Social Club Activities	\$35 Quarter	\$45 quarter	N/A	N/A	N/A
Summer Camp	Camp Horizon: \$85 wk Before & after care included.	Camp Horizon \$110 / wk	\$130 wk No before or after care provided	Camp Okado: \$90 wk \$20 wk for Before & aftercare	Camp Funshine: \$170 wk Before & aftercare included

HUDGINS HALL RATES & SPECIFICATIONS

DAILY CIVIC RATE

Rehearsal/Move-in/out \$ 60.00
Per Hour/4 Hour Minimum

Show Day/6 Hour Minimum \$600.00
\$100 each additional hr
to \$900 Max

DAILY COMMERCIAL RATE*

*The 10% additional fee, based on gross revenue, is not included in the following rates.

8AM-12MIDNIGHT \$1,000.00 + 10%
Rehearsal Move-in/out \$ 65.00
Per Hour/4Hour Minimum

Meeting Room-Per Hour \$ 40.00
(2 Hour Minimum)

Floor Covering – All Users \$150.00
(Except Basketball)

Special Use Area \$125.00

Corporate Rate-Per Hour \$200.00
(2 Hour Minimum)

AFTER HOURS RATE

12 Midnight-8AM (Per Hour) \$250.00

EQUIPMENT RENTAL & SERVICES

4' Tables (Each-Per Event) \$ 2.00
8' Tables (Each-Per Event) \$ 4.00
Chairs (Each-Per Event) \$ 1.00
4' X 8' Stage Sections (Each) \$ 20.00
Stage Skirting (Per Stage) \$ 20.00
Pipe & Drape (10' Section) \$ 12.00
Table Skirts (Each-Per Event) \$ 10.00
Microphones (Each-Per Event) \$ 7.00
Tape Deck/CD Player (Daily) \$ 17.50
Choral Riser (Each-Per Event) \$ 12.00

Gaeffer's Tape (Per Roll) \$ 16.00
Party Canopy (20 X 20) \$220.00
Each additional day \$ 55.00
Party Canopy (20 X 30) \$300.00
Each additional day \$ 80.00

OTHER CONTRACTED SERVICES

Security (Hourly Per Officer/4 Hour Minimum)
Hourly Fee Determined by Security Coordinator

OTHER FEES

Electrical Service (Per Vendor) \$10.00
(Based on 800 watt service)
Novelty Sales Permit (Per Vendor) \$50.00
Re-issue Contract \$10.00

ATTENDANT SERVICES

(Hourly Per Person/4-Hour Minimum Required)
Custodian \$15.00
Technician \$20.00
Overtime/Holiday Staff \$25.00

SPECIFICATIONS

Total Exhibit Space 15,694 SF
Lower Level 10,704 SF
Upper Level 4,990 SF
Seating Capacity 2,900
Bleachers
Lower Level 1,100
Upper Level 1,300
Portable Seating 500
Banquet Capacity 800
Floor Load 100 psf.
Meeting Rooms (2) 31' X 16'
Seating Capacity 40
Portable Stage
Maximum Size 20' X 32'
KVA Wattage 61
Locker Rooms 4

**ALL SERVICES & EQUIPMENT
SUBJECT TO AVAILABILITY**

Jim R. Miller Park Rental Rates & Fees

Daily Civic Rate

Entire Park	\$1000
Building A	\$400
Building B	\$300
Building A & B	\$600
Building A & B & Plaza	\$700
Market Plaza	\$200
Parking Area & Plaza	\$300
Parking Area	\$200
Midway	\$300
Covered Show Ring	\$500
Overflow Parking	\$100
Move In/Out Per Hour (4 Hour Minimum)	\$50

Daily Commercial Rate

Entire Park	\$2400
Building A	\$500
Building B	\$350
Building A & B	\$700
Building A & B & Plaza	\$800
Market Plaza	\$250
Parking Area & Plaza	\$300
Parking Area	\$450
Midway	\$450
Covered Show Ring	\$700
Overflow Parking	\$150
Move In/Out Per Hour (4 Hour Minimum)	\$75

Storage ½ Daily Rental

A 10% additional fee based on gross revenue is required for commercial events.

Equipment & Services Subject to Availability.

Miscellaneous Fees

12 Midnight – 8AM (Per Hour)	\$125
Novelty Sales Permit (Per Vendor)	\$50
Special Areas (Per Day)	\$35

Equipment Rental

8' Table	\$4
6' Table	\$3
Chair	\$1 Stage
Section	\$14 Portable 5
Row Bleachers	\$30 Show Ring PA
System	\$50

Attendant Services

(Per Hour)

(4 Hour Minimum Required)

Custodian	\$15
Overtime/Holiday Staff	\$25

Camping Fee (Per Night)

Camper With Hook-up	\$15
Camper Without Hook-up	\$7.50

Complimentary Tickets

Lessee is required to furnish 20 complimentary tickets to Lessor.

Security

Contracted through Cobb County Police Department, Ranger Division- 770-528-8865

OTHER CONTRACTED SERVICES

Security (Hourly Per Officer/4 Hour Minimum)
Hourly Fee Determined by Security Coordinator

ARTS AND CULTURAL AFFAIRS

Fee Changes for Cobb Arts Centers

Black Box Rental Fees

<u>Hourly</u>	<u>Current</u>	<u>Current</u>	<u>Proposed</u>	
	30% of ticket sales or \$50/ performance (whichever is greater), 14 day max, majority of rental days must be performances	\$1,400 based on %	No longer use % rental, \$20/hour with \$120/day max on rehearsal and move in/out, \$150/day charge for show days. Ex: \$1560	
<u>Facility Rental</u>				
<u>\$10 hr</u>	3 hour minimum, \$50 deposit applied to rental	\$10/hr = \$30 rental	\$20/hr, \$60 deposit, 4 hr minimum	
<u>Class Fees</u>				
Pre-school \$10 hr	\$10 per hour, ex: \$40/4 wk movement class		No change – already at the top of the scale	
Elementary \$5 hr	\$5 per hour, ex: \$90/1.5 hr, 10 wk painting class		*7/hr, ex: \$105/10 wk class	
Middle & H.S., \$5 hr	\$5 per hour, ex: \$80/2 hr, 8 wk drawing Class		*\$7/hr, ex: \$112/8 wk class	
Adult \$5 hr	\$5 per hour, ex: \$100/2 hr, 10 wk pottery class		\$7/hr, ex: \$140/10 wk class	
Summer Programs \$4 hr	\$80 wk camp		\$4.50/hr, ex: \$90 wk camp	
ETC Camp \$4 hr	\$75 wk		\$4.50/hour, ex: \$85 wk camp	
			* max amount allowed to charge based on exp of instructor and length of class	
<u>Anderson Theatre</u>				
	Rehearsal hours=\$30hr	\$30 hr.	\$35 hr.	
	Show hours=\$59 hr	\$59 hr.	\$65.00	
<u>Encore Series Tickets</u>				
	5 shows	\$40/tix	\$42 per show	
	1 show	\$15/tix	\$17 per show	
<u>Technician Fees, TAP</u>				
	\$15/hour, 3 hour minimum, \$5 paid by TAP and \$10 by lessee		\$25/hour, \$5 paid by TAP, \$20 by lessee, 4 hour minimum	

AMPHITHEATRE RATES & SPECIFICATIONS

CIVIC RATE

8AM-MIDNIGHT
 \$200/HOUR, 6-HOUR MINIMUM
 \$70/HOUR MOVE IN/OUT RATE
 \$100/HOUR REHEARSAL RATE

SCHOOL PERFORMANCE RATE

6-HOUR INCREMENT \$850/DAY
 (Call 770-819-7937 for Cobb County
 Public School's Rate)

COMMERCIAL RATE

8AM-MIDNIGHT
 10% OF GROSS RECEIPTS or \$3,200/DAY
 (Whichever is greater/\$7,000 Cap on
 Receipts)
 \$75/HOUR MOVE IN/OUT RATE
 \$125/HOUR REHEARSAL RATE

CORPORATE RATE

8AM-MIDNIGHT
 \$1500/3 HOUR MINIMUM
 \$300/HOUR AFTER 3 HOUR MINIMUM
 \$75/HOUR MOVE IN/OUT RATE
 \$125/HOUR REHEARSAL RATE

EQUIPMENT RENTAL & SERVICES

(Each-Per day)

4' Tables	\$ 3.00
8' Tables	\$ 4.00
Chairs	\$ 1.00
Podium	\$ 25.00
Musician Chairs	\$ 1.50
Versalite Riser 4X8 Section	\$ 50.00
Party Canopy (20 X 20)	\$ 220.00
Party Canopy (20 X 30)	\$ 300.00

TECHNICAL FEES

Technical Director (4hr minimum) \$ 55.00
 Sound/lighting usage fee \$1,500.00
 In-House A/V Rental..... .Prevailing

ATTENDANT SERVICES

Custodian Services (8 hr Event)	\$500.00
Custodian Services (4 hr Event)	\$250.00
Custodial (Per Hour)	\$ 15.00
Civic Parking Rate (Per Event)	\$500.00
Box Office Staff (Per Hour)	\$ 12.00
Ticket Taker (Per Hour)	\$ 10.00
House Manager (Per Hour)	\$ 12.50

SECURITY SERVICES

(4 Officer Minimum/4 hour Minimum)
 Security Per Hour Average Fee \$ 30.00

OTHER FEES

Shore Power (Per Day)	\$ 25.00
Novelty Sales (Per Vendor)	\$50+10%
Re-issue Contract	\$ 10.00

SPECIFICATIONS

Fixed Seating Capacity	1261
Table Seating Capacity	156
Lawn Seating Capacity	1000
Orchestra Pit Capacity	70
Green Room	1
Dressing Rooms	4
Cast Dressing Rooms (25 Capacity Each)	2
Proscenium Width	63'9"
Proscenium Height	32'
Proscenium to Back Wall	33'
Overhead Steel Height	40'
First to Last	28'
Total Linesets (5 Are Electrics)	9
Lineset Length	76'
Front of Pit Cover to Backwall	47'
Arbor Limit(Pounds)	1000
Loading Dock With Roll Up Doors	2

****Holiday rates are subject to an upcharge 2x the nominal rate.**

-----SERVICES & EQUIPMENT SUBJECT TO AVAILABILITY

ATHLETICS

Athletic Field Rental: Remarkably, there were no fees associated with the reserved usage of athletic fields in Cobb County community parks until 3 years ago. At that time the BOC approved a fee of \$25.00 field, with a 2 hour minimum. This proposal retains the \$25 rate for residents and non-profit organizations. It recommends a \$35/hr business rate. It also includes a night rate which factors in the cost of lighting the field (approx. \$8.00/hr).

Rental fees are also recommended for the Al Bishop and Lost Mountain Softball Complexes. The rates for these facilities are for an entire day. There will be no hourly rentals at the softball complexes. Complex rental costs will also include maintenance fees at a rate of \$15/hr per staff member, holiday rates are \$25.00 per person, per hour. The facility manager and maintenance supervisor will determine the number of maintenance staff required on an event-by-event basis.

ATHLETIC FIELD RENTAL						
Facility	Cobb Current	Cobb Proposed	Smyrna	Cherokee	Fulton	DeKalb
Community Park: Resident/ Non-Profit	Free	\$25/hr/field (2 hr min) \$100/field (day) \$150/field (night)	\$10/hr (day) \$15/hr (night)	\$75/field/day \$25/2hrs (lights)	\$100 (6 hr block)	\$40 hr/field
Community Park: Business	Free	\$35//hr/field (2 hr min) \$125/field (day) \$175/field (night)	\$10/hr (day) \$15/hr (night)	\$75/field/day	\$100 (6 hr block)	\$60 hr/field
Athletic Complex: Business	NA	Lost Mtn Park/ Al Bishop Park \$400/day(3 fields) \$600/day (5 fields) + \$50/field -lights		Hobgood Park \$400/day (2 fields) \$650/day (4 fields)		

Field/facility maintenance available at Al Bishop & Lost Mountain Complexes at a rate of \$15.00/hr per person. Holiday rental fee of \$25.00 per person per hour. Some Rentals will require maintenance coverage.

Adult Athletic Leagues: Modest increases are recommended for the adult athletic leagues. These increases will continue to cover all operating costs except field lights. Including field lighting costs would result in a 25% fee increase and make our rates the least competitive in the area. We would likely lose enough teams to drastically reduce the number of leagues and render the increases moot. It is recommended that we phase in the light costs incrementally to prevent a loss of teams and damage to the program.

ADULT LEAGUES						
Program	Cobb Current	Cobb Proposed	Smyrna	Cherokee	Fulton	Gwinnett
Softball Leagues	Spring \$450/team Fall \$280/team	Spring \$480/team Fall \$300/team	\$425/team	\$525/team	\$520/team	\$455/team
Coke Classic Men's Women's Youth Special Pops	\$150/team \$140/team \$80/team \$50/team	\$200/team \$175/team \$85/team \$50/team	NA	NA	NA	NA
Basketball	\$320/team	\$350/team	\$400/team	\$460/team	\$460/team	\$425/team
Flag Football	\$350/team	\$400/team	NA	\$500/team	\$520/team	\$390/team

TENNIS

Area	Cobb (Current)	Cobb (Proposed)	Clayton	DeKalb	Fulton	Gwinnett	Marietta
Court Fees	\$1.50 / \$1.00 Yth. Instructor \$3.50	\$2.00 \$1.00/Yth Instructor \$5.00	\$2.00 \$3/night \$1.50 Youth	\$2.50 \$3.00 night	\$2.00 \$2.50 night	\$4.00 \$5.00 prime	\$2.00 \$1.00 Youth
Annual Pass	\$150 family \$70 Individual \$50 Yth	No Change	\$300 family \$150 individual \$100 Yth/Srs	\$200 Individual	N/A	N/A	\$75 Individual \$67.50 Yth/Srs
Classes	\$42 6 classes	\$48.00 6 classes	N/A	\$75.00 5 classes	\$80.00 4 classes	\$48.00/hr Group	N/A
Round Robins	\$3.00	\$4.00	N/A	\$3.00	\$7.00	N/A	\$7.50
Ball Machine	\$15.00	\$20.00	--	--	--	--	--
ALTA	\$120 TC \$85 SC \$85 Jr TC \$70 Jr SC	\$140 TC \$100 SC \$100 Jr TC \$85 Jr SC	\$220 \$160 Jr \$175 Sr	\$265 lessons included	\$80 match \$75/Jr Match	\$350 TC \$290 SC \$175 Jr \$160 Sr	\$880 includes lessons
USTA	\$120 TC \$85 SC \$85 Jr TC \$70 Jr SC	\$140 TC \$100 SC \$100 Jr TC \$85 Jr SC	\$160 Center \$160 Jr & Sr	\$530 Center \$265 Jr & Sr	\$64/match Center \$75 match Jr	\$225 \$110 Jr \$30 match Sr	\$880 includes lessons
Cobb Singles	\$15 match	\$20 match	--	--	--	--	--

GYMNASTICS

Program	Cobb (Current)	Cobb (Proposed) hourly	Smyrna	DeKalb	Fulton	Roswell
Parent/Tot	\$4.40	\$6.00	\$7.50	\$6.00	\$6.25	\$4.75
Preschool (Age 3)	\$4.40	\$6.00	\$7.50	\$6.00	\$7.50	\$4.90
Preschool (Age 4)	\$4.40	\$6.00	\$ 7.50	\$6.00	\$7.50	\$4.90
Preschool (Advanced)	\$4.40	\$6.00	\$10.00	--	\$6.25	--
Youth (5 & Up)	\$4.40	\$8.00	8..75	\$6.00	\$8.15	\$6.15
	\$6.60	\$10.00				
	\$8.80	\$12.00				
Cheer/Tumbling	\$4.40	\$8.00	--	\$9.00 (1.5 hrs)	\$8.13	\$4.75
Registration Fee	\$15/year	\$0.00	--	--	--	--

NATURAL RESOURCES

Program	Cobb (Current)	Cobb (Proposed)	Chattahoochee Nature Center	Dunwoody Nature Center
Schools	N/A	\$1.00 per child		
Scouts	N/A	\$2.00 per child for up to 2 hrs, \$3.00 per child 2 hrs and up, \$10.00 per child for overnight programs	\$7.00 per child per hour	\$7.00 per child per hour
Camps, Daycare, Others	N/A	\$2.00 per child at our parks, \$3.00 per child at their locations		
Permits	N/A	\$10.00 per permit	N/A	N/A

Note: It is recommended that the fees for all programs except Scouts go into effect in FY 2011, Scouts in FY 2012.

PROGRAM	Cobb County Current	Cobb County Proposed	Rockdale County	City of Atlanta	Gwinnett County	Dekalb County
Adult Daily Fees	\$3.00 Resident	\$3.30	\$2.00 Resident	\$2.00 Resident	\$5.00 Resident	\$10.00 Resident
			\$3.00 Non Resident	\$2.00 Non Resident	\$10.00 Non Resident	\$3.00 Non Resident
Youth Daily Fees	\$2.00 Resident	\$2.36	\$1.00 Resident	\$1.00 Resident	\$2.00 Resident	\$3.00 Resident
			\$2.00 Non Resident	\$1.00 Non Resident	\$4.00 Non Resident	\$3.00 Non Resident
Adult 10 Visit	\$22.00 Resident	\$25.00	N/A	N/A	N/A	N/A
Youth 10 Visit	\$13.00 Resident	\$14.50	N/A	N/A	N/A	N/A
Adult Monthly	\$25.00 Resident	\$27.50	\$25.00 Resident	N/A	N/A	N/A
			\$50.00 Non Resident			
Youth Monthly	\$18.00 Resident	\$20.00	\$25.00 Resident	N/A	N/A	N/A
			\$50.00 Non Resident			
Adult Quarterly	\$68.00 Resident	\$75.00	\$45.00 Resident	N/A	\$75.00 Resident	\$45.00 Resident
			\$75.00 Non Resident		\$150.00 Non Resident	\$60.00 Non Resident
Youth Quarterly	\$40.00 Resident	\$44.00	\$45.00 Resident	N/A	\$75.00 Resident	\$45.00 Resident
			\$75.00 Non Resident		\$150.00 Non Resident	\$60.00 Non Resident
						(Summer Only)
Adult Annual	\$180.00 Resident	\$198.00	\$100.00 Resident	\$75.00 Resident	\$144.00 Resident	N/A
			\$175.00 Non Resident	\$150.00 Non Resident	\$288.00 Non Resident	
Youth Annual	\$124.00 Resident	\$136.00	\$100.00 Resident	\$30.00 Resident	\$144.00 Resident	N/A
			\$175.00 Non Resident	\$45.00 Non Resident	\$288.00 Non Resident	

PROGRAM	Cobb County Current	Cobb County Proposed	Rockdale County	Gwinnett County	Dekalb County
3 Month Family Passes	\$70.00 Resident	\$100.00 Resident	\$150.00 Resident	\$125.00 Resident	N/A
	(Family of 2,3 or 4)	(Family of 2,3 or 4)	\$225.00 Non Resident (Family of 2)	\$250.00 Non Resident (Family of 2)	
	\$80.00 Resident	\$110.00 Resident	\$200.00 Resident	\$170.00 Resident	N/A
	(Family of 5)	(Family of 5)	\$275.00 Non Resident (Family of 3)	\$340.00 Non Resident (Family of 3)	
	\$90.00 Resident	\$120.00 Resident	\$250.00 Resident	\$200.00 Resident	N/A
	(Family of 6 or more)	(Family of 6 or more)	\$325.00 Non Resident (Family of 4 or more)	\$400.00 Non Resident (Family of 4)	
	N/A		N/A	\$265.00 Resident \$530.00 Non Resident (Family of 6 or more)	N/A
Seasonal Summer Passes	\$70.00 Resident	\$100.00 Resident	\$75.00 Resident	\$100.00 Resident	N/A
		(Family of 2,3 or 4)	\$150.00 Non Resident	\$150.00 Non Resident (Family of 2)	
		\$110.00 Resident		\$135.00 Resident \$200.00 Non Resident (Family of 3)	
		(Family of 5)		\$160.00 Resident \$225.00 Non Resident (Family of 4)	
		\$120.00 Resident		\$210.00 Resident \$275.00 Non Resident (Family of 6 or more)	
		(Family of 6 or more)			

PROGRAM	Cobb County Current	Cobb County Proposed	Gwinnett County	Dekalb County	City of Cartersville	City of Atlanta
Learn To Swim	\$26.00 Resident	\$32.00	\$50.00 Resident	\$45.00 Resident	\$40.00 Resident	\$12.00 Resident
			\$70.00 Non Resident	\$52.50 Non Resident	\$40.00 Non Resident	\$12.00 Non Resident
	(Infant & Preschool)	Note: 8 lessons	(Infant & Preschool)	(Infant & Preschool)	(Infant & Preschool)	(Infant & Preschool)
	\$52.00 Resident	\$64.00	\$50.00 Resident	\$45.00 Resident	\$40.00 Resident	\$15.00 Resident
			\$70.00 Non Resident	\$52.50 Non Resident	\$40.00 Non Resident	\$30.00 Non Resident
	(School Age)		(School Age)	(School Age)	(School Age)	(School Age)
Aqua-Aerobics	\$3.00 Adults	\$3.50				
	\$2.00 Seniors	NO CHANGE				
Adult Passes	\$30.00 Resident	NO CHANGE	\$90.00 Resident	N/A	N/A	N/A
			\$97.50.00 Non Resident			
	(10 Visits)		(2 Months)			
Senior Passes	\$20.00 Resident	NO CHANGE	\$90.00 Resident	N/A	N/A	N/A
			\$97.50.00 Non Resident			
	(10 Visits)		(2 Months)			
Adult Daily Fees	\$3.00 Resident	NO CHANGE	\$1.00 Resident	N/A	N/A	N/A
			\$1.00 Non Resident			
Senior Daily Fees	\$2.00 Resident	NO CHANGE	\$1.00 Resident	N/A	N/A	N/A
			\$1.00 Non Resident			

AQUATICS: RENTALS

PROGRAM	Cobb County Current	Cobb County Proposed	Dynamo Swim Club	Swim Atlanta	Gwinnett County
Lane Rentals					
Public High Schools	Public and High School \$5.00 per hour per lane	\$8.00/hr.	\$10.00 per hour	\$15.00 per hour	\$15.00 per hour
U.S.A. Swimming	USA Swimming Teams \$3.00 per hour per lane	\$6.00/hr.	\$7.00 /hour / lane	\$8.50 /hour/lane	\$15.00 /hour/lane
Facility Rental	\$500.00 per day (10 hours or less) Swim Team Meet Rentals:	\$500.00 per day (10 hours or less)Lifeguard \$16/hr * \$10/ staff member	N/A	N/A	Lifeguard \$16/hr.
	\$750.00 per day (10 hours +) Swim Team Meet Rentals:	\$750.00 per day (10 hours or less) Lifeguard \$16/hr * \$10/ staff member	N/A	N/A	Lifeguard \$16/hr.
Special Areas Lobby/Classroom	Special Use Area \$0.00	\$35.00 per day			

COBBLESTONE GOLF COURSE

To keep things simple on the new rates for the golf course:

Category	Current GF Rates	New GF Rates	Difference
Weekday Green Fee	\$43.40	\$47.40	\$4.00
Weekend Green Fee	\$51.89	\$55.89	\$4.00
Golf Cart Fee	\$13.21	\$14.21	\$1.00

We would adjust all our other prices accordingly based on these base rates.



**Personal Services
FY11 Positions and Benefits**

The Personal Services component of the budget consists of employee salaries and benefits. The largest portion of the Personal Services budget is made up of employee salaries. Salary accounts include regular salaries for full-time employees, part-time salaries and overtime salaries for hours exceeding the Fair Labor Standards Act (FLSA) thresholds.

The following is a list of changes to Personal Services for FY11.

REALLOCATIONS

Periodically, departmental position allocations are reviewed for transfer opportunities to maximize human resources or to increase the efficiency levels in Cobb County’s workforce.

The following position will be reallocated and/or reclassified, along with the associated salary and fringe budget amounts, effective October 3, 2010.

Reallocated FROM:		Reallocated TO:	
Information Services	(1) Server Administrator, Grade 58	Tax Commissioner’s Office	(1) Tax Commissioner Analyst, Grade 56
Tax Assessor’s Office	(1) GIS CADD Technician, Grade 57	Information Services	(1) GIS CADD Technician, Grade 57

HEALTH BENEFIT

The formal wellness program, *Wellness Works – A Healthy You*, began in 2010, to encourage participation with a voluntary program to include biometric screenings and life health risk assessments. The first phase of the biometric screenings provided measurements related to body mass index (BMI), blood pressure, cholesterol, triglycerides, and glucose. Next, employees participated with completion of an on-line Life Health Assessment. Afterwards health coaches (on-line and by telephone) were available to employees for encouragement and guidance toward finding ways to change health-related behaviors. As employees recognize they can improve their health and well-being, the rise of health care costs will slow down, and it is predicted that productivity will increase.

The Wellness Works Committee is charged with identifying, implementing, and/or promoting activities and alternatives that result in healthier lifestyles for employees and reduced health care costs for the county. Again this year, the Committee continued to support programs such as *Weight Watchers at Work*, Men’s Health seminars, water aerobics, a beginner’s boot camp, a Tai Chi class, and encouraged participation in the University of Georgia/Cobb Extension Service’s “*Walk Georgia*” Program.

During the year, the Wellness Works Committee sponsored Lunch and Learn Sessions, inviting community physicians to share their expertise in such areas as Women’s Health, Cardiovascular Health, Nutrition, Asthma and Allergies.

The County’s comprehensive health and welfare programs are designed to give employees a choice in healthcare plan designs with access to local service provider networks. Medical management programs are offered to employees and family members for condition care/disease management, case management and utilization programs.

For 2011, the Open Access Point of Service Plan will convert to a Consumer Driven Health Plan (CDHP) with a Health Reimbursement Account (HRA). This option will provide coordination between the HRA funded by the County and the employee’s own money to pay for the first dollars spent on covered medical expenses and prescription drugs toward meeting an annual deductible. After meeting the deductible, the employee’s medical expenses will be subject to co-insurance and an out-of-pocket maximum.

As prescription drugs become more specialized in therapeutic treatments, several clinical programs have been implemented to provide balance between safety as well as cost. The County's cost for specialty drugs can be as much as 12.5% of total plan costs. In order to manage this cost, utilization management programs and drug specific clinical interventions, such as "prior authorization" from physicians will ensure that the medication being prescribed, according to medical literature, is used to treat something for which the medication has been proven to be safe and effective. "Step therapy" rules and "quantity duration" rules will be put into place for better management, member safety, and plan cost for prescription drug claims.

While reviewing the prescription drug co-pays with our consultant and Medco, it was determined that the mail-order co-pays were too low relative to the retail co-pays. Based on benefit survey data and current insured plan norms, it was decided to increase generic mail-order co-pays to 2.0 times retail and brand co-pays to 2.5 times retail. At this level both the plan the plan members can save by appropriate use of mail-order drugs.

The Patient Protection and Affordable Care Act, commonly referred to as the "2010 Health Care Reform" required several plan design changes to include:

- Elimination of the lifetime limits on essential health benefits from the PPO and Open Access POS plan options.
- Preventive services such as cancer screenings, routine vaccinations, and other preventive services will be covered at 100% with no co-pay required.
- Remove pre-existing waiting period requirements from PPO and Open Access POS for those covered under age of 19.
- Emergency treatment without pre-authorization will be treated as in-network.
- Proving coverage for dependent children up to age 26 for employee dependents only.
- Over the counter medication for medical flexible spending will not be reimbursed without a prescription.

In 2011, the CIGNA Medicare Advantage PFFS plan will be replaced with a Medicare Surround Plan, as a supplement to Medicare. The plan supplements Medicare Part A and Part B similar to Medigap coverage. Medicare will remain primary and CIGNA's Medicare Surround Plan will be secondary. The prescription drug plan under this option provides a formulary similar to Part D Prescription Drug Benefits.

As a plan sponsor of retiree healthcare benefits, the county has received approval from the federal government's Early Retiree Reinsurance Program for financial assistance to help maintain the coverage for early retirees age 55 and older who are not yet eligible for Medicare. The Program will provide reinsurance for high-cost claims of retirees and their families, up to eighty percent of the cost of claims ranging from \$15,000 to \$90,000 incurred by early retirees. An "early retiree" includes plan participants who are age 55 and older, not eligible for Medicare and not an active employee of an employer maintaining coverage for themselves, spouses, and covered dependents. The program will end in early 2014, or when the program's \$5 billion appropriation is exhausted.

The self-funded health plan programs will increase 8.17% for the 2011 fiscal year.

Kaiser Permanente will renew its Signature HMO option with a 5.2% increase. This plan continues to be the lowest cost option for active employees and the under-65 retiree population. In an effort to support its goal of having a medical office within a 20-minute access to highly qualified physicians. Kaiser has opened two new facilities this year in Cobb County.

Since the County is self-insured for the majority of our health benefits program we periodically monitor the relative differences in our health plan premium rates and employee contributions to make sure we have the appropriate ratios for accurate budgeting and fairness in employee cost sharing. This year our benefits consultant from The McCart Group obtained underwriting data from BCBS-Georgia showing the relative value of each plan. Based on this information we are "re-balancing" the premium rates used for budgeting. Further, in the interest of fairness, the County is basing its contribution for future years on the lowest cost self-funded plan with employees paying the difference for higher cost options. Since some of the rate changes from 2010 to 2011 were a significant percentage the County will implement 50% of this new

process for 2011, however in 2012 and future years 100% of this approach will be utilized for setting premium and contribution rates.

2011 BENEFIT PREMIUMS

*Employees and retirees who use tobacco products will pay an additional premium of \$20 per bi-weekly or \$43.33 per month for the Plan Year, January through December 2011.

Bi-weekly Premiums for the BCBSGA PPO Plan

	Effective 10/8/10 Pay Date		Effective 01/14/11 Pay Date	
	<i>Employee</i>	<i>County</i>	<i>Employee</i>	<i>County</i>
Single	\$48.87	\$326.77	\$63.56	\$291.93
Single + 1	\$152.03	\$608.71	\$172.38	\$543.34
Family	\$207.85	\$832.23	\$234.73	\$738.03

Bi-weekly Premiums for the BCBSGA Open Access POS Plan / HRA

	Effective 10/08/10 Pay Date		Effective 01/14/11 Pay Date	
	<i>Employee</i>	<i>County</i>	<i>Employee</i>	<i>County</i>
Single	\$33.15	\$325.49	\$26.85	\$284.19
Single + 1	\$120.19	\$606.11	\$97.34	\$529.03
Family	\$164.32	\$828.68	\$133.08	\$718.46

Bi-weekly Premiums for the BCBSGA HMO Plan

	Effective 10/08/10 Pay Date		Effective 01/14/11 Pay Date	
	<i>Employee</i>	<i>County</i>	<i>Employee</i>	<i>County</i>
Single	\$23.86	\$234.21	\$26.02	\$246.67
Single + 1	\$85.41	\$430.74	\$88.31	\$457.07
Family	\$115.31	\$581.49	\$119.83	\$616.43

Bi-weekly Premiums for the Kaiser-Permanente HMO Plan

	Effective 10/08/10 Pay Date		Effective 01/14/11 Pay Date	
	<i>Employee</i>	<i>County</i>	<i>Employee</i>	<i>County</i>
Single	\$18.98	\$170.78	\$19.35	\$174.14
Single + 1	\$67.94	\$311.59	\$69.27	\$317.72
Family	\$91.71	\$420.64	\$93.51	\$428.91

Monthly Premiums for the Medicare Surround

	Effective 10/08/10 Pension Check Date		Effective 01/14/11 Pension Check Date	
	<i>Retiree</i>	<i>County</i>	<i>Retiree</i>	<i>County</i>
Single	\$43.88	\$394.90	\$43.92	\$395.27
Single + 1	\$157.08	\$720.47	\$157.23	\$721.16

Bi-Weekly Premiums for the Dental Plan - There will be an **increase** in the rates from the previous year for the plan.

	Effective 01/14/11 Pay Date		Effective 01/14/11 Pay Date	
	<i>Employee</i>	<i>County</i>	<i>Employee</i>	<i>County</i>
Single	\$.00	\$12.96	\$.00	\$13.45
Family	\$22.30	\$12.96	\$23.15	\$13.45

COBRA benefits will be administered based upon the following monthly premiums:

	September 2010 – December 2010				
	<i>PPO</i>	<i>OAP</i>	<i>BCBS HMO</i>	<i>Kaiser HMO</i>	<i>Dental</i>
Single	\$590.38	\$563.65	\$405.59	\$322.59	\$28.64
Single + 1	\$1,195.58	\$1,141.46	\$811.19	\$645.20	N/A
Family	\$1,499.65	\$1,560.62	\$1,095.11	\$871.01	\$77.93

	January 2011 – September 2011				
	<i>PPO</i>	<i>OAP</i>	<i>BCBS HMO</i>	<i>KP HMO</i>	<i>Dental</i>
Single	\$623.53	\$545.55	\$478.29	\$339.37	\$29.72
Single + 1	\$1,255.35	\$1,098.62	\$956.59	\$678.77	N/A
Family	\$1,706.19	\$1,493.57	\$1,291.39	\$916.31	\$80.89

RETIREMENT PLAN ADJUSTMENT

As previously approved by the BOC, employees participating in the traditional retirement plan will see an increase in their retirement contributions of 0.25%. The employees' retirement contribution currently at 5.50% will increase to 5.75% on the February 25, 2011 paycheck. The FY11 Budget for the retirement plan includes an increase in the Employer contribution rate from 12% to 12.25%.

CLASSIFICATION AND COMPENSATION PLAN

Below are the Classification and Compensation Plan Schedules.

<u>CODE</u>	<u>CLASS TITLE</u>	<u>GRADE</u>
5110	911 ANALYST	48
2097	A/V STAGING COORDINATOR	52
6257	ACADEMY DIRECTOR	61
5045	ACADEMY INSTRUCTOR	52
1155	ACCOUNTANT I	48
1156	ACCOUNTANT II	50
1157	ACCOUNTANT III	53
1914	ACCOUNTING COORDINATOR	51
6000	ACCOUNTING MANAGER	57
1905	ACCOUNTING SUPERVISOR	55
1924	ADMINISTRATIVE ASSISTANT	50
1913	ADMINISTRATIVE COORDINATOR	49
6197	ADMINISTRATIVE DIVISION MANAGER	56
1005	ADMINISTRATIVE SPECIALIST I	41
1006	ADMINISTRATIVE SPECIALIST II	44
1007	ADMINISTRATIVE SPECIALIST III	47
1901	ADMINISTRATIVE SUPERVISOR	50
5914	AFIS SERVICES SPECIALIST	52
6005	AIRPORT DIVISION MANAGER	61
5012	ANIMAL CARE SPECIALIST	47
5013	ANIMAL CONTROL ASSISTANT	43
1187	ANIMAL CONTROL DISPATCHER	45
6011	ANIMAL CONTROL MANAGER	56
5011	ANIMAL CONTROL OFFICER I	44
5020	ANIMAL CONTROL OFFICER II	46
5930	ANIMAL CONTROL OPERATIONS MANAGER	52
5903	ANIMAL CONTROL SUPERVISOR	48
5017	ANIMAL CONTROL TECHNICIAN	46
3045	APPRAISER I	45
3046	APPRAISER II	47
3047	APPRAISER III	49
3048	APPRAISER IV	52
6267	ASSISTANT CHIEF CRIMINAL INVESTIGATOR	64
6010	ASSISTANT COMPTROLLER	64
2911	ASSISTANT COUNTY ATTORNEY	67
1910	ASSISTANT COUNTY CLERK	52
6260	ASSISTANT DETENTION FACILITY COMM	64
3009	ASSISTANT DRUG COURT COORD	51
3981	ASSISTANT EMERGENCY COMM MGR	60
2009	ASSOCIATE COUNTY ATTORNEY	57
6174	ASSOCIATE LIBRARY MANAGER	59
4124	AUTO SERVICES TECHNICIAN	44
4018	AUTOMOTIVE PARTS SPECIALIST	47
4124	AUTOMOTIVE SERVICES TECHNICIAN	44
4020	AUTOMOTIVE TECHNICIAN I	44
4021	AUTOMOTIVE TECHNICIAN II	46
4022	AUTOMOTIVE TECHNICIAN III	48
5091	BACKGROUND INVESTIGATOR	48
1113	BANKRUPTCY/MOBILE HOME ADMIN	54
3070	BIOLOGIST	52
2085	BOND ADMINISTRATOR	50

<u>CODE</u>	<u>CLASS TITLE</u>	<u>GRADE</u>
1133	BUDGET & GRANT COORDINATOR	53
1925	BUDGET ADMINISTRATOR	57
1130	BUDGET ANALYST	52
1135	BUDGET SPECIALIST	54
6129	BUILDING MAINT SUPERINTENDENT	56
6003	BUILDING OPERATIONS MANAGER	57
3125	BUSINESS ANALYST	59
2041	BUSINESS LICENSE AUDITOR	53
2040	BUSINESS LICENSE COMP OFFICIAL	47
6154	BUSINESS LICENSE DIV MGR	58
6297	BUSINESS MANAGER	55
1031	CHAIRMAN'S ASSISTANT	51
3105	CHEMIST	53
5027	CHIEF FIRE INVESTIGATOR	58
6243	CHIEF OF POLICE	68
1070	CHILD SUPPORT ENF AGENT I	44
1071	CHILD SUPPORT ENF AGENT II	47
6302	CIRCUIT DEF ADMINISTRATOR	61
1967	CLERK-JUVENILE COURT	55
3028	CLIENT SUPPORT ANALYST I	55
3020	CLIENT SUPPORT ANALYST II	57
6153	CODE ENFORCEMENT DIV MANAGER	58
3171	CODE ENFORCEMENT OFFICER	47
6150	COMM DEVELOPMENT AGENCY DIRECTOR	69
1030	COMMISSION ASSISTANT	50
3000	COMMUNICATIONS COORD I	48
3002	COMMUNICATIONS COORD II	52
6140	COMMUNICATIONS DIRECTOR	63
3915	COMMUNICATIONS MANAGER	56
6121	COMPOST MAINTENANCE SUPT	56
4041	COMPOST OPERATOR I	44
4042	COMPOST OPERATOR II	46
4043	COMPOST OPERATOR III	48
6127	COMPOST PLANT OPERATION SUPT	56
3086	COMPOST PROCESS CNTRLS ANALYST	53
4911	COMPOST SUPERVISOR	50
3040	COMPUTER OPERATOR I	45
3041	COMPUTER OPERATOR II	47
3005	COMPUTER PROGRAMMER	54
3145	CONSTRUCTION INSPECTOR	49
3902	CONSTRUCTION INSPECTOR SUPV	54
6069	CONTRACT / PROJECTS MANAGER	53
6280	COUNTY CLERK	58
1080	COURT REPORTER	49
1081	COURT REPORTER (Floater)	49
5100	CRIME SCENE TECHNICIAN	47
5080	CRIMINAL INTELLIGENCE ANALYST	48
5090	CRIMINAL INVESTIGATOR	53
6081	CUSTODIAL SERVICES MANAGER	57
4944	CUSTODIAL SUPERVISOR	47
4029	CUSTODIAN	38
6131	CUSTOMER SERVICES DIV MANAGER	58
3024	DATABASE ADMINISTRATOR	61
1020	DEPT PERSONNEL COORDINATOR	51
1021	DEPT PERSONNEL REPRESENTATIVE	47

<u>CODE</u>	<u>CLASS TITLE</u>	<u>GRADE</u>
3037	DEPT SYSTEM SUPPORT SPECIALIST	49
6094	DEPUTY CHIEF APPRAISER	62
1085	DEPUTY COUNTY CLERK	49
6234	DEPUTY FIRE CHIEF	64
6236	DEPUTY POLICE CHIEF	64
5059	DEPUTY SHERIFF I	50
5060	DEPUTY SHERIFF II	51
5070	DEPUTY SHERIFF III	51
5907	DEPUTY SHERIFF LIEUTENANT	56
6264	DEPUTY SHERIFF MAJOR	61
5906	DEPUTY SHERIFF SERGEANT	53
3077	DESIGN COORDINATOR	54
3075	DESIGN SPECIALIST	48
3074	DESIGN TECHNICIAN	47
4013	DETENTION FACILITIES TECHNICIAN	51
5052	DETENTION OFFICER	48
1191	DETENTION SPECIALIST	44
5935	DETENTION TRAINING COORDINATOR	51
6151	DEVELOPMENT & INSPEC DIV MGR	61
6004	DEVELOPMENT SERVICES MANAGER	60
6290	DIR ELECTIONS & REGISTRATION	64
6303	DIRECTOR -STATE COURT SERVICES	62
6095	DIRECTOR-TAX ASSESSOR	64
6320	DIR-JUVENILE COURT SERVICES	61
1185	DISPATCH OPERATOR	42
1907	DISPATCH SUPERVISOR	48
3130	DRAFTING TECHNICIAN	41
6002	DRUG COURT COORDINATOR	55
3071	DRUG SCREEN TECHNICIAN	48
6001	DUI COURT COORDINATOR	55
2075	ECONOMIC DEVELOPMENT COORD	53
6158	ECONOMIC DEVELOPMENT DIRECTOR	62
6291	ELECTION & REGISTRATION MANAGER	58
6289	ELECTION & REGISTRATION SUPV	50
1009	ELECTIONS EQUIPMENT TECHNICIAN	45
5913	EMERGENCY COMM OPERATIONS SUPV	54
5910	EMERGENCY COMM SHIFT SUPERVISOR	51
5114	EMERGENCY COMMUN OPERATOR I	46
5115	EMERGENCY COMMUN OPERATOR II	48
5021	EMERGENCY COMMUN TRAINING CORD	51
6251	EMERGENCY COMMUNICATIONS MGR	64
5916	EMERGENCY COMMUNICATIONS OP MGR	57
6255	EMERGENCY MGMT DEPUTY DIRECTOR	58
2034	EMERGENCY MGMT PLANNER	50
5911	EMERGENCY OP CENTER PROGRAM COORD	51
3010	EMPLOYEE COMMUNICATIONS SPECIALIST	55
1119	EMPLOYEE RELATIONS SPECIALIST	56
2005	EMPLOYMENT COUNSELOR	51
1121	EMPLOYMENT FACILITATOR	48
5050	EMS TRAINING COORD	55
5047	EMS TRAINING INSTR	50
1175	ENERGY ANALYST	54
3120	ENGINEER I	52
3121	ENGINEER II	56
3122	ENGINEER III	59

<u>CODE</u>	<u>CLASS TITLE</u>	<u>GRADE</u>
3123	ENGINEER IV	61
6133	ENGINEERING & RECORDS DIV MGR	63
3060	ENGINEERING SPECIALIST	48
3903	ENVIRONMENTAL COMP MANAGER	57
6012	ENVIRONMENTAL COMP SUPERVISOR	53
3065	ENVIRONMENTAL COMP TECH I	47
3066	ENVIRONMENTAL COMP TECH II	49
3069	ENVIRONMENTAL COMP TECH III	51
3034	ENVIRONMENTAL PROGRAMS COORD	52
3033	ENVIRONMENTAL PROGRAMS SPECIALIST	47
4025	EQUIPMENT OPERATOR I	40
4026	EQUIPMENT OPERATOR II	42
4027	EQUIPMENT OPERATOR III	44
4028	EQUIPMENT OPERATOR IV	46
4053	EQUIPMENT OPERATOR V	48
3958	EROSION CONTROL SECTION SUPERVISOR	56
5085	EVIDENCE TECHNICIAN	47
6172	EXECUTIVE ASSISTANT/COUNTY MGR	61
1025	EXECUTIVE SECRETARY	52
2045	EXTENSION SERVICE AGENT	49
1105	EXTENSION SERVICE AIDE	43
6155	EXTENSION SERVICE DIRECTOR	63
6116	FACILITIES & GROUNDS MANAGER	53
4915	FACILITIES CONSTRUCTION SUPERVISOR	54
6070	FACILITIES PROJECTS MANAGER	56
4910	FACILITIES SUPERVISOR	50
2000	FAMILY THERAPIST	52
1909	FIELD OPERATIONS MANAGER	52
1912	FIELD OPERATIONS SUPERVISOR	50
6160	FINANCE DIRECTOR/COMPTROLLER	67
6110	FINANCE DIV MANAGER	59
6232	FIRE APPARATUS MAINTENANCE MANAGER	54
6244	FIRE BATTALION CHIEF	61
6230	FIRE CAPT	59
6231	FIRE CAPT 40 HR	59
6235	FIRE CHIEF	68
6245	FIRE DIVISION CHIEF	61
5016	FIRE DRIVER/ENGINEER	53
5022	FIRE INSPECTOR I	53
5023	FIRE INSPECTOR II	56
5019	FIRE INSPECTOR TECHNICIAN	52
5025	FIRE INVESTIGATOR I	53
5026	FIRE INVESTIGATOR II	56
5024	FIRE INVESTIGATOR TECHNICIAN	52
5901	FIRE LIEUTENANT	56
6246	FIRE MARSHAL	61
6014	FIRE PROTECTION ENGINEER	58
5014	FIREFIGHTER I	50
5015	FIREFIGHTER II	51
5030	FIREFIGHTER III	51
1010	FISCAL TECH I	41
1011	FISCAL TECH II	43
1012	FISCAL TECH III	45
4017	FLEET ADMINISTRATION SPECIALIST	49
6035	FLEET MANAGER	59

<u>CODE</u>	<u>CLASS TITLE</u>	<u>GRADE</u>
1173	FLEET SERVICE WRITER	48
4906	FLEET SHOP SUPERVISOR	53
2908	FOOD SVS SUPERVISOR	46
5005	FORENSIC INVESTIGATOR	53
6055	FORENSIC OPERATIONS MANAGER	61
5004	FORENSIC TECHNICIAN	47
4014	FUEL FACILITIES TECHNICIAN	44
4037	GENERAL CREW CHIEF	46
3134	GIS CADD SPECIALIST	49
3133	GIS CADD TECHNICIAN	47
3912	GIS/CADD SUPERVISOR	54
1921	GOVT SERVICES ADMINISTRATOR	53
3901	GRANTS DEVELOPMENT SPECIALIST	55
3090	HORTICULTURALIST	49
1918	HUMAN RESOURCES ANALYST	55
6185	HUMAN RESOURCES DIRECTOR	65
6060	HUMAN RESOURCES MANAGER	58
1116	HUMAN RESOURCES SPECIALIST	48
1117	HUMAN RESOURCES SR SPECIALIST	52
1114	HUMAN RESOURCES TECHNICIAN	46
3165	HVAC TECHNICIAN	48
4007	INDUSTRIAL MAINTENANCE TECH I	44
4008	INDUSTRIAL MAINTENANCE TECH II	47
4009	INDUSTRIAL MAINTENANCE TECH III	50
6165	INFORMATION SERVICES DIRECTOR	66
6982	INFORMATION SVS DIV MANAGER	63
2001	INMATE COUNSELOR	49
3052	INSPECTION & COMP AUDITOR	53
3085	INSTRUMENTATION TECH	51
6062	INTERNAL AUDIT MANAGER	58
5092	INVESTIGATOR	50
6050	JUDICIAL ADMIN MANAGER	56
1045	JUDICIAL ADMIN SPECIALIST	49
1904	JUDICIAL ADMIN SUPERVISOR	50
1060	JUDICIAL ADMIN TECHNICIAN I	40
1061	JUDICIAL ADMIN TECHNICIAN II	42
1062	JUDICIAL ADMIN TECHNICIAN III	45
1059	JUDICIAL ADMIN TECHNICIAN IV	48
6053	JUDICIAL PROGRAM ADMINISTRATOR	57
1965	JUDICIAL PROGRAM COORDINATOR	50
1055	JURY ADMINISTRATOR	50
2090	JUVENILE PROBATION OFFICER	48
2100	JUVENILE PROBATION SPECIALIST	50
3905	LABORATORY SUPERINTENDENT	57
3067	LABORATORY TECHNICIAN	49
3135	LAND ACQUISITION AGENT	46
3136	LAND ACQUISITION COORDINATOR	53
3050	LANDSCAPE ARCHITECT	53
3956	LANDSCAPE MANAGER	56
3955	LANDSCAPE SUPERVISOR	53
1076	LAW CLERK	49
5040	LAW ENFORCEMENT PLANNER	51
2025	LAW LIBRARY MANAGER	54
1186	LEAD DISPATCH OPERATOR	43
1118	LEARNING AND DEVELOPMENT SPECIALIST	52

<u>CODE</u>	<u>CLASS TITLE</u>	<u>GRADE</u>
1050	LEGAL ADMINISTRATIVE SPECIALIST	46
1052	LEGAL SUPPORT SPECIALIST	48
1928	LEVY ENFORCEMENT MANAGER	54
1101	LEVY ENFORCEMENT OFFICER	48
2030	LIBRARIAN I	48
2031	LIBRARIAN II	50
2901	LIBRARIAN III	52
2903	LIBRARIAN IV	55
1095	LIBRARY ASSISTANT I	40
1096	LIBRARY ASSISTANT II	42
1097	LIBRARY ASSOCIATE I	44
1098	LIBRARY ASSOCIATE II	46
1094	LIBRARY COURIER	40
6175	LIBRARY DIRECTOR	64
1999	LIBRARY SERVICES SUPERVISOR	50
4054	LIFE SAFETY SYSTEMS TECHNICIAN	49
6304	MAGISTRATE COURT ADMINISTRATOR	59
6310	MAGISTRATE COURT CLERK	53
1903	MAIL SERVICES SUPERVISOR	49
1035	MAIL SERVICES TECHNICIAN	41
4909	MAINT DISTRICT SUPERINTENDENT	56
4902	MAINTENANCE SUPERVISOR	50
4010	MAINTENANCE TECHNICIAN I	44
4011	MAINTENANCE TECHNICIAN II	46
4012	MAINTENANCE TECHNICIAN III	48
4015	MAINTENANCE TECHNICIAN IV	51
4035	MAINTENANCE WORKER I	38
4036	MAINTENANCE WORKER II	40
2096	MEDICAL CONTR COMPLIANCE ADMIN	56
4032	METER REPAIR TECHNICIAN I	41
4033	METER REPAIR TECHNICIAN II	43
4039	METER REPAIR TECHNICIAN III	45
4016	METER SERVICES TECH	42
3197	NETWORK ENGINEER	57
3196	NETWORK SUPPORT ANALYST	54
6293	PARKS & REC DIVISION MANAGER	60
6180	PARKS & RECREATION DIRECTOR	65
6295	PARKS DISTRICT OPERATIONS MGR	56
4904	PARKS SHOP SUPERVISOR	49
1938	PAYROLL MANAGER	57
1136	PAYROLL SPECIALIST	46
3049	PERSONAL PROPERTY AUDITOR	54
5095	PHOTO SYSTEMS TECHNICIAN	45
5071	PHYSICAL FITNESS COORDINATOR	50
3100	PLAN REVIEW TECHNICIAN	45
2035	PLANNER I	50
2036	PLANNER II	53
2037	PLANNER III	55
6152	PLANNING DIVISION MANAGER	61
3149	PLANS EXAMINER	52
6238	POLICE CAPTAIN	59
5905	POLICE LIEUTENANT	56
6237	POLICE MAJOR	61
5054	POLICE OFFICER I	50
5055	POLICE OFFICER II	51

<u>CODE</u>	<u>CLASS TITLE</u>	<u>GRADE</u>
5053	POLICE OFFICER III	51
1003	POLICE RECORDS TECH I	44
1004	POLICE RECORDS TECH II	46
1180	POLICE REPORT TECHNICIAN	40
5904	POLICE SERGEANT	53
4024	POOL MECHANIC	47
1950	PRETRIAL DIVISION MANAGER	53
1066	PRETRIAL RELEASE OFFICER	48
3140	PRINTING CENTER TECHNICIAN	43
2099	PROBATION OFFICER	48
2991	PROBATION SUPERVISOR	52
3087	PROCESS CONTROLS ANALYST I	52
3088	PROCESS CONTROLS ANALYST II	54
3989	PROCESS CONTROLS ANALYST III	58
3006	PROGRAMMER/ANALYST I	56
3007	PROGRAMMER/ANALYST II	58
6190	PROPERTY MANAGEMENT DIRECTOR	63
1102	PROPERTY TAX / EXEMPTIONS MGR	54
6099	PROPERTY TAX BUSINESS SERVICES MGR	58
1948	PROPERTY TAX SUPERVISOR	50
1033	PROPERTY TAX TECHNICIAN I	43
1032	PROPERTY TAX TECHNICIAN II	45
1034	PROPERTY TAX TECHNICIAN III	48
1040	PROPERTY/EVIDENCE CONTROL TECH	46
3035	PUBLIC PROGRAMS COORD	54
6250	PUBLIC SAFETY AGENCY DIRECTOR	70
3038	PUBLIC SAFETY RMS COORDINATOR	51
5130	PUBLIC SAFETY SERVICES COORD	54
5902	PUBLIC SAFETY SUPPLY SUPV	52
6276	PUBLIC SERVICES AGENCY DIRECTOR	69
1902	PUBLIC SERVICES SUPERVISOR	50
1015	PUBLIC SERVICES TECHNICIAN I	41
1016	PUBLIC SERVICES TECHNICIAN II	43
1017	PUBLIC SERVICES TECHNICIAN III	45
6195	PURCHASING DIRECTOR	63
6096	PURCHASING DIVISION MANAGER	56
1906	PURCHASING SUPERVISOR	53
1090	PURCHASING TECHNICIAN I	45
1091	PURCHASING TECHNICIAN II	48
6038	RADIO SYSTEMS MANAGER	59
3180	RADIO SYSTEMS SPECIALIST	55
1949	RECORD SYSTEMS MANAGER	54
1008	RECORDS MANAGEMENT TECH	43
2094	RECREATION PROGRAM COORD	52
6181	RECREATION PROGRAM MANAGER	56
2092	RECREATION PROGRAMMER	49
2093	RECREATION SPECIALIST	47
6173	REGIONAL/CENTRAL LIBRARY MANAGER	57
2098	REGISTERED DIETICIAN	49
2095	REGISTERED NURSE	54
3118	REGISTERED SURVEYOR	55
1145	RISK ANALYST	53
6080	RISK MANAGER	59
6159	ROADS MAINTENANCE DIVISION MANAGER	60
2015	SAFETY TECHNICIAN I	49

<u>CODE</u>	<u>CLASS TITLE</u>	<u>GRADE</u>
2016	SAFETY TECHNICIAN II	51
3202	SAFETY VILLAGE COORDINATOR	59
1916	SCALE OPERATIONS SUPERVISOR	51
1022	SCALE OPERATOR	41
1190	SECURITY & CONTROL TECHNICIAN	45
3201	SECURITY ADMINISTRATOR	58
5908	SENIOR 911 ANALYST	51
3051	SENIOR APPRAISER	54
2012	SENIOR ASSOC COUNTY ATTORNEY	63
5094	SENIOR BACKGROUND INVESTIGATOR	52
3172	SENIOR CODE ENFORCEMENT OFFICER	49
3148	SENIOR CONSTRUCTION INSPECTOR	52
3200	SENIOR CONTRACT / PROJECTS MGR	56
1982	SENIOR COURT REPORTER	52
5105	SENIOR CRIME SCENE TECHNICIAN	49
5006	SENIOR FORENSIC INVESTIGATOR	56
2051	SENIOR SERVICES AIDE	40
2055	SENIOR SERVICES CASE MANAGER	48
6200	SENIOR SERVICES DIRECTOR	64
6201	SENIOR SERVICES DIVISION MGR	57
2050	SENIOR SERVICES PROGRAM COORD	52
2902	SENIOR SERVICES PROGRAM LEADER	45
2900	SENIOR SERVICES PROGRAM SPECIALIST	47
3021	SERVER ADMINISTRATOR	58
4040	SIGN FABRICATION TECHNICIAN	45
4913	SIGNS & MARKINGS SUPERVISOR	53
4046	SIGNS & MARKINGS TECHNICIAN	43
6296	SITE PLAN REV MANAGER	56
4019	SMALL ENGINE MECHANIC	44
6138	SOLID WASTE DIVISION MANAGER	60
6085	SOLID WASTE OPERATIONS MANAGER	58
6071	SR FACILITIES PROJECT MANAGER	57
2010	STAFF ATTORNEY	55
1140	STAFF AUDITOR I	52
1141	STAFF AUDITOR II	54
3916	STATION & PRODUCTION MANAGER	56
6132	STORM WATER MGMT DIVISION MGR	62
6117	STORM WATER MGMT SUPERINTENDENT	58
3116	STORM WATER SYSTEMS TECH	48
1110	STREET LIGHT PROGRAM ADM	52
1171	SUBDIVISION COMPLIANCE ADM	53
6277	SUPPORT SERVICES AGENCY DIRECTOR	69
3911	SURVEY CREW SUPERVISOR	51
3124	SURVEY TECHNICIAN	43
3025	SYSTEMS ADMINISTRATOR	58
1014	TAG & TITLE TECHNICIAN I	44
1018	TAG & TITLE TECHNICIAN II	45
1019	TAG & TITLE TECHNICIAN III	48
1952	TAG/TITLE BRANCH MANAGER	54
6090	TAG/TITLE OPERATIONS DIV MANAGER	61
6076	TAG/TITLE OPERATIONS MANAGER	58
6091	TAX ACCOUNTING MANAGER	58
6100	TAX ASSESSORS DIVISION MANAGER	60
1146	TAX COMMISSIONER ANALYST	56
1153	TAX/TAG AUDITOR I	45

<u>CODE</u>	<u>CLASS TITLE</u>	<u>GRADE</u>
1154	TAX/TAG AUDITOR II	48
3023	TECHNOLOGY PROGRAMS MANAGER	59
6141	TECHNOLOGY SERVICES MANAGER	60
3062	TRAFFIC CONTROL CENTER MANAGER	55
1064	TRAFFIC COURT COORDINATOR	48
3115	TRAFFIC ENGINEERING TECH	47
6157	TRAFFIC OPS DIVISION MANAGER	62
6015	TRAFFIC OPS SUPERINTENDENT	57
3112	TRAFFIC SIGNAL MAINT DIST SUPT	56
6177	TRAFFIC SIGNAL SYSTEMS MANAGER	60
3110	TRAFFIC SIGNAL TECHNICIAN I	45
3111	TRAFFIC SIGNAL TECHNICIAN II	48
3113	TRAFFIC SIGNAL TECHNICIAN III	50
3063	TRAFFIC TIMING ANALYST	53
4908	TRANSFER STATION SUPERVISOR	51
1164	TRANSIT OPERATIONS COORD	55
1170	TRANSIT OPERATIONS MONITOR	50
1165	TRANSIT OPERATIONS SPECIALIST	54
6209	TRANSPORTATION AGENCY DEPUTY DIR	64
6210	TRANSPORTATION AGENCY DIRECTOR	69
3061	TRANSPORTATION ANALYST	53
6105	TRANSPORTATION DIVISION MGR	63
6292	TRANSPORTATION MAINT SUPERINTENDENT	58
6006	TRANSPORTATION PLANNING DIV MGR	61
4050	TRUCK/EQUIPMENT TECHNICIAN I	45
4051	TRUCK/EQUIPMENT TECHNICIAN II	47
4052	TRUCK/EQUIPMENT TECHNICIAN III	49
4023	TRUCK/EQUIPMENT TECHNICIAN IV	50
4907	UT SYSTEMS MAINT SUPERVISOR	50
4038	UTILITIES CREW CHIEF	48
4903	UTILITIES EQUIP MAINT SUPERVISOR	50
4000	UTILITIES MECHANIC I	45
4001	UTILITIES MECHANIC II	48
4002	UTILITIES MECHANIC III	52
6115	UTILITY MAINT SUPERINTENDENT	57
6007	UTILITY PERMITTING MANAGER	57
4030	UTILITY WORKER I	39
4031	UTILITY WORKER II	41
4034	UTILITY WORKER III	43
3106	VETERINARIAN	61
3107	VETERINARIAN TECHNICIAN	46
1053	VICTIM ADVOCATE	48
4901	WAREHOUSE SUPERVISOR	50
4055	WAREHOUSE TECHNICIAN	45
4005	WAREHOUSE WORKER I	42
4006	WAREHOUSE WORKER II	43
6136	WATER BUSINESS SERVICES MGR	61
6137	WATER DISTRIBUTION DIVISION MGR	60
6139	WATER OPERATIONS MANAGER	62
6134	WATER PROTECTION DIV MANAGER	60
6215	WATER SYSTEM AGENCY DIRECTOR	69
6142	WATER SYSTEM GIS MANAGER	60
3068	WATERSHED TECHNICIAN	50
5131	WEAPONS & EQUIPMENT TECH	48
3004	WEB MASTER	56

<u>CODE</u>	<u>CLASS TITLE</u>	<u>GRADE</u>
4045	WELDING & FABRICATION SPECIALIST	51
1172	WORK ORDER COORDINATOR	47
6120	WW MAINT SUPERINTENDENT	57
3909	WW OPERATIONS SHIFT FOREMAN	51
6125	WW OPERATIONS SUPERINTENDENT	57
3904	WW OPERATIONS SUPERVISOR	53
3080	WW PLANT OPERATOR I	41
3081	WW PLANT OPERATOR II	43
3082	WW PLANT OPERATOR III	46
3083	WW PLANT OPERATOR IV	49
3102	ZONING ANALYST	50
6156	ZONING DIV MGR	61

<u>CODE</u>	<u>PART-TIME CLASS TITLE</u>	<u>GRADE</u>
8117	ACCOUNTANT	9P
8735	ACCOUNTING TECHNICIAN	8P
8115	ADMINISTRATIVE ASSISTANT	7P
8120	ADMINISTRATIVE TECHNICIAN	6P
8131	AIDE	3P
8210	ANALYST	12P
8211	ANIMAL CONTROL ASSISTANT	7P
8144	APPRAISER	8P
8105	ASSISTANT	2P
8603	ASSISTANT MANAGER	3P
8108	ATTENDANT	1P
8212	ATTORNEY	14P
8100	CLERK	1P
8122	CODE ENFORCEMENT OFFICER	5P
8304	COMMUNICATIONS COORDINATOR	9P
8305	COMMUNICATIONS OPERATOR	6P
8730	CONSTRUCTION SPECIALIST	9P
8202	COORDINATOR	6P
8600	COURIER	4P
8119	COURT CLERK	4P
8118	COURT TECHNICIAN	3P
8116	CUSTODIAN	3P
8502	DEPUTY SHERIFF	8P
8123	DESIGN SPECIALIST	8P
8129	DISPATCH OPERATOR	4P
8402	DRIVER	4P
8308	DRUG SCREEN TECHNICIAN	9P
8102	ELECTION TECHNICIAN	4P
8141	ENGINEER	13P
8140	ENGINEERING TECHNICIAN	10P
8602	FACILITY MAINTENANCE WORKER	2P
8734	FISCAL TECHNICIAN	6P
8740	FLEET TECHNICIAN I	7P
8741	FLEET TECHNICIAN II	8P
8742	FLEET TECHNICIAN III	10P
8203	INSTRUCTOR I	1P
8208	INSTRUCTOR II	4P
8408	INSTRUCTOR/LIFEGUARD	1P

<u>CODE</u>	<u>PART-TIME CLASS TITLE</u>	<u>GRADE</u>
8204	INTERN	1P
8303	IS TECHNICIAN	14P
8510	JUDICIAL ASSISTANT	10P
8511	JUDICIAL CLERK I	2P
8512	JUDICIAL CLERK II	3P
8513	JUDICIAL CLERK III	4P
8407	LIFEGUARD	1P
8205	MAGISTRATE	14P
8126	MAINTENANCE SUPERVISOR	9P
8124	MAINTENANCE TECHNICIAN	4P
8722	MANAGER	8P
8101	PAGE	1P
8404	PARKS WORKER	1P
8508	POLICE OFFICER	8P
8509	PROBATION OFFICER	5P
8125	PROGRAM ASSISTANT	6P
8132	PROGRAM LEADER	5P
8121	PROGRAM SPECIALIST	6P
8307	PROPERTY TAX TECHNICIAN	7P
8111	RECREATION LEADER	2P
8145	RECREATION PROGRAM MANAGER	13P
8133	RECREATION PROGRAMMER	10P
8127	RECREATION SUPERVISOR	4P
8130	REGISTERED NURSE	10P
8506	SCOREKEEPER	1P
8128	SR FACILITY PROJECT MANAGER	12P
8604	SUPERVISOR I	2P
8605	SUPERVISOR II	4P
8606	SUPERVISOR III	5P
8503	SURVEILLANCE OFFICER	4P
8306	TAG/TITLE TECHNICIAN	7P
8302	TECHNICIAN	2P
8114	VICTIM ADVOCATE	7P

COBB COUNTY FULL-TIME SALARY RANGES

<u>Grade</u>	<u>Minimum</u>	<u>Market</u>	<u>Maximum</u>
35	\$18,449.60	\$22,443	\$28,038.40
36	\$19,364.80	\$23,566	\$29,473.60
37	\$20,300.80	\$24,773	\$30,804.80
38	\$21,320.00	\$26,021	\$32,323.20
39	\$22,443.20	\$27,331	\$34,174.40
40	\$23,566.40	\$28,662	\$35,817.60
41	\$24,668.80	\$30,077	\$37,627.20
42	\$25,896.00	\$31,616	\$39,478.40
43	\$27,248.00	\$33,155	\$41,516.80
44	\$28,558.40	\$34,882	\$44,179.20
45	\$29,972.80	\$36,629	\$46,508.80
46	\$31,532.80	\$38,459	\$48,859.20
47	\$33,051.20	\$40,394	\$51,188.80
48	\$34,777.60	\$42,328	\$53,955.20
49	\$36,504.00	\$44,470	\$57,220.80
50	\$38,355.20	\$46,717	\$60,278.40
51	\$40,185.60	\$49,067	\$63,148.80
52	\$42,224.00	\$51,522	\$66,518.40
53	\$44,366.40	\$54,558	\$69,763.20
54	\$46,508.80	\$56,826	\$74,256.00
55	\$48,859.20	\$59,571	\$78,041.60
56	\$51,292.80	\$62,629	\$81,910.40
57	\$53,851.20	\$65,686	\$86,091.20
58	\$56,596.80	\$69,056	\$90,563.20
59	\$59,467.20	\$72,405	\$95,264.00
60	\$62,420.80	\$76,107	\$100,048.00
61	\$65,499.20	\$79,851	\$106,808.00
62	\$68,744.00	\$83,845	\$112,112.00
63	\$72,217.60	\$88,130	\$117,416.00
64	\$75,899.20	\$92,518	\$123,323.20
65	\$79,664.00	\$97,115	\$129,646.40
66	\$83,636.80	\$102,003	\$136,260.80

COBB COUNTY FULL-TIME SALARY RANGES

<u>Grade</u>	<u>Minimum</u>	<u>Market</u>	<u>Maximum</u>
67	\$87,817.60	\$107,099	\$143,104.00
68	\$92,206.40	\$112,403	\$150,363.20
69	\$96,803.20	\$118,019	\$157,809.60
70	\$101,587.20	\$123,926	\$165,651.20
71	\$106,288.00	\$130,166	\$173,284.80

COBB COUNTY PART-TIME HOURLY RANGES

<u>Grade</u>	<u>Minimum</u>	<u>Market</u>	<u>Maximum</u>
1P	\$7.25	\$9.79	\$12.33
2P	\$7.98	\$10.77	\$13.57
3P	\$8.78	\$11.85	\$14.93
4P	\$9.66	\$13.04	\$16.42
5P	\$10.63	\$14.35	\$18.07
6P	\$11.69	\$15.78	\$19.87
7P	\$12.86	\$17.36	\$21.86
8P	\$14.15	\$19.10	\$24.06
9P	\$15.57	\$21.02	\$26.47
10P	\$17.13	\$23.13	\$29.12
11P	\$18.84	\$25.44	\$32.03
12P	\$20.72	\$27.97	\$35.22
13P	\$22.79	\$30.77	\$38.74
14P	\$25.07	\$33.85	\$42.62
15P	\$27.58	\$37.23	\$46.89



**Cobb County Government
FY 2011 & 2012 Proposed Budget**

COBB COUNTY GOVERNMENT
FY 2011 & FY 2012 Proposed Budget - Operating Funds

Operating Budgets	Revenues FY 09 Actual	Revenues FY 10 Adopted	Revenues FY 11 Proposed	Revenues FY 12 Proposed
Governmental Activities:				
General Fund	\$ 341,079,174	\$ 337,998,371	\$ 328,009,136	\$ 333,680,453
Claims	\$ 69,770,980	\$ 78,629,766	\$ 83,854,754	\$ 89,306,195
CSBG	\$ 575,592	\$ 442,259	\$ 661,337	\$ 661,337
Debt Service	\$ 7,226,192	\$ 9,324,152	\$ 8,644,312	\$ 8,660,962
E911	\$ 10,181,247	\$ 9,838,533	\$ 9,924,384	\$ 10,162,982
Fire	\$ 69,733,183	\$ 70,859,312	\$ 65,611,370	\$ 66,084,843
Hotel/Motel Tax	\$ 9,419,190	\$ 9,400,000	\$ 9,100,000	\$ 9,100,000
Law Library	\$ 827,677	\$ 707,800	\$ 707,743	\$ 738,160
Parking Deck	\$ 442,180	\$ 459,919	\$ 584,600	\$ 584,600
<i>Subtotal</i>	<u>\$ 509,255,415</u>	<u>\$ 517,660,112</u>	<u>\$ 507,097,636</u>	<u>\$ 518,979,532</u>
Business-type Activities:				
Golf Course	\$ 1,716,690	\$ 2,186,184	\$ 2,039,396	\$ 2,139,480
Solid Waste	\$ 13,508,053	\$ 3,270,932	\$ 3,767,369	\$ 3,517,832
Transit	\$ 18,254,190	\$ 19,381,105	\$ 18,488,555	\$ 19,608,347
Water	\$ 174,630,419	\$ 179,467,313	\$ 189,269,858	\$ 193,812,807
<i>Subtotal</i>	<u>\$ 208,109,353</u>	<u>\$ 204,305,534</u>	<u>\$ 213,565,178</u>	<u>\$ 219,078,466</u>
Total Revenues	<u>\$ 717,364,767</u>	<u>\$ 721,965,646</u>	<u>\$ 720,662,814</u>	<u>\$ 738,057,998</u>

Operating Budgets	Expenditures FY 09 Actual	Expenditures FY 10 Adopted	Expenditures FY 11 Proposed	Expenditures FY 12 Proposed
Governmental Activities:				
General Fund	\$ 338,840,820	\$ 337,998,371	\$ 328,009,136	\$ 333,680,453
Claims	\$ 67,764,056	\$ 78,629,766	\$ 83,854,754	\$ 89,306,195
CSBG	\$ 575,548	\$ 442,259	\$ 661,337	\$ 661,337
Debt Service	\$ 9,341,365	\$ 9,324,152	\$ 8,644,312	\$ 8,660,962
E911	\$ 9,636,432	\$ 9,838,533	\$ 9,924,384	\$ 10,162,982
Fire	\$ 70,211,825	\$ 70,859,312	\$ 65,611,370	\$ 66,084,843
Hotel/Motel Tax	\$ 9,419,190	\$ 9,400,000	\$ 9,100,000	\$ 9,100,000
Law Library	\$ 692,773	\$ 707,800	\$ 707,743	\$ 738,160
Parking Deck	\$ 503,508	\$ 459,919	\$ 584,600	\$ 584,600
<i>Subtotal</i>	<u>\$ 506,985,518</u>	<u>\$ 517,660,112</u>	<u>\$ 507,097,636</u>	<u>\$ 518,979,532</u>
Business-type Activities:				
Golf Course	\$ 1,676,870	\$ 2,186,184	\$ 2,039,396	\$ 2,139,480
Solid Waste	\$ 6,205,696	\$ 3,270,932	\$ 3,767,369	\$ 3,517,832
Transit	\$ 17,845,294	\$ 19,381,105	\$ 18,488,555	\$ 19,608,347
Water	\$ 185,995,579	\$ 179,467,313	\$ 189,269,858	\$ 193,812,807
<i>Subtotal</i>	<u>\$ 211,723,439</u>	<u>\$ 204,305,534</u>	<u>\$ 213,565,178</u>	<u>\$ 219,078,466</u>
Total Expenditures/Expenses	<u>\$ 718,708,957</u>	<u>\$ 721,965,646</u>	<u>\$ 720,662,814</u>	<u>\$ 738,057,998</u>

COBB COUNTY GOVERNMENT
General Fund Budget
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
General Fund				
Revenues:				
Property Taxes	\$ 184,302,162	\$ 186,673,374	\$ 176,924,898	\$ 180,478,462
Penalties & Interest	\$ 4,799,633	\$ 4,731,000	\$ 5,209,825	\$ 5,411,419
Other Taxes	\$ 34,738,375	\$ 36,092,502	\$ 34,930,510	\$ 35,253,551
Licenses and Permits	\$ 16,885,697	\$ 17,504,838	\$ 20,431,343	\$ 20,369,295
Intergovernmental Revenues	\$ 4,923,755	\$ 4,317,268	\$ 3,494,013	\$ 3,494,013
Charges for Services	\$ 47,287,720	\$ 44,735,196	\$ 44,604,119	\$ 44,745,439
Fines and Forfeitures	\$ 15,800,633	\$ 15,640,000	\$ 16,431,688	\$ 16,431,688
Miscellaneous Revenue	\$ 6,922,231	\$ 3,741,432	\$ 4,744,920	\$ 4,749,028
Other Financing Sources	\$ 879,983	\$ 472,894	\$ 435,433	\$ 435,433
Transfers	\$ 24,538,985	\$ 24,089,867	\$ 20,802,387	\$ 22,312,125
Total General Fund	<u>\$ 341,079,174</u>	<u>\$ 337,998,371</u>	<u>\$ 328,009,136</u>	<u>\$ 333,680,453</u>
Expenditures:				
Personnel Services	\$ 231,468,373	\$ 233,807,626	\$ 231,277,028	\$ 233,699,902
Operating	\$ 72,660,791	\$ 77,140,413	\$ 73,134,548	\$ 74,063,021
Capital	\$ 3,678,905	\$ 1,186,189	\$ 1,147,202	\$ 1,139,120
Debt Service	\$ 692,693	\$ 1,208,956	\$ 1,000,194	\$ 992,381
Transfers Out	\$ 30,340,058	\$ 21,958,805	\$ 19,825,803	\$ 22,126,669
Contingency	\$ -	\$ 2,696,382	\$ 1,624,361	\$ 1,659,361
Total General Fund	<u>\$ 338,840,820</u>	<u>\$ 337,998,371</u>	<u>\$ 328,009,136</u>	<u>\$ 333,680,453</u>

COBB COUNTY GOVERNMENT
General Fund Budget
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
By Department:				
800 MHz Radio Comm.	1,687,324	1,690,204	1,700,989	1,708,126
Animal Control	2,505,088	2,534,513	2,631,490	2,656,170
Bd. of Commissioners	917,466	931,352	898,679	907,848
Circuit Defender	6,901,734	5,319,921	5,262,150	5,270,430
Clerk of State Court	4,321,775	4,423,187	4,370,715	4,420,675
Clerk of Superior Ct.	5,009,808	5,134,514	5,159,236	5,216,273
Code Enforcement	818,411	803,065	877,856	887,430
Communications	1,312,898	1,300,680	1,198,909	1,207,003
Community Dev.-Admin	602,679	566,486	591,166	601,217
County Clerk	386,768	342,192	312,337	316,438
County Manager	744,284	751,842	725,809	730,134
Dept of Transportation	20,295,611	18,831,447	17,726,897	18,039,561
Development & Inspect.	3,719,519	3,729,791	3,169,727	3,215,020
District Attorney	6,140,962	6,393,066	6,354,989	6,408,294
Drug Treatment Educ.	477,560	485,678	479,852	482,086
Economic Development	335,216	338,891	363,095	366,341
Elections & Registration	3,750,835	2,815,877	2,939,750	2,953,457
Emergency Management	119,183	114,214	217,087	218,621
Erosion Control	400,617	403,213	412,469	415,836
Ethics Board	-	1,130	1,130	1,130
Extension Service	528,737	578,278	480,753	485,174
Finance	4,568,948	3,122,129	2,867,234	2,901,184
Fleet Management	3,892,278	3,791,314	3,682,560	3,712,767
General Fund Admin.	25,692,838	24,178,597	26,041,374	28,347,307
General Fund Cont.	-	2,292,159	1,264,793	1,299,793
GIS- Mapping	7,788	11,383	10,148	10,148
Govt. Service Centers	1,626,995	1,603,688	86,408	87,393
Human Resources	2,347,339	2,300,302	2,299,468	2,313,222
Information Services	12,935,581	12,985,698	13,287,923	13,818,971
Internal Audit	300,263	303,084	307,942	310,274
Juvenile Court	5,426,445	5,398,385	5,200,150	5,255,764
Law Department	1,981,662	2,035,394	1,915,867	1,927,220
Library	11,686,149	11,864,141	11,218,893	11,340,032
Magistrate Court	3,097,871	3,081,554	3,075,346	3,103,884
Mail Services	-	-	1,180,044	1,181,782
Medical Examiner	1,042,944	1,105,637	1,084,714	1,099,664
Occupational Tax	788,901	694,405	710,729	714,224
Other Govt./Non-Profit	8,815,931	8,852,343	3,969,881	3,688,811
Parks, Rec & Cultural Affairs	20,690,762	20,906,473	19,579,603	19,908,350
Planning	898,444	735,579	778,150	742,366
Police	55,291,912	54,725,486	54,924,005	55,503,073
Probate Court	1,170,116	1,181,936	1,181,937	1,193,949
Property Management	8,781,090	8,812,432	9,239,755	9,682,090
Public Safety-Admin	1,431,714	1,454,894	1,505,183	1,522,058
Public Safety-Safety Village	-	-	284,191	290,255
Public Safety Training	1,443,707	1,451,544	1,269,994	1,281,669
Public Services-Admin	268,705	265,414	274,842	276,495
Purchasing	913,219	900,784	952,501	965,836
Records Management	1,929,325	1,351,597	1,304,881	1,238,316
Senior Services	5,948,926	6,091,023	4,429,252	4,475,337
Sheriff	62,862,566	67,363,777	66,257,006	66,767,446
Solicitor	5,242,528	4,847,424	4,773,368	4,812,520
State Court	6,557,943	6,710,946	6,812,164	6,859,857
Superior Court	5,944,866	5,602,122	6,068,605	6,107,668
Support Service-Admin	295,050	301,756	302,679	304,768
Tax Assessor	5,112,460	5,131,797	5,215,636	5,261,121
Tax Commissioner	7,335,101	7,667,719	7,350,868	7,432,379
Vehicle Acquisition	878,089	703,000	750,000	750,000
Zoning	655,891	682,914	675,961	685,194
	338,840,820	337,998,371	328,009,136	333,680,453

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
800 MHz Radio Comm.				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 278,816	\$ 275,000	\$ 273,817	\$ 273,817
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 278,816	\$ 275,000	\$ 273,817	\$ 273,817
Personnel Services	\$ 242,241	\$ 244,329	\$ 246,396	\$ 248,533
Operating	\$ 1,445,082	\$ 1,445,875	\$ 1,454,593	\$ 1,459,593
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,687,324	\$ 1,690,204	\$ 1,700,989	\$ 1,708,126
Animal Control				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 144,312	\$ 144,000	\$ 231,202	\$ 231,202
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 19,082	\$ 2,500	\$ 3,174	\$ 3,174
Other Financing Sources	\$ 102	\$ -	\$ 108	\$ 108
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 163,497	\$ 146,500	\$ 234,484	\$ 234,484
Personnel Services	\$ 2,105,518	\$ 2,137,362	\$ 2,237,014	\$ 2,260,844
Operating	\$ 390,996	\$ 397,151	\$ 394,476	\$ 395,326
Capital	\$ 8,574	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Animal Control	\$ 2,505,088	\$ 2,534,513	\$ 2,631,490	\$ 2,656,170

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Bd. of Commissioners				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -
Personnel Services	\$ 851,659	\$ 861,547	\$ 837,329	\$ 846,498
Operating	\$ 65,807	\$ 69,805	\$ 61,350	\$ 61,350
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Bd. of Commissioners	\$ 917,466	\$ 931,352	\$ 898,679	\$ 907,848
Circuit Defender				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 482,528	\$ 425,035	\$ 434,276	\$ 434,276
Charges for Services	\$ 51,845	\$ -	\$ 9,220	\$ 9,220
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 458,796	\$ 425,000	\$ 453,727	\$ 453,727
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 993,169	\$ 850,035	\$ 897,223	\$ 897,223
Personnel Services	\$ 687,168	\$ 735,191	\$ 681,525	\$ 689,805
Operating	\$ 6,214,566	\$ 4,584,730	\$ 4,580,625	\$ 4,580,625
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Circuit Defender	\$ 6,901,734	\$ 5,319,921	\$ 5,262,150	\$ 5,270,430

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Clerk of State Court				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 2,536,310	\$ 2,556,500	\$ 4,540,105	\$ 4,540,105
Fines and Forfeitures	\$ 10,610,223	\$ 10,855,000	\$ 10,855,000	\$ 10,855,000
Miscellaneous Revenue	\$ 45,402	\$ -	\$ 30,454	\$ 30,454
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 13,191,935	\$ 13,411,500	\$ 15,425,559	\$ 15,425,559
Personnel Services	\$ 4,177,817	\$ 4,314,000	\$ 4,266,623	\$ 4,316,583
Operating	\$ 107,504	\$ 109,187	\$ 104,092	\$ 104,092
Capital	\$ 36,454	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Clerk of State Court	\$ 4,321,775	\$ 4,423,187	\$ 4,370,715	\$ 4,420,675
Clerk of Superior Ct.				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ 603,282	\$ 630,000	\$ 525,000	\$ 525,000
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 6,614,440	\$ 6,300,300	\$ 6,397,841	\$ 6,397,841
Fines and Forfeitures	\$ 1,412,759	\$ 1,435,000	\$ 1,455,204	\$ 1,455,204
Miscellaneous Revenue	\$ 3,233	\$ -	\$ 2,844	\$ 2,844
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 8,633,713	\$ 8,365,300	\$ 8,380,889	\$ 8,380,889
Personnel Services	\$ 4,843,265	\$ 4,997,390	\$ 5,018,369	\$ 5,075,506
Operating	\$ 166,543	\$ 137,124	\$ 140,867	\$ 140,767
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Clerk of Superior Ct.	\$ 5,009,808	\$ 5,134,514	\$ 5,159,236	\$ 5,216,273

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Code Enforcement				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ 77,890	\$ 80,000	\$ 79,595	\$ 79,595
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 100	\$ -	\$ 63	\$ 63
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 77,990	\$ 80,000	\$ 79,658	\$ 79,658
Personnel Services	\$ 774,220	\$ 774,477	\$ 844,472	\$ 854,046
Operating	\$ 44,191	\$ 28,588	\$ 33,384	\$ 33,384
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Code Enforcement	\$ 818,411	\$ 803,065	\$ 877,856	\$ 887,430
Communications				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 44,007	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 44,007	\$ -	\$ -	\$ -
Personnel Services	\$ 1,038,200	\$ 1,030,979	\$ 1,000,949	\$ 1,009,043
Operating	\$ 243,723	\$ 269,701	\$ 197,960	\$ 197,960
Capital	\$ 30,975	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Communications	\$ 1,312,898	\$ 1,300,680	\$ 1,198,909	\$ 1,207,003

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	<u>FY 09 Actual</u>	<u>FY 10 Adopted</u>	<u>FY 11 Proposed</u>	<u>FY 12 Proposed</u>
Community Dev.-Admin				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 17,947	\$ 18,000	\$ 18,000	\$ 18,000
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 177,575	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ 747	\$ 747
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 195,523	\$ 18,000	\$ 18,747	\$ 18,747
Personnel Services	\$ 572,302	\$ 527,383	\$ 541,160	\$ 551,211
Operating	\$ 30,376	\$ 39,103	\$ 50,006	\$ 50,006
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Community Dev.-Admin	\$ 602,679	\$ 566,486	\$ 591,166	\$ 601,217
County Clerk				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ 3,145	\$ 1,000	\$ 3,424	\$ 3,424
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 3,145	\$ 1,000	\$ 3,424	\$ 3,424
Personnel Services	\$ 336,711	\$ 306,615	\$ 275,892	\$ 279,993
Operating	\$ 31,690	\$ 35,577	\$ 36,445	\$ 36,445
Capital	\$ 18,366	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total County Clerk	\$ 386,768	\$ 342,192	\$ 312,337	\$ 316,438

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	<u>FY 09 Actual</u>	<u>FY 10 Adopted</u>	<u>FY 11 Proposed</u>	<u>FY 12 Proposed</u>
County Manager				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -
Personnel Services	\$ 712,948	\$ 712,301	\$ 687,153	\$ 691,228
Operating	\$ 31,336	\$ 39,541	\$ 38,656	\$ 38,906
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total County Manager	\$ 744,284	\$ 751,842	\$ 725,809	\$ 730,134
Dept of Transportation				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 4,844,037	\$ 4,869,000	\$ 4,879,172	\$ 4,879,172
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 958,450	\$ 670,000	\$ 363,277	\$ 363,277
Other Financing Sources	\$ 181	\$ -	\$ 652	\$ 652
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 5,802,668	\$ 5,539,000	\$ 5,243,101	\$ 5,243,101
Personnel Services	\$ 11,001,644	\$ 11,176,962	\$ 10,857,249	\$ 10,986,963
Operating	\$ 7,445,394	\$ 7,397,485	\$ 6,696,648	\$ 6,879,348
Capital	\$ 344,870	\$ 234,000	\$ 150,000	\$ 150,000
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ 1,503,703	\$ 23,000	\$ 23,000	\$ 23,250
Contingency	\$ -	\$ -	\$ -	\$ -
Total Dept of Transportation	\$ 20,295,611	\$ 18,831,447	\$ 17,726,897	\$ 18,039,561

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	<u>FY 09 Actual</u>	<u>FY 10 Adopted</u>	<u>FY 11 Proposed</u>	<u>FY 12 Proposed</u>
Development & Inspect.				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ 1,540,051	\$ 1,568,000	\$ 1,777,354	\$ 1,777,354
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 163,426	\$ 216,000	\$ 210,525	\$ 210,525
Fines and Forfeitures	\$ -	\$ 25,000	\$ -	\$ -
Miscellaneous Revenue	\$ 110	\$ -	\$ 63	\$ 63
Other Financing Sources	\$ 3,445	\$ 3,000	\$ 3,749	\$ 3,749
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,707,033	\$ 1,812,000	\$ 1,991,691	\$ 1,991,691
Personnel Services	\$ 3,618,900	\$ 3,644,356	\$ 3,085,240	\$ 3,125,533
Operating	\$ 100,619	\$ 85,435	\$ 84,487	\$ 89,487
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Development & Inspect.	\$ 3,719,519	\$ 3,729,791	\$ 3,169,727	\$ 3,215,020
District Attorney				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 91,413	\$ 72,500	\$ 88,074	\$ 88,074
Fines and Forfeitures	\$ 4,550	\$ 8,000	\$ 8,000	\$ 8,000
Miscellaneous Revenue	\$ 17,536	\$ -	\$ 3,845	\$ 3,845
Other Financing Sources	\$ 1,433	\$ 700	\$ 1,556	\$ 1,556
Transfers	\$ 7,943	\$ -	\$ 7,977	\$ 7,977
Total	\$ 122,875	\$ 81,200	\$ 109,452	\$ 109,452
Personnel Services	\$ 5,758,769	\$ 5,869,814	\$ 5,938,409	\$ 5,991,714
Operating	\$ 291,765	\$ 328,930	\$ 291,580	\$ 291,580
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ 90,428	\$ 194,322	\$ 125,000	\$ 125,000
Contingency	\$ -	\$ -	\$ -	\$ -
Total District Attorney	\$ 6,140,962	\$ 6,393,066	\$ 6,354,989	\$ 6,408,294

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	<u>FY 09 Actual</u>	<u>FY 10 Adopted</u>	<u>FY 11 Proposed</u>	<u>FY 12 Proposed</u>
Drug Treatment Educ.				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ 319,968	\$ 310,000	\$ 354,698	\$ 354,698
Miscellaneous Revenue	\$ 1,255	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 321,223	\$ 310,000	\$ 354,698	\$ 354,698
Personnel Services	\$ 261,068	\$ 263,461	\$ 259,552	\$ 261,786
Operating	\$ 216,492	\$ 222,217	\$ 220,300	\$ 220,300
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Drug Treatment Educ.	\$ 477,560	\$ 485,678	\$ 479,852	\$ 482,086
Economic Development				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 96,077	\$ 175,000	\$ 94,340	\$ 94,340
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 96,077	\$ 175,000	\$ 94,340	\$ 94,340
Personnel Services	\$ 324,798	\$ 327,923	\$ 352,337	\$ 355,583
Operating	\$ 10,418	\$ 10,968	\$ 10,758	\$ 10,758
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Economic Development	\$ 335,216	\$ 338,891	\$ 363,095	\$ 366,341

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	<u>FY 09 Actual</u>	<u>FY 10 Adopted</u>	<u>FY 11 Proposed</u>	<u>FY 12 Proposed</u>
Emergency Management				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -
Personnel Services	\$ 59,793	\$ 60,229	\$ 162,889	\$ 165,056
Operating	\$ 59,390	\$ 53,985	\$ 53,348	\$ 53,565
Capital	\$ -	\$ -	\$ 850	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Emergency Management	\$ 119,183	\$ 114,214	\$ 217,087	\$ 218,621
Elections & Registration				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 3,361	\$ 3,000	\$ 3,383	\$ 3,383
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 3,361	\$ 3,000	\$ 3,383	\$ 3,383
Personnel Services	\$ 2,954,820	\$ 2,242,031	\$ 2,023,952	\$ 2,037,659
Operating	\$ 796,015	\$ 573,846	\$ 556,230	\$ 556,230
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ 359,568	\$ 359,568
Total Elections & Registration	\$ 3,750,835	\$ 2,815,877	\$ 2,939,750	\$ 2,953,457

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Erosion Control				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ 78	\$ 50	\$ 81	\$ 81
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 78	\$ 50	\$ 81	\$ 81
Personnel Services	\$ 392,259	\$ 393,644	\$ 402,900	\$ 406,267
Operating	\$ 8,357	\$ 9,569	\$ 9,569	\$ 9,569
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Erosion Control	\$ 400,617	\$ 403,213	\$ 412,469	\$ 415,836
Ethics Board				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -
Personnel Services	\$ -	\$ -	\$ -	\$ -
Operating	\$ -	\$ 1,130	\$ 1,130	\$ 1,130
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Ethics Board	\$ -	\$ 1,130	\$ 1,130	\$ 1,130

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	<u>FY 09 Actual</u>	<u>FY 10 Adopted</u>	<u>FY 11 Proposed</u>	<u>FY 12 Proposed</u>
Extension Service				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 22,263	\$ -	\$ 22,529	\$ 22,529
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 22,263	\$ -	\$ 22,529	\$ 22,529
Personnel Services	\$ 507,979	\$ 552,271	\$ 454,788	\$ 459,209
Operating	\$ 20,759	\$ 26,007	\$ 25,965	\$ 25,965
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Extension Service	\$ 528,737	\$ 578,278	\$ 480,753	\$ 485,174
Finance				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ 23,694,860	\$ 24,588,449	\$ 23,200,796	\$ 23,200,796
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 15,288,746	\$ 14,134,722	\$ 10,529,270	\$ 10,529,270
Fines and Forfeitures	\$ 345,906	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 477,059	\$ 1,247,000	\$ 213,625	\$ 213,625
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 39,806,571	\$ 39,970,171	\$ 33,943,691	\$ 33,943,691
Personnel Services	\$ 2,854,243	\$ 2,868,744	\$ 2,606,754	\$ 2,638,819
Operating	\$ 238,487	\$ 253,385	\$ 260,480	\$ 262,365
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ 1,476,219	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Finance	\$ 4,568,948	\$ 3,122,129	\$ 2,867,234	\$ 2,901,184

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Fleet Management				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 18,442	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 7,353	\$ 15,000	\$ 4,774	\$ 4,774
Other Financing Sources	\$ 5,942	\$ 8,826	\$ 1,683	\$ 1,683
Transfers	\$ 112,885	\$ -	\$ -	\$ -
Total	\$ 31,736	\$ 23,826	\$ 6,457	\$ 6,457
Personnel Services	\$ 2,369,274	\$ 2,401,055	\$ 2,320,196	\$ 2,350,403
Operating	\$ 1,410,119	\$ 1,389,659	\$ 1,362,364	\$ 1,362,364
Capital	\$ 112,885	\$ 600	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Fleet Management	\$ 3,892,278	\$ 3,791,314	\$ 3,682,560	\$ 3,712,767
General Fund Admin. & Contingency				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 2,546,055	\$ -	\$ 1,733,632	\$ 1,736,740
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ 19,835,624	\$ 19,510,932	\$ 20,794,410	\$ 22,304,148
Total	\$ 2,546,055	\$ -	\$ 22,528,042	\$ 24,040,888
Personnel Services	\$ -	\$ 23,000	\$ 23,000	\$ 23,000
Operating	\$ 3,376,818	\$ 6,200,303	\$ 5,950,511	\$ 5,955,828
Capital	\$ 315,335	\$ -	\$ -	\$ -
Debt Service	\$ 401,821	\$ 900,000	\$ 600,000	\$ 600,000
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ 21,598,864	\$ 17,055,294	\$ 19,467,863	\$ 21,768,479
Contingency	\$ -	\$ 2,292,159	\$ 1,264,793	\$ 1,299,793
Total General Fund Admin. & Contingency	\$ 25,692,838	\$ 26,470,756	\$ 27,306,167	\$ 29,647,100

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
GIS- Mapping				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ 1,000	\$ 18,000	\$ 18,000
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 1,000	\$ 18,000	\$ 18,000
Personnel Services	\$ -	\$ -	\$ -	\$ -
Operating	\$ 7,788	\$ 11,383	\$ 10,148	\$ 10,148
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total GIS- Mapping	\$ 7,788	\$ 11,383	\$ 10,148	\$ 10,148
Govt. Service Centers				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -
Personnel Services	\$ 611,256	\$ 617,504	\$ 83,472	\$ 84,457
Operating	\$ 1,015,739	\$ 986,184	\$ 2,936	\$ 2,936
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Govt. Service Centers	\$ 1,626,995	\$ 1,603,688	\$ 86,408	\$ 87,393

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	<u>FY 09 Actual</u>	<u>FY 10 Adopted</u>	<u>FY 11 Proposed</u>	<u>FY 12 Proposed</u>
Human Resources				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 98,795	\$ -	\$ 80,084	\$ 80,084
Other Financing Sources	\$ 490	\$ 350	\$ 528	\$ 528
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 99,285	\$ 350	\$ 80,612	\$ 80,612
Personnel Services	\$ 1,855,613	\$ 1,833,969	\$ 1,800,549	\$ 1,816,043
Operating	\$ 490,241	\$ 466,333	\$ 498,919	\$ 497,179
Capital	\$ 1,485	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Human Resources	\$ 2,347,339	\$ 2,300,302	\$ 2,299,468	\$ 2,313,222
Information Services				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ 66,567	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 66,567	\$ -	\$ -	\$ -
Personnel Services	\$ 9,062,983	\$ 9,048,986	\$ 9,101,070	\$ 9,179,003
Operating	\$ 3,705,900	\$ 3,877,512	\$ 4,031,891	\$ 4,492,819
Capital	\$ 93,039	\$ -	\$ -	\$ -
Debt Service	\$ 73,660	\$ 59,200	\$ 154,962	\$ 147,149
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Information Services	\$ 12,935,581	\$ 12,985,698	\$ 13,287,923	\$ 13,818,971

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Internal Audit				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -
Personnel Services	\$ 296,448	\$ 298,184	\$ 303,827	\$ 306,159
Operating	\$ 3,815	\$ 4,900	\$ 4,115	\$ 4,115
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Internal Audit	\$ 300,263	\$ 303,084	\$ 307,942	\$ 310,274
Juvenile Court				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 205,256	\$ 232,000	\$ 199,323	\$ 199,323
Charges for Services	\$ 122,827	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ 63,266	\$ 80,000	\$ 58,011	\$ 58,011
Miscellaneous Revenue	\$ 881	\$ -	\$ -	\$ -
Other Financing Sources	\$ 111	\$ 100	\$ 655	\$ 655
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 392,341	\$ 312,100	\$ 257,989	\$ 257,989
Personnel Services	\$ 5,035,397	\$ 5,124,456	\$ 4,951,475	\$ 5,007,089
Operating	\$ 290,660	\$ 153,331	\$ 128,077	\$ 128,077
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ 100,388	\$ 120,598	\$ 120,598	\$ 120,598
Contingency	\$ -	\$ -	\$ -	\$ -
Total Juvenile Court	\$ 5,426,445	\$ 5,398,385	\$ 5,200,150	\$ 5,255,764

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	<u>FY 09 Actual</u>	<u>FY 10 Adopted</u>	<u>FY 11 Proposed</u>	<u>FY 12 Proposed</u>
Law Department				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 401,803	\$ 400,000	\$ 457,797	\$ 457,797
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ 151	\$ 160	\$ 162	\$ 162
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 401,954	\$ 400,160	\$ 457,959	\$ 457,959
Personnel Services	\$ 1,512,988	\$ 1,559,300	\$ 1,450,043	\$ 1,461,396
Operating	\$ 468,674	\$ 476,094	\$ 465,824	\$ 465,824
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Law Department	\$ 1,981,662	\$ 2,035,394	\$ 1,915,867	\$ 1,927,220
Library				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 506,066	\$ 502,441	\$ 497,723	\$ 497,723
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ 614,603	\$ 607,000	\$ 869,801	\$ 869,801
Miscellaneous Revenue	\$ 11,652	\$ -	\$ 5,111	\$ 5,111
Other Financing Sources	\$ 35,997	\$ 67,350	\$ 10,192	\$ 10,192
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,168,318	\$ 1,176,791	\$ 1,382,827	\$ 1,382,827
Personnel Services	\$ 8,654,022	\$ 8,639,412	\$ 8,233,338	\$ 8,304,477
Operating	\$ 2,330,772	\$ 3,224,729	\$ 2,985,555	\$ 3,035,555
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ 701,354	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Library	\$ 11,686,149	\$ 11,864,141	\$ 11,218,893	\$ 11,340,032

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Magistrate Court				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 1,210,498	\$ 1,085,000	\$ 1,653,451	\$ 1,716,569
Fines and Forfeitures	\$ 22,960	\$ -	\$ 19,856	\$ 19,856
Miscellaneous Revenue	\$ 139	\$ -	\$ 129	\$ 129
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,233,596	\$ 1,085,000	\$ 1,673,436	\$ 1,736,554
Personnel Services	\$ 2,986,532	\$ 3,002,259	\$ 2,986,254	\$ 3,014,792
Operating	\$ 77,350	\$ 79,295	\$ 89,092	\$ 89,092
Capital	\$ 33,989	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Magistrate Court	\$ 3,097,871	\$ 3,081,554	\$ 3,075,346	\$ 3,103,884
Mail Services				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -
Personnel Services	\$ -	\$ -	\$ 228,016	\$ 229,754
Operating	\$ -	\$ -	\$ 952,028	\$ 952,028
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Mail Services	\$ -	\$ -	\$ 1,180,044	\$ 1,181,782

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Medical Examiner				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -
Personnel Services	\$ 559,304	\$ 610,844	\$ 583,141	\$ 588,593
Operating	\$ 475,584	\$ 489,593	\$ 501,573	\$ 511,071
Capital	\$ 8,056	\$ 5,200	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Medical Examiner	\$ 1,042,944	\$ 1,105,637	\$ 1,084,714	\$ 1,099,664
Occupational Tax				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ 150,990	\$ 108,400	\$ 166,336	\$ 173,490
Other Taxes	\$ 10,440,233	\$ 10,874,053	\$ 11,190,548	\$ 11,513,589
Licenses and Permits	\$ 14,881,063	\$ 15,504,838	\$ 18,223,877	\$ 18,165,530
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 20,786	\$ 19,500	\$ 21,129	\$ 21,129
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ 1,173	\$ 1,173
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 25,493,072	\$ 26,506,791	\$ 29,603,063	\$ 29,874,911
Personnel Services	\$ 682,208	\$ 658,761	\$ 671,894	\$ 677,664
Operating	\$ 106,693	\$ 35,644	\$ 38,835	\$ 36,560
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Occupational Tax	\$ 788,901	\$ 694,405	\$ 710,729	\$ 714,224

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Other Govt./Non-Profit				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -
Personnel Services	\$ -	\$ -	\$ -	\$ -
Operating	\$ 4,288,495	\$ 4,310,803	\$ 3,969,881	\$ 3,688,811
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ 4,527,436	\$ 4,541,540	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Other Govt./Non-Profit	\$ 8,815,931	\$ 8,852,343	\$ 3,969,881	\$ 3,688,811
Parks, Rec & Cultural Affairs				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 3,549,274	\$ 3,409,536	\$ 3,695,307	\$ 3,768,702
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 1,133,053	\$ 565,050	\$ 973,308	\$ 973,308
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ 81,227	\$ -	\$ -	\$ -
Total	\$ 4,682,327	\$ 3,974,586	\$ 4,668,615	\$ 4,742,010
Personnel Services	\$ 12,941,670	\$ 13,379,783	\$ 13,211,764	\$ 13,345,405
Operating	\$ 7,309,825	\$ 7,126,690	\$ 6,367,839	\$ 6,562,945
Capital	\$ 439,267	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ 400,000	\$ -	\$ -
Total Parks, Rec & Cultural Affairs	\$ 20,690,762	\$ 20,906,473	\$ 19,579,603	\$ 19,908,350

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Planning				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ 2,306	\$ -	\$ 1,670	\$ 1,670
Intergovernmental Revenues	\$ 60,000	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 5	\$ -	\$ -	\$ -
Other Financing Sources	\$ 185	\$ -	\$ 203	\$ 203
Transfers	\$ 1,137	\$ -	\$ -	\$ -
Total	\$ 62,496	\$ -	\$ 1,873	\$ 1,873
Personnel Services	\$ 724,094	\$ 726,889	\$ 727,121	\$ 732,337
Operating	\$ 174,349	\$ 8,690	\$ 51,029	\$ 10,029
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Planning	\$ 898,444	\$ 735,579	\$ 778,150	\$ 742,366
Police				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ 3,255	\$ -	\$ 3,213	\$ 3,213
Intergovernmental Revenues	\$ 393,651	\$ 302,375	\$ 412,861	\$ 412,861
Charges for Services	\$ 163,523	\$ 160,000	\$ 199,486	\$ 199,486
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 26,593	\$ 15,000	\$ 16,765	\$ 16,765
Other Financing Sources	\$ 36,805	\$ 82,290	\$ 123,453	\$ 123,453
Transfers	\$ 150,452	\$ -	\$ -	\$ -
Total	\$ 623,827	\$ 559,665	\$ 755,778	\$ 755,778
Personnel Services	\$ 51,863,628	\$ 51,458,625	\$ 51,652,997	\$ 52,233,040
Operating	\$ 3,122,069	\$ 3,088,172	\$ 3,107,031	\$ 3,107,113
Capital	\$ 306,215	\$ 178,689	\$ 163,977	\$ 162,920
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Police	\$ 55,291,912	\$ 54,725,486	\$ 54,924,005	\$ 55,503,073

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	<u>FY 09 Actual</u>	<u>FY 10 Adopted</u>	<u>FY 11 Proposed</u>	<u>FY 12 Proposed</u>
Probate Court				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ 315,882	\$ 280,000	\$ 278,992	\$ 275,291
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 557,524	\$ 650,600	\$ 559,488	\$ 559,488
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 873,405	\$ 930,600	\$ 838,480	\$ 834,779
Personnel Services	\$ 1,084,768	\$ 1,107,581	\$ 1,107,512	\$ 1,119,524
Operating	\$ 84,599	\$ 74,355	\$ 74,425	\$ 74,425
Capital	\$ 750	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Probate Court	\$ 1,170,116	\$ 1,181,936	\$ 1,181,937	\$ 1,193,949
Property Management				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 5,000	\$ -	\$ 4,925	\$ 4,925
Charges for Services	\$ 172,610	\$ 161,500	\$ 169,913	\$ 169,913
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 25,493	\$ 301,432	\$ 13,308	\$ 13,308
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ 8,772	\$ -	\$ -	\$ -
Total	\$ 203,103	\$ 462,932	\$ 188,146	\$ 188,146
Personnel Services	\$ 4,419,387	\$ 4,408,891	\$ 4,340,797	\$ 4,391,260
Operating	\$ 4,348,116	\$ 4,403,541	\$ 4,895,708	\$ 5,290,830
Capital	\$ 13,587	\$ -	\$ 3,250	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Property Management	\$ 8,781,090	\$ 8,812,432	\$ 9,239,755	\$ 9,682,090

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Public Safety-Admin				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ 233	\$ 250	\$ 257	\$ 257
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 233	\$ 250	\$ 257	\$ 257

Personnel Services	\$ 1,370,136	\$ 1,376,136	\$ 1,429,771	\$ 1,445,946
Operating	\$ 61,578	\$ 78,758	\$ 75,412	\$ 75,412
Capital	\$ -	\$ -	\$ -	\$ 700
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Public Safety-Admin	\$ 1,431,714	\$ 1,454,894	\$ 1,505,183	\$ 1,522,058

Public Safety Safety Village				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -

Personnel Services	\$ -	\$ -	\$ 111,698	\$ 113,379
Operating	\$ -	\$ -	\$ 172,493	\$ 176,876
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Public Safety Safety Village	\$ -	\$ -	\$ 284,191	\$ 290,255

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Public Safety Training				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -
Personnel Services	\$ 1,243,972	\$ 1,222,111	\$ 1,043,761	\$ 1,055,436
Operating	\$ 180,650	\$ 228,233	\$ 210,608	\$ 214,233
Capital	\$ 19,084	\$ 1,200	\$ 15,625	\$ 12,000
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Public Safety Training	\$ 1,443,707	\$ 1,451,544	\$ 1,269,994	\$ 1,281,669
Public Services-Admin				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -
Personnel Services	\$ 260,521	\$ 257,069	\$ 266,497	\$ 268,150
Operating	\$ 8,185	\$ 8,345	\$ 8,345	\$ 8,345
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Public Services-Admin	\$ 268,705	\$ 265,414	\$ 274,842	\$ 276,495

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	<u>FY 09 Actual</u>	<u>FY 10 Adopted</u>	<u>FY 11 Proposed</u>	<u>FY 12 Proposed</u>
Purchasing				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 9,025	\$ -	\$ 5,868	\$ 5,868
Other Financing Sources	\$ 128,160	\$ 276,968	\$ 250,595	\$ 250,595
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 137,185	\$ 276,968	\$ 256,463	\$ 256,463
Personnel Services	\$ 881,223	\$ 860,720	\$ 919,881	\$ 933,216
Operating	\$ 31,996	\$ 40,064	\$ 32,620	\$ 32,620
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Purchasing	\$ 913,219	\$ 900,784	\$ 952,501	\$ 965,836
Records Management				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ 665,995	\$ 20,000	\$ 16,768	\$ 16,768
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 665,995	\$ 20,000	\$ 16,768	\$ 16,768
Personnel Services	\$ 301,697	\$ 303,991	\$ 309,796	\$ 312,753
Operating	\$ 759,815	\$ 797,850	\$ 749,853	\$ 680,331
Capital	\$ 650,601	\$ -	\$ -	\$ -
Debt Service	\$ 217,212	\$ 249,756	\$ 245,232	\$ 245,232
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Records Management	\$ 1,929,325	\$ 1,351,597	\$ 1,304,881	\$ 1,238,316

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Senior Services				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 1,142,566	\$ 1,137,850	\$ -	\$ -
Charges for Services	\$ 137,729	\$ 164,238	\$ 115,660	\$ 120,467
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Investment Income	\$ -	\$ -	\$ -	\$ -
Contributions and Donations from Privat	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 221,692	\$ 210,000	\$ 208,188	\$ 209,188
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ 4,340,945	\$ 4,578,935	\$ -	\$ -
Total	\$ 1,501,987	\$ 1,512,088	\$ 323,848	\$ 329,655
Multipurpose				
Personnel Services	\$ 3,842,928	\$ 3,996,807	\$ 3,693,174	\$ 3,735,342
Operating	\$ 2,009,698	\$ 2,065,942	\$ 646,736	\$ 650,653
Capital	\$ 54,633	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ 41,666	\$ 24,051	\$ 89,342	\$ 89,342
Contingency	\$ -	\$ 4,223	\$ -	\$ -
Total Senior Services	\$ 5,948,926	\$ 6,091,023	\$ 4,429,252	\$ 4,475,337
Sheriff				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ 3,675	\$ 4,000	\$ 3,629	\$ 3,629
Intergovernmental Revenues	\$ 838,597	\$ 600,000	\$ 814,189	\$ 814,189
Charges for Services	\$ 1,248,772	\$ 1,047,600	\$ 962,347	\$ 962,347
Fines and Forfeitures	\$ 2,261,598	\$ 2,200,000	\$ 2,670,118	\$ 2,670,118
Miscellaneous Revenue	\$ 3,008	\$ 4,000	\$ 2,090	\$ 2,090
Other Financing Sources	\$ 2,566	\$ 2,750	\$ 7,151	\$ 7,151
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 4,358,215	\$ 3,858,350	\$ 4,459,524	\$ 4,459,524
Work Release				
Personnel Services	\$ 47,639,680	\$ 49,507,312	\$ 49,553,295	\$ 50,063,735
Operating	\$ 15,036,285	\$ 17,792,965	\$ 16,640,211	\$ 16,640,211
Capital	\$ 186,601	\$ 63,500	\$ 63,500	\$ 63,500
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Sheriff	\$ 62,862,566	\$ 67,363,777	\$ 66,257,006	\$ 66,767,446

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Solicitor				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 19,485	\$ 30,500	\$ 19,436	\$ 19,436
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ 287	\$ -	\$ 1,621	\$ 1,621
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 19,772	\$ 30,500	\$ 21,057	\$ 21,057

Personnel Services	\$ 5,200,186	\$ 4,802,859	\$ 4,731,601	\$ 4,770,753
Operating	\$ 42,341	\$ 44,565	\$ 41,767	\$ 41,767
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Solicitor	\$ 5,242,528	\$ 4,847,424	\$ 4,773,368	\$ 4,812,520

State Court				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 828,577	\$ 850,100	\$ 785,560	\$ 785,560
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 52,901	\$ -	\$ 121,412	\$ 121,412
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 881,478	\$ 850,100	\$ 906,972	\$ 906,972

DUI Court				
Personnel Services	(\$ 6,106,877	\$ 6,207,284	\$ 6,285,599	\$ 6,333,292
Operating	(\$ 438,620	\$ 503,662	\$ 526,565	\$ 526,565
Capital	(\$ 12,446	\$ -	\$ -	\$ -
Debt Service	(\$ -	\$ -	\$ -	\$ -
Depreciation	(\$ -	\$ -	\$ -	\$ -
Transfers Out	(\$ -	\$ -	\$ -	\$ -
Contingency	(\$ -	\$ -	\$ -	\$ -
Total State Court	(\$ 6,557,943	\$ 6,710,946	\$ 6,812,164	\$ 6,859,857

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Superior Court				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 432,932	\$ 348,000	\$ 420,463	\$ 420,463
Charges for Services	\$ 102,730	\$ 78,000	\$ 373,114	\$ 373,114
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 4,375	\$ -	\$ 988	\$ 988
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 540,037	\$ 426,000	\$ 794,565	\$ 794,565

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Drug Court				
Personnel Services	(\$ 4,733,757	\$ 4,755,876	\$ 4,967,195	\$ 5,006,258
Operating	(\$ 908,160	\$ 846,246	\$ 1,101,410	\$ 1,101,410
Capital	(\$ 2,949	\$ -	\$ -	\$ -
Debt Service	(\$ -	\$ -	\$ -	\$ -
Depreciation	(\$ -	\$ -	\$ -	\$ -
Transfers Out	(\$ 300,000	\$ -	\$ -	\$ -
Contingency	(\$ -	\$ -	\$ -	\$ -
Total Superior Court	\$ 5,944,866	\$ 5,602,122	\$ 6,068,605	\$ 6,107,668

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Support Service-Admin				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Personnel Services	\$ 279,602	\$ 280,621	\$ 284,703	\$ 286,792
Operating	\$ 15,449	\$ 21,135	\$ 17,976	\$ 17,976
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Support Service-Admin	\$ 295,050	\$ 301,756	\$ 302,679	\$ 304,768

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	<u>FY 09 Actual</u>	<u>FY 10 Adopted</u>	<u>FY 11 Proposed</u>	<u>FY 12 Proposed</u>
Tax Assessor				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 4,241	\$ 8,900	\$ 4,272	\$ 4,272
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ 5,460	\$ 6,600	\$ 6,352	\$ 6,352
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 9,701	\$ 15,500	\$ 10,624	\$ 10,624
Personnel Services	\$ 3,546,864	\$ 3,557,408	\$ 3,650,077	\$ 3,695,262
Operating	\$ 1,565,595	\$ 1,574,389	\$ 1,565,559	\$ 1,565,859
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Tax Assessor	\$ 5,112,460	\$ 5,131,797	\$ 5,215,636	\$ 5,261,121
Tax Commissioner				
Property Taxes	\$ 184,302,162	\$ 186,673,374	\$ 176,924,898	\$ 180,478,462
Penalties & Interest	\$ 4,648,643	\$ 4,622,600	\$ 5,043,489	\$ 5,237,929
Other Taxes	\$ -	\$ -	\$ 14,166	\$ 14,166
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 423,614	\$ 301,567	\$ 301,567	\$ 301,567
Charges for Services	\$ 8,965,445	\$ 8,373,700	\$ 8,698,367	\$ 8,698,367
Fines and Forfeitures	\$ 144,800	\$ 120,000	\$ 141,000	\$ 141,000
Miscellaneous Revenue	\$ 622,613	\$ 286,450	\$ 508,191	\$ 508,191
Other Financing Sources	\$ 2,985	\$ 2,500	\$ 4,147	\$ 4,147
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 199,110,262	\$ 200,380,191	\$ 191,635,825	\$ 195,383,829
Personnel Services	\$ 6,733,373	\$ 7,128,372	\$ 6,866,905	\$ 6,948,416
Operating	\$ 491,072	\$ 539,347	\$ 483,963	\$ 483,963
Capital	\$ 110,656	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Tax Commissioner	\$ 7,335,101	\$ 7,667,719	\$ 7,350,868	\$ 7,432,379

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - General Fund
FY 2011 & FY 2012 Proposed Budgets

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Vehicle Acquisition				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ (80,500)	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ (80,500)	\$ -	\$ -	\$ -
Personnel Services	\$ -	\$ -	\$ -	\$ -
Operating	\$ -	\$ -	\$ -	\$ -
Capital	\$ 878,089	\$ 703,000	\$ 750,000	\$ 750,000
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Vehicle Acquisition	\$ 878,089	\$ 703,000	\$ 750,000	\$ 750,000
Zoning				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ 61,575	\$ 67,000	\$ 45,013	\$ 45,013
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ 164	\$ -	\$ 176	\$ 176
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 61,739	\$ 67,000	\$ 45,189	\$ 45,189
Personnel Services	\$ 591,662	\$ 610,552	\$ 605,661	\$ 614,894
Operating	\$ 64,230	\$ 72,362	\$ 70,300	\$ 70,300
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Zoning	\$ 655,891	\$ 682,914	\$ 675,961	\$ 685,194

COBB COUNTY GOVERNMENT
Other Operating Fund Budgets
FY 2011 & FY 2012 Proposed Budgets

	Revenues FY 09 Actual	Revenues FY 10 Adopted	Revenues FY 11 Proposed	Revenues FY 12 Proposed
Governmental Fund Types				
Claims	\$ 69,770,980	\$ 78,629,766	\$ 83,854,754	\$ 89,306,195
CSBG	\$ 575,592	\$ 442,259	\$ 661,337	\$ 661,337
Debt Service	\$ 7,226,192	\$ 9,324,152	\$ 8,644,312	\$ 8,660,962
E911	\$ 10,181,247	\$ 9,838,533	\$ 9,924,384	\$ 10,162,982
Fire	\$ 69,733,183	\$ 70,859,312	\$ 65,611,370	\$ 66,084,843
Hotel/Motel Tax	\$ 9,419,190	\$ 9,400,000	\$ 9,100,000	\$ 9,100,000
Law Library	\$ 827,677	\$ 707,800	\$ 707,743	\$ 738,160
Parking Deck	\$ 442,180	\$ 459,919	\$ 584,600	\$ 584,600
<i>Subtotal</i>	\$ 168,176,240	\$ 179,661,741	\$ 179,088,500	\$ 185,299,079
Business-type Funds				
Compost				
Golf Course	\$ 1,716,690	\$ 2,186,184	\$ 2,039,396	\$ 2,139,480
Solid Waste	\$ 13,508,053	\$ 3,270,932	\$ 3,767,369	\$ 3,517,832
Transit	\$ 18,254,190	\$ 19,381,105	\$ 18,488,555	\$ 19,608,347
Water	\$ 174,630,419	\$ 179,467,313	\$ 189,269,858	\$ 193,812,807
<i>Subtotal</i>	\$ 208,109,353	\$ 204,305,534	\$ 213,565,178	\$ 219,078,466
<i>Total Other Operating Funds</i>	\$ 376,285,593	\$ 383,967,275	\$ 392,653,678	\$ 404,377,545

	Expenditures FY 09 Actual	Expenditures FY 10 Adopted	Expenditures FY 11 Proposed	Expenditures FY 12 Proposed
Governmental Fund Types				
Claims	\$ 67,764,056	\$ 78,629,766	\$ 83,854,754	\$ 89,306,195
CSBG	\$ 575,548	\$ 442,259	\$ 661,337	\$ 661,337
Debt Service	\$ 9,341,365	\$ 9,324,152	\$ 8,644,312	\$ 8,660,962
E911	\$ 9,636,432	\$ 9,838,533	\$ 9,924,384	\$ 10,162,982
Fire	\$ 70,211,825	\$ 70,859,312	\$ 65,611,370	\$ 66,084,843
Hotel/Motel Tax	\$ 9,419,190	\$ 9,400,000	\$ 9,100,000	\$ 9,100,000
Law Library	\$ 692,773	\$ 707,800	\$ 707,743	\$ 738,160
Parking Deck	\$ 503,508	\$ 459,919	\$ 584,600	\$ 584,600
<i>Subtotal</i>	\$ 168,144,698	\$ 179,661,741	\$ 179,088,500	\$ 185,299,079
Business-type Funds				
Compost	\$ -	\$ -	\$ -	\$ -
Golf Course	\$ 1,676,870	\$ 2,186,184	\$ 2,039,396	\$ 2,139,480
Solid Waste	\$ 6,205,696	\$ 3,270,932	\$ 3,767,369	\$ 3,517,832
Transit	\$ 17,845,294	\$ 19,381,105	\$ 18,488,555	\$ 19,608,347
Water	\$ 185,995,579	\$ 179,467,313	\$ 189,269,858	\$ 193,812,807
<i>Subtotal</i>	\$ 211,723,439	\$ 204,305,534	\$ 213,565,178	\$ 219,078,466
<i>Total Other Operating Funds</i>	\$ 379,868,137	\$ 383,967,275	\$ 392,653,678	\$ 404,377,545

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - Other Operating Governmental Fund Types
FY 2011 & FY 2012 Proposed Budgets

Governmental Fund Types:	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Claims				
Health & Dental				
Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 2,462	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Investment Income	\$ -	\$ -	\$ -	\$ -
Contributions and Donations from	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 3,437,907	\$ 2,411,742	\$ 3,016,382	\$ 3,163,451
Other Financing Sources	\$ 61,470,209	\$ 68,102,718	\$ 73,974,405	\$ 79,216,488
Transfers	\$ -	\$ -	\$ -	\$ -
Total	<u>\$ 64,910,578</u>	<u>\$ 70,514,460</u>	<u>\$ 76,990,787</u>	<u>\$ 82,379,939</u>
Personnel Services	\$ -	\$ -	\$ -	\$ -
Operating	\$ 64,195,139	\$ 70,510,932	\$ 76,987,259	\$ 82,376,411
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ 3,528	\$ 3,528	\$ 3,528
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total	<u>\$ 64,195,139</u>	<u>\$ 70,514,460</u>	<u>\$ 76,990,787</u>	<u>\$ 82,379,939</u>
Casualty & Liability				
Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 304,561	\$ 421,807	\$ 275,000	\$ 275,000
Other Financing Sources	\$ 1,500,999	\$ 4,421,017	\$ 3,698,888	\$ 3,761,213
Transfers	\$ -	\$ -	\$ -	\$ -
Total	<u>\$ 1,805,560</u>	<u>\$ 4,842,824</u>	<u>\$ 3,973,888</u>	<u>\$ 4,036,213</u>
Personnel Services	\$ 338,213	\$ 369,969	\$ 280,253	\$ 290,153
Operating	\$ 3,274,455	\$ 3,459,996	\$ 3,388,367	\$ 3,440,792
Capital	\$ -	\$ 322,000	\$ 300,000	\$ 300,000
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ 4,190	\$ 4,190	\$ 4,190
Transfers Out	\$ 354,453	\$ 1,114	\$ 1,078	\$ 1,078
Contingency	\$ -	\$ 685,555	\$ -	\$ -
Total	<u>\$ 3,967,121</u>	<u>\$ 4,842,824</u>	<u>\$ 3,973,888</u>	<u>\$ 4,036,213</u>

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - Other Operating Governmental Fund Types
FY 2011 & FY 2012 Proposed Budgets

Governmental Fund Types:	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Workers Comp				
Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 22,425	\$ 50,000	\$ -	\$ -
Other Financing Sources	\$ 3,032,417	\$ 3,222,482	\$ 2,890,079	\$ 2,890,043
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 3,054,842	\$ 3,272,482	\$ 2,890,079	\$ 2,890,043
Personnel Services				
Operating	\$ (398,204)	\$ 3,272,482	\$ 2,890,079	\$ 2,890,043
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ (398,204)	\$ 3,272,482	\$ 2,890,079	\$ 2,890,043
			\$ -	\$ -
CSBG				
Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 575,542	\$ 442,259	\$ 661,337	\$ 661,337
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 51	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total CSBG Fund	\$ 575,592	\$ 442,259	\$ 661,337	\$ 661,337
Personnel Services				
Operating	\$ 518,124	\$ 403,747	\$ 661,337	\$ 661,337
Capital	\$ 310	\$ 1,117	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ 57,114	\$ 37,395	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total CSBG Fund	\$ 575,548	\$ 442,259	\$ 661,337	\$ 661,337

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - Other Operating Governmental Fund Types
FY 2011 & FY 2012 Proposed Budgets

Governmental Fund Types:	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Debt Service				
Taxes	\$ 7,036,520	\$ 7,069,293	\$ 6,493,964	\$ 6,493,964
Penalties & Interest	\$ 23,389	\$ 20,000	\$ 25,000	\$ 25,000
Other Taxes	\$ 19,316	\$ 18,500	\$ 30,000	\$ 30,000
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 110,125	\$ 100,000	\$ 100,000	\$ 100,000
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 36,840	\$ 60,000	\$ 35,000	\$ 35,000
Other Financing Sources	\$ -	\$ 2,056,359	\$ 1,960,348	\$ 1,976,998
Transfers	\$ -	\$ -	\$ -	\$ -
Total Debt Service Fund	<u>\$ 7,226,192</u>	<u>\$ 9,324,152</u>	<u>\$ 8,644,312</u>	<u>\$ 8,660,962</u>
Personnel Services	\$ -	\$ -	\$ -	\$ -
Operating	\$ 102,726	\$ 105,281	\$ 105,140	\$ 105,240
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ 9,238,639	\$ 9,218,871	\$ 8,539,172	\$ 8,555,722
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Debt Service Fund	<u>\$ 9,341,365</u>	<u>\$ 9,324,152</u>	<u>\$ 8,644,312</u>	<u>\$ 8,660,962</u>
			\$ -	\$ -
E911				
Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 10,120,808	\$ 9,778,533	\$ 9,894,384	\$ 10,132,982
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 38,621	\$ 60,000	\$ 30,000	\$ 30,000
Other Financing Sources	\$ 21,818	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total E911 Fund	<u>\$ 10,181,247</u>	<u>\$ 9,838,533</u>	<u>\$ 9,924,384</u>	<u>\$ 10,162,982</u>
Personnel Services	\$ 6,867,514	\$ 7,714,279	\$ 7,705,701	\$ 7,832,787
Operating	\$ 2,611,098	\$ 1,589,394	\$ 2,047,758	\$ 2,182,727
Capital	\$ 150,491	\$ 3,000	\$ 170,925	\$ 147,468
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ 7,330	\$ 55,337	\$ -	\$ -
Contingency	\$ -	\$ 476,523	\$ -	\$ -
Total E911 Fund	<u>\$ 9,636,432</u>	<u>\$ 9,838,533</u>	<u>\$ 9,924,384</u>	<u>\$ 10,162,982</u>

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - Other Operating Governmental Fund Types
FY 2011 & FY 2012 Proposed Budgets

Governmental Fund Types:	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
			-	-
Fire				
Taxes	\$ 67,418,332	\$ 67,723,062	\$ 63,437,548	\$ 63,910,751
Penalties & Interest	\$ 205,892	\$ 190,000	\$ 205,892	\$ 205,892
Other Taxes	\$ 201,928	\$ 200,000	\$ 187,737	\$ 187,737
Licenses and Permits	\$ 1,375	\$ 1,800	\$ 1,265	\$ 1,265
Intergovernmental Revenues	\$ 36,064	\$ 35,000	\$ 35,000	\$ 35,000
Charges for Services	\$ 1,160,952	\$ 1,051,300	\$ 1,678,928	\$ 1,679,198
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 151,550	\$ 95,000	\$ 50,000	\$ 50,000
Other Financing Sources	\$ 557,090	\$ 1,563,150	\$ 15,000	\$ 15,000
Transfers	\$ -	\$ -	\$ -	\$ -
Total Fire Fund	\$ 69,733,183	\$ 70,859,312	\$ 65,611,370	\$ 66,084,843
Personnel Services	\$ 57,550,765	\$ 59,551,554	\$ 57,617,583	\$ 58,043,830
Operating	\$ 10,045,980	\$ 10,219,447	\$ 7,325,555	\$ 7,405,403
Capital	\$ 1,043,394	\$ 167,569	\$ 118,470	\$ 93,896
Debt Service	\$ 189,948	\$ 300,000	\$ 150,000	\$ 150,000
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ 1,381,739	\$ 548,013	\$ 399,762	\$ 391,714
Contingency	\$ -	\$ 72,729	\$ -	\$ -
Total Fire Fund	\$ 70,211,825	\$ 70,859,312	\$ 65,611,370	\$ 66,084,843
Hotel/Motel Tax				
Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ 9,327,241	\$ 9,400,000	\$ 9,100,000	\$ 9,100,000
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ 91,949	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total Hotel/Motel Tax Fund	\$ 9,419,190	\$ 9,400,000	\$ 9,100,000	\$ 9,100,000
Personnel Services	\$ -	\$ -	\$ -	\$ -
Operating	\$ 9,419,190	\$ 9,400,000	\$ 9,100,000	\$ 9,100,000
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total Hotel/Motel Tax Fund	\$ 9,419,190	\$ 9,400,000	\$ 9,100,000	\$ 9,100,000

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - Other Operating Governmental Fund Types
FY 2011 & FY 2012 Proposed Budgets

Governmental Fund Types:	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Law Library				
Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ 818,452	\$ 700,000	\$ 700,943	\$ 731,360
Miscellaneous Revenue	\$ 3,242	\$ 3,000	\$ 1,500	\$ 1,500
Other Financing Sources	\$ 5,984	\$ 4,800	\$ 5,300	\$ 5,300
Transfers	\$ -	\$ -	\$ -	\$ -
Total Law Library Fund	<u>\$ 827,677</u>	<u>\$ 707,800</u>	<u>\$ 707,743</u>	<u>\$ 738,160</u>
Personnel Services	\$ 247,850	\$ 256,359	\$ 267,823	\$ 273,240
Operating	\$ 444,923	\$ 316,305	\$ 439,920	\$ 464,920
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ 135,136	\$ -	\$ -
Total Law Library Fund	<u>\$ 692,773</u>	<u>\$ 707,800</u>	<u>\$ 707,743</u>	<u>\$ 738,160</u>
Parking Deck				
Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 438,912	\$ 450,246	\$ 582,000	\$ 582,000
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 2,996	\$ 9,673	\$ 2,600	\$ 2,600
Other Financing Sources	\$ 272	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total Parking Deck Fund	<u>\$ 442,180</u>	<u>\$ 459,919</u>	<u>\$ 584,600</u>	<u>\$ 584,600</u>
Personnel Services	\$ 41,584	\$ 55,887	\$ 36,018	\$ 36,018
Operating	\$ 61,634	\$ 74,827	\$ 64,184	\$ 69,588
Capital	\$ 66,464	\$ -	\$ 5,000	\$ 5,000
Debt Service	\$ 333,825	\$ 329,205	\$ 329,017	\$ 328,125
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ 150,381	\$ 145,869
Total Parking Deck Fund	<u>\$ 503,508</u>	<u>\$ 459,919</u>	<u>\$ 584,600</u>	<u>\$ 584,600</u>

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - Other Operating Business-Type Funds
FY 2011 & FY 2012 Proposed Budgets

Business-type Funds:	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Golf Course				
Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 1,710,920	\$ 2,186,184	\$ 2,039,396	\$ 2,139,480
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Investment Income	\$ -	\$ -	\$ -	\$ -
Contributions and Donations f	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 4,469	\$ -	\$ -	\$ -
Other Financing Sources	\$ 1,301	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -
Total Golf Course Fund	\$ 1,716,690	\$ 2,186,184	\$ 2,039,396	\$ 2,139,480
Personnel Services				
Operating	\$ 1,328,091	\$ 1,544,909	\$ 1,529,848	\$ 1,575,539
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ 178,736	\$ 113,131	\$ 130,323	\$ 104,925
Depreciation	\$ 167,016	\$ 88,067	\$ 167,016	\$ 167,016
Transfers Out	\$ 3,027	\$ -	\$ 2,264	\$ 2,264
Contingency	\$ -	\$ 440,077	\$ 209,945	\$ 289,736
Total Golf Course Fund	\$ 1,676,870	\$ 2,186,184	\$ 2,039,396	\$ 2,139,480
Solid Waste				
Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 4,083,595	\$ -	\$ -	\$ -
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Investment Income	\$ -	\$ -	\$ -	\$ -
Contributions and Donations f	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 45,061	\$ 384,555	\$ 603,045	\$ 603,835
Other Financing Sources	\$ 9,379,397	\$ 2,886,377	\$ 3,164,324	\$ 2,913,997
Transfers	\$ -	\$ -	\$ -	\$ -
Total Solid Waste Fund	\$ 13,508,053	\$ 3,270,932	\$ 3,767,369	\$ 3,517,832
Personnel Services				
Operating	\$ 1,671,717	\$ 532,188	\$ 466,822	\$ 486,399
Capital	\$ 4,460,035	\$ 109,047	\$ 214,536	\$ 215,097
Debt Service	\$ -	\$ 129,000	\$ 129,000	\$ 129,000
Depreciation	\$ -	\$ 530,697	\$ 420,300	\$ 330,625
Transfers Out	\$ 63,756	\$ -	\$ 506,711	\$ 506,711
Contingency	\$ 10,188	\$ -	\$ -	\$ -
Total Solid Waste Fund	\$ 6,205,696	\$ 3,270,932	\$ 3,767,369	\$ 3,517,832
		\$	\$	\$

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - Other Operating Business-Type Funds
FY 2011 & FY 2012 Proposed Budgets

Business-type Funds:	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Transit				
Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 2,626,931	\$ 3,916,683	\$ 3,212,786	\$ 3,101,876
Charges for Services	\$ 5,347,538	\$ 5,448,747	\$ 5,191,998	\$ 5,377,835
Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -
Investment Income	\$ -	\$ -	\$ -	\$ -
Contributions and Donations f	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 130	\$ -	\$ -	\$ -
Other Financing Sources	\$ 10,279,592	\$ 10,015,675	\$ 10,083,771	\$ 11,128,636
Transfers	\$ -	\$ -	\$ -	\$ -
Total Transit Fund	<u>\$ 18,254,190</u>	<u>\$ 19,381,105</u>	<u>\$ 18,488,555</u>	<u>\$ 19,608,347</u>
Personnel Services	\$ 495,150	\$ 509,937	\$ 505,184	\$ 514,280
Operating	\$ 17,304,058	\$ 18,825,233	\$ 17,929,192	\$ 19,041,245
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ 46,086	\$ 45,935	\$ 54,179	\$ 52,822
Contingency	\$ -	\$ -	\$ -	\$ -
Total Transit Fund	<u>\$ 17,845,294</u>	<u>\$ 19,381,105</u>	<u>\$ 18,488,555</u>	<u>\$ 19,608,347</u>
	\$ -	\$ -	\$ -	\$ -
Water				
Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 169,701,048	\$ 179,029,313	\$ 188,991,858	\$ 193,524,557
Fines and Forfeitures	\$ 9,850	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 1,827,832	\$ 380,000	\$ 225,000	\$ 235,000
Other Financing Sources	\$ 3,091,690	\$ 58,000	\$ 53,000	\$ 53,250
Transfers	\$ -	\$ -	\$ -	\$ -
Total Water Fund	<u>\$ 174,630,419</u>	<u>\$ 179,467,313</u>	<u>\$ 189,269,858</u>	<u>\$ 193,812,807</u>
Administration Division				
Personnel Services	\$ 2,567,550	\$ 2,396,259	\$ 2,283,306	\$ 2,370,812
Operating	\$ 1,223,230	\$ 1,197,857	\$ 1,297,706	\$ 1,299,418
Capital	\$ 4,341	\$ -	\$ 2,000	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ 18,716,631	\$ 932,808	\$ 531,310	\$ 229,969
Contingency	\$ -	\$ 1,154,309	\$ 3,482,225	\$ -
Total	<u>\$ 22,511,751</u>	<u>\$ 5,681,233</u>	<u>\$ 7,596,547</u>	<u>\$ 3,900,199</u>

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - Other Operating Business-Type Funds
FY 2011 & FY 2012 Proposed Budgets

Business-type Funds:	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Administrative Expenses				
Personnel Services	\$ -	\$ -	\$ -	\$ -
Operating	\$ 43,076,704	\$ 47,182,291	\$ 49,950,237	\$ 56,458,000
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ 5,345,449	\$ 8,349,727	\$ 13,767,503	\$ 14,258,827
Depreciation	\$ 38,160,743	\$ 38,666,638	\$ 39,804,925	\$ 39,804,925
Transfers Out	\$ 17,663,386	\$ 18,367,034	\$ 18,824,585	\$ 20,334,323
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ 104,246,282	\$ 112,565,690	\$ 122,347,250	\$ 130,856,075
Customer Service				
Personnel Services	\$ 3,440,062	\$ 3,629,140	\$ 3,665,574	\$ 3,689,714
Operating	\$ 4,946,901	\$ 3,908,506	\$ 4,178,918	\$ 4,178,918
Capital	\$ -	\$ 1,700	\$ 251,500	\$ 50,700
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ 8,386,963	\$ 7,539,346	\$ 8,095,992	\$ 7,919,332
Engineering				
Personnel Services	\$ 2,549,217	\$ 2,770,276	\$ 2,806,050	\$ 2,863,547
Operating	\$ 155,332	\$ 171,657	\$ 150,501	\$ 150,501
Capital	\$ 5,000	\$ -	\$ 12,596	\$ 19,990
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ 2,709,549	\$ 2,941,933	\$ 2,969,147	\$ 3,034,038
Operations Division Admin				
Personnel Services	\$ 838,781	\$ 1,331,212	\$ 1,234,109	\$ 1,258,796
Operating	\$ 129,129	\$ 133,642	\$ 122,322	\$ 122,322
Capital	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ 967,911	\$ 1,464,854	\$ 1,356,431	\$ 1,381,118
Central Lab				
Personnel Services	\$ 1,425,879	\$ 1,481,004	\$ 1,442,111	\$ 1,468,527
Operating	\$ 168,779	\$ 146,095	\$ 142,850	\$ 142,850
Capital	\$ 1,908	\$ 11,800	\$ 36,100	\$ 35,700
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,596,566	\$ 1,638,899	\$ 1,621,061	\$ 1,647,077

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - Other Operating Business-Type Funds
FY 2011 & FY 2012 Proposed Budgets

Business-type Funds:	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Central Maintenance				
Personnel Services	\$ 3,622,419	\$ 3,902,702	\$ 3,861,920	\$ 3,953,396
Operating	\$ 1,453,484	\$ 1,621,424	\$ 1,472,810	\$ 1,472,810
Capital	\$ 101,218	\$ 416,100	\$ 223,117	\$ 66,410
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ 5,177,121	\$ 5,940,226	\$ 5,557,847	\$ 5,492,616
South Cobb WRF				
Personnel Services	\$ 1,035,595	\$ 1,074,464	\$ 1,032,401	\$ 1,061,857
Operating	\$ 8,707,763	\$ 8,812,799	\$ 8,368,165	\$ 8,368,165
Capital	\$ 61,985	\$ 490,494	\$ 188,036	\$ 105,000
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ 9,805,343	\$ 10,377,757	\$ 9,588,602	\$ 9,535,022
Noonday WRF				
Personnel Services	\$ 1,093,888	\$ 1,274,382	\$ 1,236,537	\$ 1,269,314
Operating	\$ 2,705,331	\$ 2,923,963	\$ 2,783,491	\$ 2,783,491
Capital	\$ 59,037	\$ 50,000	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ 3,858,256	\$ 4,248,345	\$ 4,020,028	\$ 4,052,805
Sutton WRF				
Personnel Services	\$ 1,648,588	\$ 1,669,018	\$ 1,689,147	\$ 1,725,367
Operating	\$ 4,844,382	\$ 5,095,529	\$ 5,058,258	\$ 5,058,258
Capital	\$ -	\$ -	\$ 22,698	\$ 25,000
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ 6,492,970	\$ 6,764,547	\$ 6,770,103	\$ 6,808,625
Northwest WRF				
Personnel Services	\$ 733,999	\$ 787,142	\$ 770,937	\$ 790,587
Operating	\$ 2,627,596	\$ 2,297,701	\$ 2,643,304	\$ 2,643,304
Capital	\$ -	\$ 13,000	\$ 337,355	\$ 5,000
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ 3,361,596	\$ 3,097,843	\$ 3,751,596	\$ 3,438,891

COBB COUNTY GOVERNMENT
Behind the Scenes Detail - Other Operating Business-Type Funds
FY 2011 & FY 2012 Proposed Budgets

Business-type Funds:	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
System Maintenance				
Personnel Services	\$ 5,902,590	\$ 6,247,161	\$ 6,146,952	\$ 6,284,807
Operating	\$ 8,737,378	\$ 8,471,210	\$ 7,173,738	\$ 7,173,738
Capital	\$ 32,800	\$ 36,000	\$ 16,475	\$ 19,700
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ 14,672,768	\$ 14,754,371	\$ 13,337,165	\$ 13,478,245
Stormwater Management				
Personnel Services	\$ 1,939,282	\$ 2,074,985	\$ 1,978,830	\$ 2,016,330
Operating	\$ 262,704	\$ 377,284	\$ 251,259	\$ 251,259
Capital	\$ 6,518	\$ -	\$ 28,000	\$ 1,175
Debt Service	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ 2,208,504	\$ 2,452,269	\$ 2,258,089	\$ 2,268,764
Total Water & Sewer Fund				
Personnel Services	\$ 26,797,848	\$ 28,637,745	\$ 28,147,874	\$ 28,753,054
Operating	\$ 79,038,715	\$ 82,339,958	\$ 83,593,559	\$ 90,103,034
Capital	\$ 272,807	\$ 1,019,094	\$ 1,117,877	\$ 328,675
Debt Service	\$ 5,345,449	\$ 8,349,727	\$ 13,767,503	\$ 14,258,827
Depreciation	\$ 38,160,743	\$ 38,666,638	\$ 39,804,925	\$ 39,804,925
Transfers Out	\$ 36,380,016	\$ 19,299,842	\$ 19,355,895	\$ 20,564,292
Contingency	\$ -	\$ 1,154,309	\$ 3,482,225	\$ -
Total	\$ 185,995,579	\$ 179,467,313	\$ 189,269,858	\$ 193,812,807
Revenues				
Taxes	\$ -	\$ -	\$ -	\$ -
Penalties & Interest	\$ -	\$ -	\$ -	\$ -
Other Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	\$ 2,626,931	\$ 3,916,683	\$ 3,212,786	\$ 3,101,876
Charges for Services	\$ 182,394,010	\$ 186,664,244	\$ 196,223,252	\$ 201,041,872
Fines and Forfeitures	\$ 9,850	\$ -	\$ -	\$ -
Investment Income	\$ -	\$ -	\$ -	\$ -
Contributions and Donations f	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue	\$ 1,888,133	\$ 764,555	\$ 828,045	\$ 838,835
Other Financing Sources	\$ 37,987,725	\$ 13,095,127	\$ 13,301,095	\$ 14,095,883
Transfers	\$ -	\$ -	\$ -	\$ -
Total	\$ 224,906,649	\$ 204,440,609	\$ 213,565,178	\$ 219,078,466
Expenditures				
Personnel Services	\$ 30,216,465	\$ 29,679,870	\$ 29,119,880	\$ 29,753,733
Operating	\$ 104,341,566	\$ 102,819,147	\$ 103,267,135	\$ 110,934,915
Capital	\$ 273,371	\$ 1,148,094	\$ 1,246,877	\$ 457,675
Debt Service	\$ 6,021,125	\$ 8,993,555	\$ 14,318,126	\$ 14,694,377
Depreciation	\$ 39,029,623	\$ 38,754,705	\$ 40,478,652	\$ 40,478,652
Transfers Out	\$ 36,445,315	\$ 19,345,777	\$ 19,412,338	\$ 20,619,378
Contingency	\$ -	\$ 3,564,386	\$ 5,722,170	\$ 2,139,736
Total	\$ 216,327,465	\$ 204,305,534	\$ 213,565,178	\$ 219,078,466



**Fiscal Year 2011 & 2012
Cobb County
Grant & Capital Funds**

COBB COUNTY GOVERNMENT
Grants & Capital Projects Funds
FY 2011 & FY 2012 Proposed Budgets

	Revenues FY 09 Actual	Revenues FY 10 Adopted	Revenues FY 11 Proposed	Revenues FY 12 Proposed
Grant Funds				
CDBG	\$ 3,639,591	\$ 3,695,678	\$ 3,986,852	\$ 3,986,852
HOME	\$ 1,704,461	\$ 1,893,294	\$ 1,955,086	\$ 1,955,086
JAG	\$ 55,139	\$ 169,229	\$ 171,323	\$ 171,323
<i>Subtotal</i>	\$ 5,399,191	\$ 5,758,201	\$ 6,113,261	\$ 6,113,261
Capital Funds				
800 MHz Radio System	\$ 1,087,694	\$ 1,087,694	\$ 1,111,968	\$ 1,111,968
Capital Projects	\$ 8,756,460	\$ 6,271,915	\$ 7,342,000	\$ 7,481,041
Water RE&I	\$ 30,404,438	\$ 37,676,924	\$ 38,766,369	\$ 29,180,709
Water System Dev Fee	\$ 56,028,928	\$ 40,236,514	\$ 54,019,200	\$ 37,519,200
<i>Subtotal</i>	\$ 96,277,520	\$ 85,273,047	\$ 101,239,537	\$ 75,292,918
Total Grant & Capital Funds	\$ 101,676,711	\$ 91,031,248	\$ 107,352,798	\$ 81,406,179

	Expenditures FY 09 Actual	Expenditures FY 10 Adopted	Expenditures FY 11 Proposed	Expenditures FY 12 Proposed
Grant Funds				
CDBG	\$ 3,639,591	\$ 3,695,678	\$ 3,986,852	\$ 3,986,852
HOME	\$ 1,704,461	\$ 1,893,294	\$ 1,955,086	\$ 1,955,086
JAG	\$ 55,139	\$ 169,229	\$ 171,323	\$ 171,323
<i>Subtotal</i>	\$ 5,399,191	\$ 5,758,201	\$ 6,113,261	\$ 6,113,261
Capital Funds				
800 MHz Radio System	\$ 1,087,694	\$ 1,087,694	\$ 1,111,968	\$ 1,111,968
Capital Projects	\$ 8,756,460	\$ 6,271,915	\$ 7,342,000	\$ 7,481,041
Water RE&I	\$ 30,404,438	\$ 37,676,924	\$ 38,766,369	\$ 29,180,709
Water System Dev Fee	\$ 56,028,928	\$ 40,236,514	\$ 54,019,200	\$ 37,519,200
<i>Subtotal</i>	\$ 96,277,520	\$ 85,273,047	\$ 101,239,537	\$ 75,292,918
Total Grant & Capital Funds	\$ 101,676,711	\$ 91,031,248	\$ 107,352,798	\$ 81,406,179

Requesting Agency/ Organization	Project Description	90% PY 2010 Preliminary	FUND	ORG	ACTIVITY	Revenue Object	Expense Object
Cooperating Cities							
City of Acworth	Infrastructure and Trailway System	\$ 77,726	280	CD11	003F	4412	6574
City of Austell	Legion Park Renovations	\$ 31,034	280	CD11	003F	4412	6574
City of Kennesaw	Woodland Acres Storm Water System Upgrade	\$ 125,519	280	CD11	003J	4412	6574
City of Powder Springs *	Reallocation to Cobb Project	\$ -	280	CD11	003E	4412	6574
City of Smyrna	Sewer System Renovations	\$ 237,424	280	CD11	003F	4412	6574
City of Marietta	YWCA Renovation/Expansion	\$ 250,000	280	CD11	003Q	4412	6574
City of Marietta	Franklin Road Y.E.L.L.S Program	\$ 60,000	280	CD11	005D	4412	6574
City of Marietta	Weed and Seed	\$ 32,780	280	CD11	0005	4412	6574
City of Marietta	Omosaze	\$ 11,000	280	CD11	005D	4412	6574
City of Marietta	Marietta Redevelopment	\$ 130,000	280	CD11	0003	4412	6574
City of Marietta	Housing Rehabilitation	\$ 59,724	280	CD11	014A	4412	6574
City of Marietta	Cobb Microenterprise	\$ 20,000	280	CD11	018C	4412	6574
City of Marietta	Administration and Planning	\$ 115,000	280	CD11	021A	4412	6574
Total-Cooperating Cities		\$ 1,150,207					
County Agencies							
Cobb County Property Management	ADA	\$ 335,383	280	CD11	0003	4412	6574
Cobb County CDBG Program Office	Owner-Occupied Housing Rehabilitation	\$ 300,000	280	CD11	014A	4412	6574
Cobb County CDBG Program Office	Administration and Planning	\$ 635,852	280	CD11	021A	4412	6574
Cobb County*	Reallocation from Powder Springs Pre-Award	\$ 72,277	280	CD11	0003	4412	6574
Cobb County	Uncommitted	\$ 351,047	280	CD11	0003	4412	6574
Total-County Agencies		\$ 1,694,559					
Non-Profit Organizations							
MUST Ministries ¹	Pre-Award- Year 3 Acquisition	\$ 250,000	280	CD11	0001	4412	6574
SafePath, Inc.	Abused Children Services - Operating	\$ 74,000	280	CD11	005N	4412	6574
Omosaze, Inc.	Reading/Literacy Services - Reading Saturday	\$ 30,000	280	CD11	005D	4412	6574
Community Health Center	Community Health Center Services - Renovation/Expansion	\$ 75,000	280	CD11	005M	4412	6574
The Edge Connection	Microenterprise Technical Assistance - Operating	\$ 30,000	280	CD11	018C	4412	6574
The Extension, Inc.	Women's Recovery Program - Operating	\$ 50,000	280	CD11	005F	4412	6574
Marcus Jewish Community Center	Housemate Match for Senior Adults - Operating	\$ 30,000	280	CD11	005A	4412	6574
Tommy Nobis Center	Recycletronics - Recycling Program	\$ 75,000	280	CD11	003B	4412	6574
Turner Hill CDC	Harmony House - Operating	\$ 47,500	280	CD11	0005	4412	6574
Zion Baptist Church	Zion Prison Ministry -Operating	\$ 47,500	280	CD11	0005	4412	6574
Girls, Inc.	Van Acquisition	\$ 60,000	280	CD11	005D	4412	6574
Cobb Senior Services	Van Acquisition	\$ 44,000	280	CD11	005A	4412	6574
YWCA of NW Georgia ²	YWCA - Building Renovation [Year 2 of 5]	\$ 200,000	280	CD11	014B	4412	6574
Total-Non-Profit Organizations		\$ 1,013,000					
TOTAL		\$ 3,857,766					
Estimated Program Income		\$ 25,000					

* City of Powder Springs will allocate its full Fair Share allocation to Cobb County as reimbursement from PY 2004 through 2013.

¹ Pre-Award Amount (100% Year 3 of 4)

² Pre-Award Amount (100% Year 2 of 5)

Requesting Agency/ Organization	Project Description	90% PY 2010 Preliminary	FUND	ORG	ACTIVITY	Revenue Object	Expense Object
Cobb County							
Cole Street Development Corp.	CHDO (15%)--Project Cobb	\$ 195,431	282	HM11	0001	4412	6617
Cole Street Development Corp.	CHDO Operating (5%)	\$ 65,144	282	HM11	021I	4412	6617
Cole Street Development Corp.	Acquisition and Rehab- Walton Lakes	\$ 211,872	282	HM11	0001	4412	6617
NW GA Habitat for Humanity	First Time Homebuyer	\$ 100,000	282	HM11	0013	4412	6618
NW GA Habitat for Humanity	New Construction - Infrastructure	\$ 200,000	282	HM11	0012	4412	6618
YWCA of NW Georgia ¹	Transitional Housing - Renovation	\$ 200,136	282	HM11	014B	4412	6618
Cobb County CDBG Program Office	Owner-Occupied Housing Rehabilitation	\$ 200,000	282	HM11	014A	4412	6618
Cobb County CDBG Program Office	Program Administration (10%)	\$ 130,287	282	HM11	021A	4412	6619
Total - Cobb County		\$ 1,302,870					
City of Marietta							
CHDO - Uncommitted	CHDO (15%)--Project MINT	\$ 60,617	282	HM11	0001	4412	6617
CHDO - Uncommitted	CHDO Operating (5%)	\$ 20,205	282	HM11	021I	4412	6617
Uncommitted	Acquisition and Development	\$ 282,883		HM11	0001	4412	6617
Cobb County CDBG Program Office	Program Administration (10%)	\$ 40,411	282	HM11	021A	4412	6619
Total - City of Marietta		\$ 404,116					
Cherokee County							
North Central Georgia Habitat for Humanit	CHDO (20%)--Project Cherokee	\$ 49,620	282	HM11	0001	4412	6617
Cherokee County ²	Owner-Occupied Housing Rehabilitation	\$ 173,670	282	HM11	014A	4412	6618
Cobb County CDBG Program Office/Cheroke	Program Administration (10%)	\$ 24,810	282	HM11	021A	4412	6619
Total - Cherokee County		\$ 248,100					
TOTAL		\$ 1,955,086					
Estimated Program Income		\$ 50,000					

¹ Pre-Award Amount Year 1 of 5 (\$1,000,000 total over 5 years - Yr 1 - \$100,000; Yr 2 - \$200,000; Yr 3 - \$200,000; Yr 4 - \$250,000; Yr. 5 - \$250,000)

² Due to an excessive backlog of HOME Program funds allocated for Cherokee County dating back to PY 2005, Cobb County will not enter into a formalized subrecipient agreement until previous years' funding is expended and performance is improved

Emergency Shelter Grant (ESG) Program
 Program Year (PY) 2011 Projects

PY 2010 Grant = \$143,429
 90% Estimated PY 2010 Grant = \$ 129,086

Requesting Agency/ Organization	Project Description	90% PY 2010 Preliminary	FUND	ORG	ACTIVITY	Revenue Object	Expense Object
The Center for Family Resources	Emergency/Transitional Shelter-Operating and Essential Services	\$ 33,200	280	ES11	003T	4412	6574
MUST Ministries	Emergency/Transitional Shelter-Operating , Essential Services, Homeless Prevention	\$ 35,646	280	ES11	003T	4412	6574
Turner Hill CDC	Emergency/Transitional Shelter- Homeless Prevention	\$ 20,643	280	ES11	003T	4412	6574
The Extension	Men's Recovery Program	\$ 33,143	280	ES11	003T	4412	6574
Cobb County CDBG Program Office	Administration (7%)	\$ 6,454	280	ES11	021A	4412	6312
TOTAL		\$ 129,086					

COBB COUNTY GOVERNMENT
Capital Projects Fund
FY 2011 & FY 2012 Proposed Budgets Capital Projects Fund

	FY 09 Actual	FY 10 Adopted	FY 11 Proposed	FY 12 Proposed
Voice Over IP	\$ 784,218	\$ 724,360	\$ 784,218	\$ 784,218
Community Development Application System	\$ 611,070	\$ 611,070	\$ 611,070	\$ 458,302
Web Portal Plan	\$ 341,414	\$ 1,007,384	\$ -	\$ -
Public Safety Record Mgt System	\$ 483,148	\$ 246,662	\$ 807,971	\$ 807,971
PC & Printer Replacement	\$ 877,561	\$ 988,519	\$ 979,351	\$ 848,899
Judicial Upgrade System	\$ 146,971	\$ 146,971	\$ 146,971	\$ 73,486
GIS Implementation (Year 5 & 6)	\$ 706,648	\$ 309,616	\$ 270,732	\$ -
Tivoli Storage Manager	\$ -	\$ -	\$ 81,532	\$ -
Replacement of Port Fiber Switch	\$ -	\$ 55,429	\$ -	\$ -
Street Resurfacing Projects	\$ 1,000,000	\$ -	\$ -	\$ -
DOT - Construction Management	\$ 75,218	\$ 33,638	\$ -	\$ 25,335
Southern Tech Road Pavement	\$ 100,000	\$ -	\$ -	\$ -
Regional Transportation Plan	\$ 768,897	\$ 814,884	\$ 564,077	\$ 798,417
DOT - Local Share For State Contracts	\$ 296,500	\$ 747,500	\$ -	\$ 588,335
DOT - Road & Intersection Improvement	\$ 375,000	\$ -	\$ -	\$ -
ILS Library	\$ 785,365	\$ -	\$ -	\$ -
Light Pole Replacement	\$ 100,000	\$ -	\$ -	\$ -
Powder Springs Station	\$ -	\$ 281,432	\$ 2,835,578	\$ 2,835,578
Radar Units & Digital Camera's-Police Veh.	\$ 191,150	\$ 191,150	\$ 160,500	\$ 160,500
Emergency Notification Sirens	\$ 113,300	\$ 113,300	\$ 100,000	\$ 100,000
Sheriff - Jail Fire Suppression	\$ 1,000,000	\$ -	\$ -	\$ -
	\$ 8,756,460	\$ 6,271,915	\$ 7,342,000	\$ 7,481,041

COBB COUNTY GOVERNMENT
Water RE&I and Water System Development Fee Funds
FY 2011 & FY 2012 Proposed Budgets

FUND 510; Water RE&I

Revenue (by Revenue Source)		FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
#	Revenue Source Name	Actual	Adopted	Proposed	Proposed	Projected	Projected	Projected
4493	GEMA	634,918	0	0	0	0	0	0
4506	OTHER LOCAL REVENUE	3,178	0	0	0	0	0	0
4740	SEWER TAP FEES	27,574	0	0	0	0	0	0
4761	SEWER EXTENSION ASSESSMENT	59,917	0	0	0	0	0	0
4762	WATER LINE FEES	71,002	301,960	394,879	387,938	381,132	374,460	367,918
4764	WATER METER INSTALLATIONS	469,155	2,113,720	2,664,156	2,615,564	2,567,924	2,521,219	2,475,429
4772	SDF-NON-REGIONAL RESIDENTIAL	183,934	650,000	937,500	1,187,500	1,487,500	1,487,500	1,487,500
4776	SDF-NON-REGIONAL COMMERCIAL	178,120	650,000	937,500	1,187,500	1,487,500	1,487,500	1,487,500
4864	POOL INTEREST	0	50,000	0	0	0	0	0
4918	DEVELOPER CONTRIBUTIONS	(4,600)	0	0	0	0	0	0
4955	MISCELLANEOUS-OTHER	105,143	0	0	0	0	0	0
4960	INTERFUND TRANSFERS	1,050,440	4,714,202	0	0	2,995,660	7,995,660	7,995,660
4992	RETAINED EARNINGS-DESIGNATED	0	29,197,042	33,832,334	23,802,207	30,500,673	34,859,050	32,761,382
4994	RETAINED EARNINGS-UNDESIGNATED	0	0	0	0	0	0	0
4960	INTERFUND TRANSFERS	0	0	0	0	0	0	0
TOTALS:		\$2,778,780	\$37,676,924	\$38,766,369	\$29,180,709	\$39,420,389	\$48,725,389	\$46,575,389
Expenses (by Fund 510 Unit)		FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
#	Unit or Object Name	Actual	Adopted	Proposed	Proposed	Projected	Projected	Projected
5758	STORMWATER	7,844,148	7,000,000	5,250,000	5,250,000	6,250,000	6,250,000	6,250,000
5751	WATER METER INSTALLATION	3,601,072	2,500,000	3,800,000	3,800,000	4,000,000	4,000,000	4,000,000
5752	MISC. IMPROVEMENTS	7,693,564	7,400,000	9,750,000	11,200,000	9,600,000	10,000,000	10,090,000
5753	TREATMENT PLANT	40,567	1,100,000	2,000,000	200,000	1,500,000	1,600,000	2,200,000
5754	WATER PROJECTS	4,196,959	10,565,000	4,360,000	2,420,000	9,535,000	9,340,000	10,000,000
5755	SEWER PROJECTS	1,587,378	2,800,000	13,600,000	2,500,000	7,000,000	16,000,000	10,500,000
5756	ROAD PROJECTS-COUNTY	3,348,340	5,800,000	0	0	500,000	500,000	2,500,000
5757	ROAD PROJECTS-STATE	365,444	500,000	0	0	1,000,000	1,000,000	1,000,000
5750	ADMINISTRATIVE ALLOCATION	31,688	9,174	3,619	3,619	32,639	32,639	32,639
5750	BANK SERVICE CHARGES	226	250	250	250	250	250	250
5750	OTHER ADMIN EXPENSES	750	0	0	0	0	0	0
5750	ACCOUNTING & AUDITING	2,483	2,500	2,500	2,500	2,500	2,500	2,500
5750	INTERFUND TRANSFER-TO FUND 580	0	0	0	3,804,340	0	0	0
5750	UNDESIGNATED CONTINGENCY	0	0	0	0	0	0	0
TOTALS:		\$28,712,619	\$37,676,924	\$38,766,369	\$29,180,709	\$39,420,389	\$48,725,389	\$46,575,389

FY11-12 Cobb County NP Grants and Other Contributions:	
Non-Profit Grants:	
	Funding Amount
21st Century Leaders	\$ 9,025
Atlanta Legal Aid Society	106,070
Big Brothers Big Sisters	11,228
Boys & Girls Clubs	72,736
Camp Kudzu	4,459
Celebrate Life International	12,307
Center for Advanced Studies*	6,314
Children's Peace Center*	2,675
Christian Financial Ministries*	11,047
Cobb Housing, Inc.	18,391
Communities In Schools Cobb/Marietta	15,466
Devereux GA Treatment Network	12,307
Families First, Inc.	10,311
Girls, Inc.	16,820
Good Samaritan of Cobb	10,370
Habitat of Humanity NW Metro Atlanta	64,911
Housemate Match	10,464
Jewish Family & Career Services	8,838
MUST Ministries	14,046
Omosaze*	6,313
Prevent Child Abuse GA	9,225
Right In The Community*	4,804
SafePath Children's Advocacy Center	58,051
Seamless Garment Ministry	5,892
Sweetwater Valley C.A.M.P.	11,829
TellTale Theatre	12,842
The Center for Children & Young Adults	103,178
The Center for Family Resources	216,967
The Center for Pan Asian Com Services	8,133
The Cobb Community Foundation	42,725
The Edge Connection	8,026
The Extension	11,122
The Sheltering Arms	6,874
Tommy Nobis Center, Inc.	28,016
Traveler's Aid of Cobb County	20,866
Vision Rehabilitation Services	9,770
WellStar Foundation	14,229
YWCA of Northwest GA	41,023
Final Grantee Total	\$ 1,037,673
Cobb Collaborative	\$ 42,327
Final Total Funding Allocation	\$ 1,080,000
Other Funding/Contributions:	
Cobb Community Service Board	\$ 544,087
Cobb County Board of Health	1,208,099
Cobb County DFCS	395,036
Indigent Care Admin	87,820
Keep Cobb Beautiful Board	35,000
North Central Georgia Law Enforcement Academy	243,605
Total Other Contributions	\$ 2,513,647
Overall Total	\$ 3,593,647
* Indicates Newly Funded Agency	