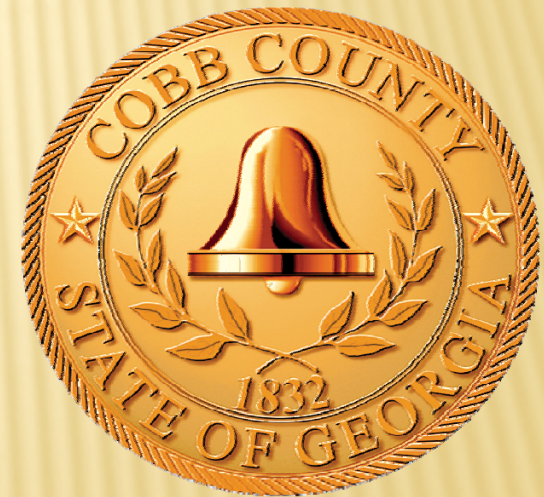


FY 2012 Proposed Budget

August 23, 2011



COBB COUNTY FINANCE DEPARTMENT

PRESENTED BY : JAMES PEHRSON, CPA
DIRECTOR/COMPTROLLER

PROPOSED FY12 BUDGET SCHEDULE

**Advertise in the Marietta Daily Journal
~August 23, 2011**

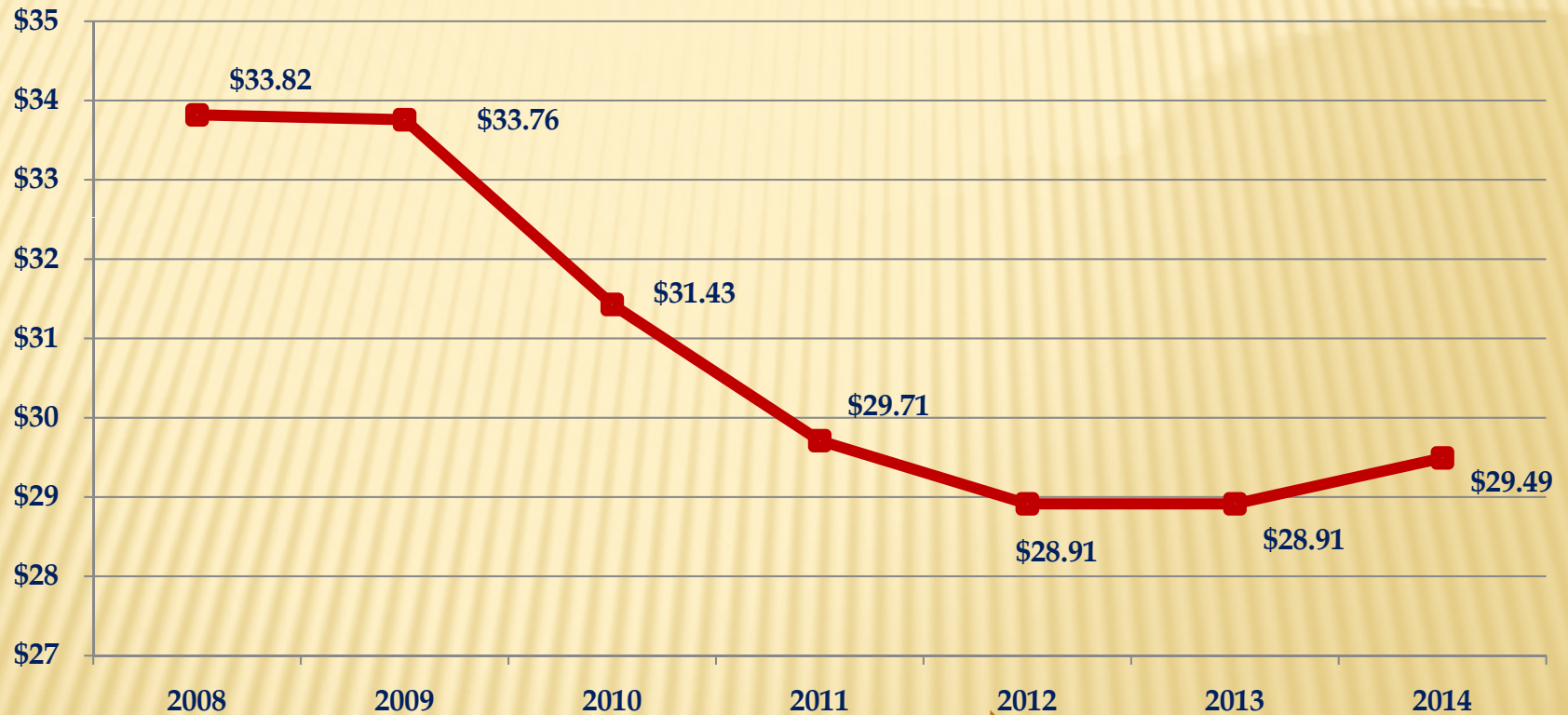
**Public Hearing
~August 31, 2011**

**Adoption
~September 13, 2011**



TAX DIGEST HISTORY

Gross Digest (in billions)



COBB COUNTY ROAD MAP

BRIDGE

FY08-FY11

- **FY2009 -Board actions reduced operating budgets by \$25.2 million dollars**
- **FY2010 -Amendments made in the amount \$8.7 million dollars**
- **FY2011 - Net reduction of \$12 million dollars to the Budget**
- **10% Operational Cuts**
- **Facility hours reduced**
- **Multiple facilities were closed**
- **Employees were given 5 Furlough Days**
- **Strategic Hiring Restrictions – First Implemented FY 2007**
- **Temporary Millage Rate Increase**

With the economic downturn, Cobb County began addressing issues starting with the FY2009 budget.

CITIZENS OVERSIGHT COMMITTEE

Suggestions Currently Implementing

Use fees and fines are reasonably low

- ✘ Fee Increases were incorporated in the FY11 Adopted Budget
- ✘ Additional fee increase will be implemented in the FY12 Budget for Parks & Recreation

CCT has no marketing budget, onboard advertising is not permitted

- ✘ Advertising on the Cobb County Transit buses is being reviewed for a possible revenue source
- ✘ Rate increase in fares to begin Oct 1st

Consider sale of the Cobblestone Golf Course facility

- ✘ Working toward the privatization of Cobblestone Golf Course

Stop giving raises to employees that are more than 10% over market and have good or fully acceptable job performance

- ✘ No merit pay increases have been issued since February 2008.

Use of furloughs is damaging morale and allows management to escape tough decisions on services provided and performance. Recommend their use be eliminated

- ✘ There are no Furloughs in the proposed FY 2012 Budget



CITIZENS OVERSIGHT COMMITTEE

Suggestions Currently Implementing cont'd...

Property Insurance – “reinsurance”

- ✘ Excess Property Insurance
- ✘ Cyber Insurance

Perform Health Care cost analysis to determine savings

- ✘ Cost and benefit studies to be included in the FY12 Proposed Budget

Eliminate the budget for a majority of full-time vacancies

- ✘ Vacant positions- currently eliminated/unfunded 66 positions county-wide

Deferred purchases and maintenance not sustainable – Fleet

- ✘ FY12 Budget incorporates additional dollars for Vehicle Acquisition



COBB COUNTY ROAD MAP

REFORM

FY12

- **Citizens Oversight Committee Recommendations** (*ongoing*)
- **Reorganize where appropriate-**
 - Eliminate duplication of services
 - Increase efficiencies through reorganization
 - “Work Smarter”
- **Staffing levels-Current Vacant and Unfunded Positions**
- **Look at Revenue diversification(property tax %’s in three funds)**
 - Fees-define services and extent of subsidy from tax payer dollars
 - Ensure that operating departments are keeping their fees updated
- **Health Care Cost Containment**
- **Ongoing assessment of employee benefits**
- **Ongoing assessment of employee pay classifications**

COBB COUNTY ROAD MAP

TRANSFORM

FY13

- **Preparation of the FY13-14 Biennial Budget**

- **Strategic Plan**
 - **A long-term service vision- defining the future the community wants**
 - **Revisit Reserve Policy**
 - **Continue Long-Term Financial Planning**

- **Goal is not to become merely financially sustainable, but to become financially resilient: adaptable to changing conditions and able to recover readily from setbacks**

FY 2012 PROPOSED BUDGET



FY 2012 GENERAL FUND

Primary operating fund of the County

- The preparation process for FY12 General Fund specific goals:
 - Maintain current service levels as amended April 12, 2011
 - Restore funding for Public Safety
 - Hold benefit costs level
 - Eliminate furloughs
 - Eliminate funding for 55 vacant positions (General Fund)

Operating Budgets	FY11 Adopted	FY12 Proposed	% Change
General Fund	\$328,009,136	\$321,719,603	-1.92%

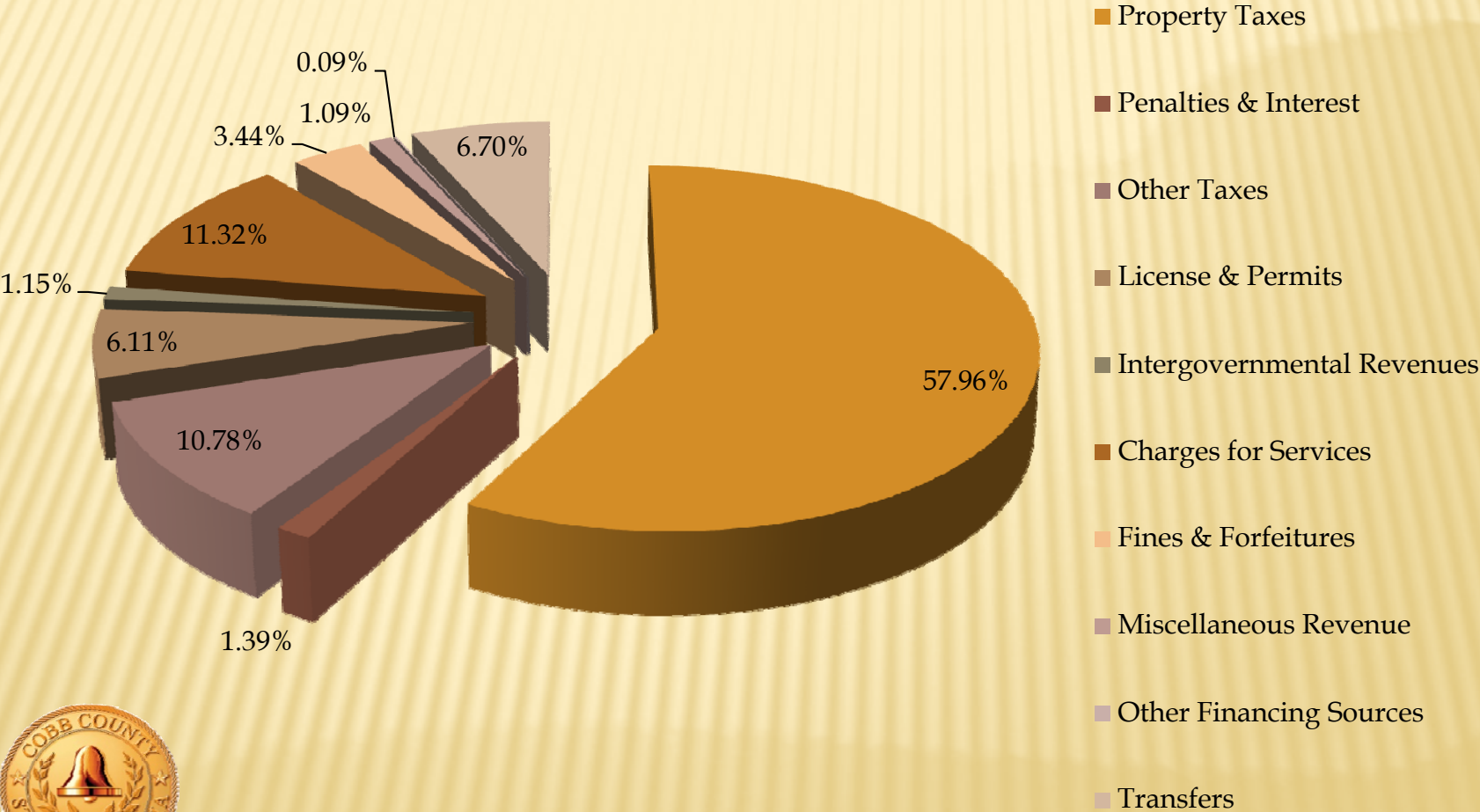


GENERAL FUND REVENUES

General Fund	FY11 Adopted	FY12 Proposed	% Change
Revenues:			
Property Taxes	\$ 176,924,898	\$ 186,479,350	5.40%
Penalties & Interest	\$ 5,209,825	\$ 4,459,201	-14.41%
Other Taxes	\$ 34,930,510	\$ 34,692,000	-0.68%
License & Permits	\$ 20,431,343	\$ 19,640,000	-3.87%
Intergovernmental Revenues	\$ 3,494,013	\$ 3,692,478	5.68%
Charges for Services	\$ 44,604,119	\$ 36,400,489	-18.39%
Fines & Forfeitures	\$ 16,431,688	\$ 11,053,000	-32.73%
Miscellaneous Revenue	\$ 4,744,920	\$ 3,491,415	-26.42%
Other Financing Sources	\$ 435,433	\$ 273,500	-37.19%
Transfers	\$ 20,802,387	\$ 21,538,170	3.54%
<i>Total</i>	\$ 328,009,136	\$ 321,719,603	-1.92%



FY12 GENERAL FUND REVENUES

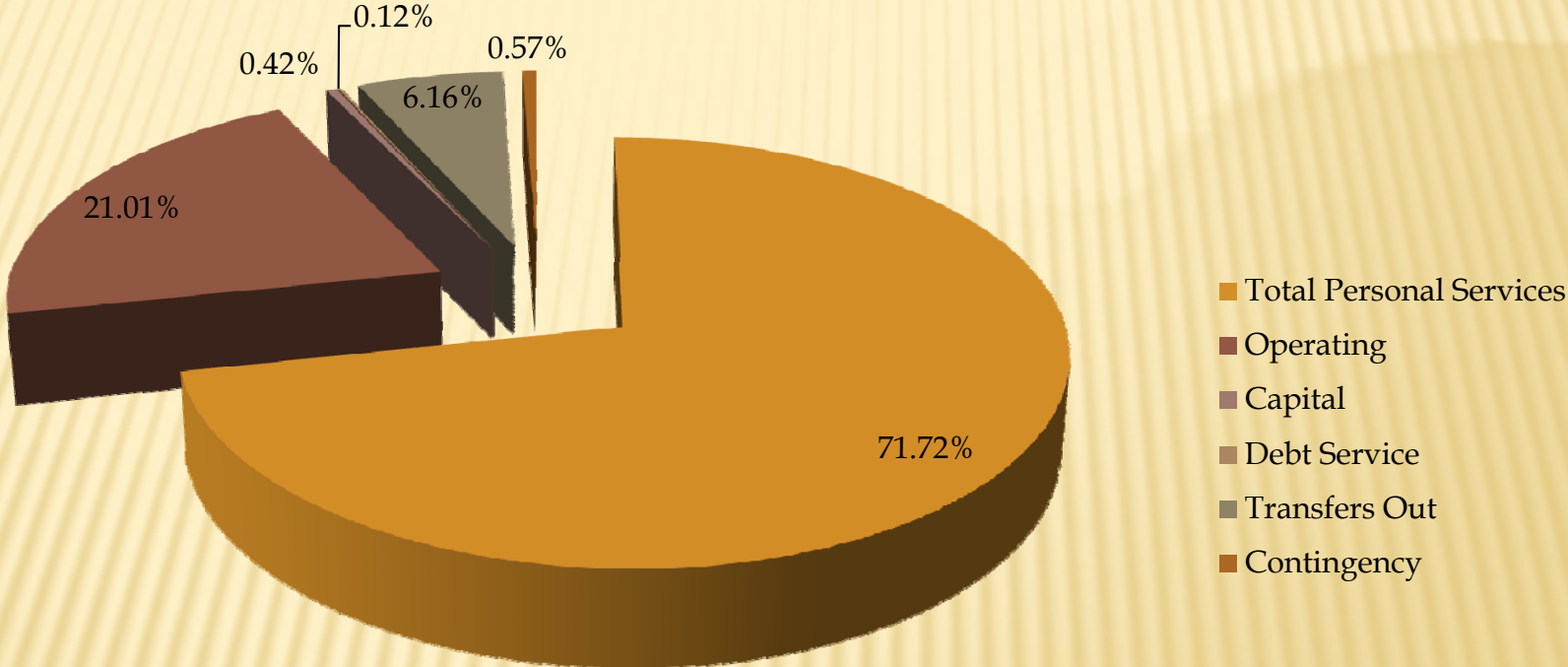


GENERAL FUND EXPENDITURES

General Fund	FY11 Adopted	FY12 Proposed	% Change
Total Personal Services	\$ 231,277,028	\$ 230,733,191	-0.24%
Operating	\$ 73,134,548	\$ 67,589,793	-7.58%
Capital	\$ 1,147,202	\$ 1,349,852	17.66%
Debt Service	\$ 1,000,194	\$ 397,355	-60.27%
Transfers Out	\$ 19,825,803	\$ 19,820,167	-0.03%
Contingency	\$ 1,624,361	\$ 1,829,245	12.61%
<i>Total</i>	\$ 328,009,136	\$ 321,719,603	-1.92%



FY12 GENERAL FUND EXPENDITURES



FY 2012 PROPOSED OPERATING BUDGET

Operating Budgets	FY11 Adopted	FY12 Proposed	% Change
Governmental Funds:			
Claims	\$ 83,854,754	\$ 82,781,600	-1.28%
CSBG	\$ 661,337	\$ 640,123	-3.21%
Debt Service	\$ 8,644,312	\$ 9,132,176	5.64%
E911	\$ 9,924,384	\$ 10,256,888	3.35%
Fire	\$ 65,611,370	\$ 69,369,029	5.73%
Hotel/Motel Tax	\$ 9,100,000	\$ 9,500,000	4.40%
Law Library	\$ 707,743	\$ 421,192	-40.49%
Parking Deck	\$ 584,600	\$ 766,722	31.15%
Street Light District	\$ -	\$ 4,792,854	100.00%
Business-type Activities			
Golf Course	\$ 2,039,396	\$ 1,695,327	-16.87%
Solid Waste	\$ 3,767,369	\$ 3,883,387	3.08%
Transit	\$ 18,488,555	\$ 18,650,503	0.88%
Water	\$ 189,269,858	\$ 189,413,426	0.08%



GRANTS & CAPITAL BUDGETS

Grants	FY11 Adopted	FY12 Proposed	% Change
Grant Funds			
CDBG	\$ 3,857,766	\$ 3,235,939	-16.12%
HOME	\$ 1,955,086	\$ 1,716,123	-12.22%
JAG	\$ 171,323	\$ 127,736	-25.44%
Capital Funds			
800 MHz Radio System	\$ 1,111,968	\$ 1,111,968	0.00%
Capital Projects	\$ 7,342,000	\$ 8,075,789	9.99%
Water RE&I	\$ 38,766,369	\$ 35,420,389	-8.63%
Water System Development Fee	\$ 54,019,200	\$ 6,060,000	-88.78%



CAPITAL PROJECTS

Capital Projects	FY12 Proposed
Voice Over IP	\$784,218
Community Development Application System	\$458,302
Public Safety Record Management System	\$807,971
Judicial Upgrade System	\$73,486
Powder Springs Station	\$2,835,578
PC & Printer Replacement	\$822,943
DOT Construction Management	\$25,335
DOT - Local Share for State Contracts	\$588,335
Local Share for Transit Grants	\$798,417
Radar Units & Digital Cameras-Police Vehicles	\$195,500
Emergency Notification Sirens	\$100,000
GIS Implementation (Year 5& 6)	\$585,704
Total Capital Projects	\$8,075,789



QUESTIONS

